

**A REVIEW OF QUALITY CONTROL IN FOOD SAFETY FOR FAST-MOVING  
CONSUMER GOODS PRODUCTS**

by

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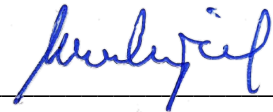
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## **Dedication**

*This thesis is dedicated to my parents.*

*For their endless love, support, and encouragement.*

## Acknowledgements

*Completing this thesis has been not only an academic challenge but also a profound journey of personal and philosophical growth.*

*I am immensely grateful to my mentor, Dr Luka Lesko, for encouraging me to explore complex ideas and to challenge conventional wisdom. His guidance helped me navigate the philosophical underpinnings of my research and deepened my analytical skills.*

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*This dissertation reflects not only my work but also the collective support of everyone who has touched my life academically and personally. The journey has taught me the value of questioning and the importance of diverse perspectives in enriching our understanding of complex philosophical issues.*

## **ABSTRACT**

### **A REVIEW OF QUALITY CONTROL IN FOOD SAFETY FOR FAST-MOVING CONSUMER GOODS PRODUCTS**

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2025

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The health and confidence of their customers are at stake; thus, fast-moving consumer goods firms have the responsibility to ensure the safety of the food they sell. This analysis focuses on the safety and quality control of fast-moving consumer goods. The concerns associated with fast-moving consumer goods' food safety and quality control are discussed first in this study. The HACCP and GMP systems, which are used to regulate quality control, are analysed next. The evaluation takes into account the selection of raw materials for quality control, as well as manufacturing, packing, storage, and distribution. fast-moving consumer goods products are protected from microbiological, chemical, and physical contamination thanks to quality control. The capacity to trace products and maintain accurate records are both helpful in reducing the time it takes to issue product recalls. Testing that is both quick and based on DNA, as well as remote monitoring systems, are additional topics of discussion. The process of quality control is included in every stage of the supply chain, from the management of suppliers to the aftermarket monitoring of products. When it comes to establishing quality control methods, fast-moving consumer goods firms confront challenges such as financial limits, the complexity of global supply chains, and various regulatory requirements. The use of risk assessment tools, continual training, and supplier cooperation are all being investigated as potential solutions to these problems. The examination is brought to a close with a synopsis of fast-moving consumer goods food safety quality control, with an emphasis on the need for continual vigilance and the capacity to adjust to emerging threats. It emphasizes continuous improvement, data-driven decision-making, and proactive quality control to protect the health of consumers and the reputation of the business. This assessment provides fast-moving consumer goods firms, regulators, and other interested parties with important insights into the quality control of food safety for fast-moving consumer goods.

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# CHAPTER I

## INTRODUCTION

### 1.1 Introduction

Within the fast-moving consumer goods (FMCG) industry, quality control in food safety is an essential component for guaranteeing consumer confidence and protecting public health, especially in the context of the FMCG sector (Afolabi et al., 2021). Products that fall under the category of fast-moving consumer goods (FMCG) comprise a wide variety of commodities, both perishable and non-perishable, and play an important part in everyday life (Afolabi et al., 2021). These products include packaged foods and beverages, personal care products, and household staples. Because these products frequently have short shelf lives and high turnover rates, it is necessary to implement stringent quality control measures throughout the entire production, distribution, and consumption processes to prevent contamination, guarantee the integrity of the product, and protect the healthcare of consumers (Becker et al., 2000). Within the scope of this review, we will investigate the fundamental concepts and techniques of quality control in food safety, with a particular focus on the fast-moving consumer goods business. In this article, we will investigate the various methods that fast-moving consumer goods (FMCG) companies use to maintain the highest possible quality and safety standards, including regulatory compliance and supplier management, as well as manufacturing practices, testing procedures, and consumer communication strategies. We intend to present a complete review of the actions that have been taken to manage risks, address issues, and create trust among customers in the fast-paced world of fast-moving consumer goods (FMCG) items by delving into these fundamental components (Huda et al., 2009).

Companies in the fast-moving consumer goods industry can confidently navigate the complex landscape of food safety by continuously innovating, adhering to best practices, and maintaining a steadfast commitment to consumer protection, which allows them to ensure that their products not only meet the requirements of regulatory agencies but also exceed the expectations of their customers in terms of quality, reliability, and peace of mind. As we continue to delve deeper into the complexities of quality control in food safety for fast-moving consumer goods (FMCG) products, it becomes increasingly clear that proactive risk management, effective communication, and a culture of continuous improvement are essential pillars of success in this dynamic and competitive industry (Nyarugwe et al., 2016).

Humans require nourishment to maintain their health and well-being. Both the short-term and long-term growth of a nation's economy is contingent upon the availability of food

that is both nutritious and of high quality and safe (Ahmad et al., 2010). Because of the recent increase in the number of instances of food contamination and product recalls, the quality and consistency of the food supply have become a problem that affects the entire world. The purpose of this study is to investigate quality management measures in the food supply, with a particular focus on McDonald's Hong Kong's implementation of these procedures to guarantee the quality of their food supply (Ahmad et al., 2010). Because food is so pervasive in everyday life, it is not only vital from a practical standpoint but also from a philosophical standpoint to strengthen food safety risk governance. The approach is based on a reputation-updating model. In addition to this, it studies the effects that product quality and sales price have on food producers, as well as the accuracy of government testing and the effectiveness of regulations in maintaining the quality and safety of products (Anderson et al., 2009). According to these findings, there is a negative relationship between pricing and the incentives or penalties that are imposed by the government. Product quality can be effectively controlled, and prices can be balanced, which will result in increased profits for food producers. This can be accomplished by improving the accuracy of food sampling tests, as well as increasing the rewards for poor food quality and increasing the punishments for poor food quality. This study contains several insights regarding the management of risks to food safety, which may be gathered from the many observations taken into consideration. Even though the process of improving product quality is rather gradual for manufacturers, the image of a company takes a devastating hit when concerns with food quality and safety are made public, which is when the company's reputation is severely damaged (Anderson et al., 2009).

Humans require nourishment to maintain their health and well-being. Quite a few people's day-to-day activities are dependent on it. Not only does it supply humans with the energy and fundamental nutrients they require to flourish, but it also offers a natural defence mechanism against a wide range of illnesses (Davis et al., 2009). A further factor that has a big influence on the success of a nation is its food. It has been demonstrated in a considerable number of studies that the capacity of a nation to supply an acceptable amount of food has a significant impact on the economic and social development of that nation. Food safety concerns, which are a source of immense concern and fear among the general public, pose a threat to the health of the general population daily (Davis et al., 2009). There is a significant dependence on governance processes for the management of food safety risks, and governments have an important part to play in protecting their citizens from potential threats and hazards (Armstrong et al., 2007). When it comes to reducing the risk of food safety, government organizations are

responsible for establishing quality standards for food and conducting inspections of the items that manufacturers produce. Legitimate food manufacturers produce their items in a manner that is in strict accordance with the food quality standards that have been established by the relevant government bodies. Speculative producers, on the other hand, can comply with legislation while still supplying markets with items that are below industry standards (Armstrong et al., 2007). During the inspection process, it is discovered that there are goods that do not meet the requirements; nonetheless, quite a few of these items are still manufactured and sold to clients. A significant issue that hinders the effectiveness of an inspection is the quantity of money and human resources that are necessary to carry it out, which is similar to the situation with other administrative activities. A reputation-based food quality management mechanism is going to be proposed in this work, and its performance is going to be tested through a series of simulations (Bai et al., 2006). This study will take into account the obstacles that are encountered in the management of food safety. In light of this, we might consider the possibility of a supply chain consisting of three levels: the consumer, the food producer, and the government regulatory authority for food. One of the ways that the proposed governance system could be put into action is through the implementation of a sequence of events. The first step is for the government to carry out and publish tests on various food products. The quality of the product and the price at which it is supplied both have an impact on the consumers' perceptions of the food they purchase. This study makes use of a product's reputation to narrow down the views that consumers have about a particular product. Based on the results of the tests, the regulatory body of the government either rewards or punishes a corporation for adhering to the standards of the regulations. A food maker will select the price that will result in the highest number of sales for their product by taking into account market demand and pricing methods that are based on the reputation of the food's quality. When the trading session comes to a close, customers construct a model for updating the reputation of a product based on the real quality and price of the products that were sold (Bai et al., 2006).





## 1.2 Overview of Regulatory Agencies in the Fast-moving Consumer Goods Sector

The fast-moving consumer goods (FMCG) industry operates under a complex regulatory environment that is overseen by a variety of agencies entrusted with assuring the safety, quality, and integrity of products consumed by millions of people all over the world. In the following summary, we will investigate the primary regulatory agencies accountable for monitoring food safety within the fast-moving consumer goods (FMCG) industry. We will investigate their duties, responsibilities, and the impact they have on both businesses and consumers (Bansal et al., 2012).

- **Food and Drug Administration (FDA):** The Food and Drug Administration (FDA) is a notable regulatory body in the United States tasked with the responsibility of preserving public health by regulating a wide variety of items, including tobacco, cosmetics, medical devices, and food. In the fast-moving consumer goods industry, the FDA plays a pivotal role in establishing and enforcing standards for food safety, labeling, and packaging. To prevent and mitigate hazards to consumers, it investigates outbreaks of foodborne illness, performs inspections of food facilities, and supervises compliance with Good Manufacturing Practices (GMP) (Bernard et al., 1999).

- **European Food Safety Authority (EFSA):** The European Food Safety Authority is the major institution within the European Union responsible for providing scientific advice and risk assessment on matters pertaining to food safety (Bernard et al., 1999). As part of its work to assist regulatory decision-making and policy development, EFSA examines the safety of food additives, pesticides, pollutants, and novel foods in partnership with national food safety authorities. Across Europe, the rigorous scientific assessments it conducts contribute to the protection of public health and the promotion of consumer confidence in FMCG products.
- **Food Standards Australia New Zealand (FSANZ):** Food Standards Australia New Zealand (FSANZ) is a governmental authority responsible for developing and maintaining food standards for New Zealand and Australia. Developed in accordance with the Food Standards Australia New Zealand Act 1991, FSANZ works with government agencies, industry stakeholders, and scientific experts to establish guidelines for the safety of food, its composition, and labeling (Bernardi et al., 2008). The regulatory structure aims to standardize food standards across both countries, protect public health, and facilitate commerce within the FMCG industry.
- **China Food and Drug Administration (CFDA):** In China's FMCG industry, the China Food and Drug Administration (CFDA), now part of the National Medical Products Administration (NMPA), ensures food safety and regulatory compliance. To guarantee the quality and safety of FMCG products produced locally and imported, the CFDA enforces standards for food production, distribution, and importation. Its regulatory measures include inspection, testing, certification, and enforcement actions designed to safeguard consumers and preserve market integrity (Bernardi et al., 2008).
- **Food Safety and Standards Authority of India (FSSAI):** The Food Safety and Standards Authority of India (FSSAI) is the highest regulatory agency in India responsible for ensuring proper hygiene and food safety standards nationwide. Established under the Food Safety and Standards Act of 2006, FSSAI sets standards for food items, issues permits and registrations to food businesses, and ensures compliance with regulatory criteria. Its mandates include raising consumer awareness, regulating food imports, and collaborating with state authorities to enforce food safety rules in the FMCG industry (Bevilacqua et al., 2009).

- **Codex Alimentarius Commission:** The Codex Alimentarius Commission, established by the Food and Agriculture Organization (FAO) and the World Health Organization (WHO), develops international food standards, guidelines, and codes of practice to safeguard consumer health and promote fair trade. While not a regulatory agency itself, Codex standards serve as a reference for national regulatory authorities and industry stakeholders worldwide, helping harmonize food safety practices and increasing global consistency in the FMCG industry (Bosona et al., 2011).

### 1.3 Legal Requirements for Ensuring Food Safety in the fast-moving consumer goods (FMCG) Sector

When it comes to the fast-moving consumer goods (FMCG) industry, it is of the utmost importance to comply with legal standards to guarantee the safety, quality, and integrity of products that are consumed by millions of people all over the world (Bourlakis et al., 2007). Regulatory frameworks are formed by governments, and they are responsible for establishing necessary rules and procedures that control different areas of food production, including labeling, packaging, and distribution. Within this all-encompassing review, we will look into the legal requirements that FMCG companies are required to comply with to maintain food safety standards and preserve the health of consumers.

- **Food Safety Laws and Regulations:** For the FMCG industry, the cornerstone of legal requirements is comprised of food safety rules and regulations. The purpose of these regulations is to preserve public health, prevent illnesses transmitted by food, and guarantee the safety of food products from the farm to the consumer's plate (Addis et al., 2015). Food safety regulations are codified under specific legislation in many countries, such as the Food Safety Modernization Act (FSMA) in the United States, the Food Standards Australia New Zealand Act 1991 in Australia, and the Food Safety and Standards Act, 2006 in India (Addis et al., 2015).
- **Ingredient Sourcing and Approval:** For FMCG companies, one of the most important legal requirements is the sourcing and approval of ingredients utilized in food items. Food ingredients are normally required to comply with approved lists and specifications by regulatory agencies to guarantee that they are safe for consumption and suitable for inclusion in the food supply. Labeling regulations for allergens, additives, and other substances must be complied with, and companies are required to keep records of the suppliers of their

ingredients, verify the safety and quality of raw materials, and ensure compliance with these requirements.

- **Labeling and Packaging Regulations:** Labeling that is both accurate and informative is necessary for ensuring the safety of consumers and maintaining transparency in the FMCG industry. The mandatory information that must be included on food labels is determined by legal regulations, such as the product name, a list of ingredients, allergen declarations, nutritional information, expiration dates, and storage recommendations (Abebe et al., 2013). In addition, the materials used for packaging must comply with regulatory criteria to avoid contamination and guarantee the integrity of the product throughout the distribution chain.
- **Good Manufacturing Practices (GMP):** One of the most essential legal requirements for FMCG companies involved in food production is to comply with Good Manufacturing Practices (GMP). GMP regulations provide an outline of the minimum criteria for facilities, equipment, personnel, and procedures to ensure the quality and safety of food products (Battu et al., 2004). Hygiene methods, sanitation processes, pest control measures, and documentation requirements to demonstrate compliance with regulatory standards are essential components of GMP.
- **Hazard Analysis and Critical Control Points (HACCP):** The adoption of Hazard Analysis and Critical Control Points (HACCP) is frequently required by law to identify and eliminate potential threats to food safety present during manufacturing. HACCP principles mandate that FMCG companies carry out hazard assessments, create critical control points, apply control measures, monitor procedures, and keep records and documentation. Compliance with HACCP requirements helps prevent foodborne infections and increases consumer confidence in FMCG brands (Boza et al., 1997).
- **Compliance Challenges and Enforcement:** Although legal requirements aim to safeguard consumer health, FMCG companies may encounter challenges in compliance due to regulatory complexity, resource constraints, and evolving standards (Boza et al., 1997). Regulatory authorities assure adherence by performing inspections and audits and implementing enforcement measures, including financial penalties, product recalls, and legal repercussions for non-compliance. Businesses need to remain cautious and proactive to reduce risks and ensure regulatory compliance.
- **International Standards and Harmonization:** Companies in the FMCG industry must navigate a complicated terrain of international standards and regulatory regulations to

compete in a globalized market. Harmonization initiatives aim to facilitate trade, create worldwide consistency in regulatory frameworks, and align food safety standards across international borders. The Codex Alimentarius Commission plays a significant role in developing standardized guidelines and standards for the FMCG industry, ensuring that food products sold internationally are safe and of high quality.

Within the FMCG industry, legal standards play a crucial part in assuring food safety and protecting consumers. FMCG companies can maintain the highest standards of quality, honesty, and transparency in their products by adhering to regulatory frameworks (European Communities, 2006). Compliance with legal regulations reduces the likelihood of foodborne illnesses and product recalls while cultivating trust and confidence among consumers regarding the dependability and safety of FMCG companies. FMCG companies must remain vigilant in fulfilling legal obligations and adhering to food safety standards as global markets expand and regulatory frameworks adapt, as noted by the European Communities in 2006.

#### **1.4 Compliance Challenges in the FMCG Sector: Navigating the Regulatory Landscape**

The fast-moving consumer goods (FMCG) industry operates within a highly regulated environment, where it is vital to conform to a variety of legislative regulations and industry standards in order to guarantee the safety, quality, and integrity of the products. However, FMCG companies frequently encounter a multitude of compliance issues that are caused by the complexity of regulatory frameworks, increasing standards, resource restrictions, and the dynamics of the market. We will cover the most significant compliance difficulties that FMCG firms face, as well as the solutions that can be used to effectively overcome these challenges.

- **Regulatory Complexity:** One of the most significant obstacles faced by FMCG companies is negotiating the complexity of regulatory frameworks, which can vary dramatically between regions and countries. Compliance becomes a challenging endeavor, particularly for multinational firms that operate in several markets, as different countries impose their own sets of regulations. According to the EFSA Authority (2005), FMCG firms have a difficult time understanding obscure legislation, staying up to date with regulatory changes, and ensuring uniform compliance across different regions.

- **Evolving Standards and Requirements:** The regulatory norms and criteria in the FMCG industry are not static; they are constantly evolving in response to new dangers, scientific developments, and shifting consumer preferences. Companies in the FMCG industry may find it difficult to keep up with the ever-changing standards and ensure compliance promptly, especially when regulations are updated frequently or when new requirements are introduced without sufficient lead time for implementation. Proactive monitoring, agility, and flexibility in regulatory compliance techniques are necessary to adapt to these changes (Food and Agriculture Organization, 1997).
- **Resource Constraints:** FMCG companies face considerable obstacles in achieving regulatory compliance due to resource limitations, including budgetary constraints, workforce shortages, and technical deficiencies. Large investments in staff, technology, training, and infrastructure are often required for compliance activities, which can strain the resources of smaller organizations or those in competitive industries. Limited resources can hamper the execution of sophisticated compliance systems and undermine regulatory monitoring efficiency (Fischer et al., 2003).
- **Supply Chain Complexity:** The FMCG supply chain is characterized by its complexity, involving numerous stakeholders, suppliers in various geographic locations, and diverse distribution channels. Ensuring compliance throughout the entire supply chain presents significant challenges, as FMCG companies must verify the safety and quality of raw materials, ingredients, and finished products sourced from various suppliers and manufacturers. Supply chain transparency, traceability, and supplier management have become increasingly important in compliance measures (Felleke et al., 2010).
- **Consumer Demands and Expectations:** Compliance initiatives in the FMCG sector are further complicated by shifting consumer demands and expectations. More consumers are becoming aware of food safety, sustainability, and ethical sourcing practices, increasing demand for transparent labeling, clean ingredients, and environmentally friendly packaging. FMCG companies must balance these evolving needs with regulatory compliance while engaging in innovation to stay ahead of market trends (FAO and IDF, 2011).

### **Strategies to Overcome Compliance Challenges:**

Despite the numerous compliance issues FMCG companies endure, several measures can help limit risks and assure successful regulatory compliance.

- **Proactive Regulatory Intelligence:** Establish processes to monitor advancements in regulatory requirements, analyze potential implications, and adjust compliance strategies accordingly (Food and Agriculture Organization, 2010).
- **Cross-functional Collaboration:** Encourage collaboration between internal departments, external stakeholders, and industry partners to address compliance concerns comprehensively and leverage collective experience and resources (Food and Agriculture Organization, 2010).
- **Technology Adoption:** Invest in digital tools and technology, such as regulatory compliance software, data analytics, and supply chain management systems, to simplify compliance procedures, improve transparency, and enhance risk management capabilities.
- **Continuous Training and Education:** Provide employees, suppliers, and partners with ongoing training and education programs to raise awareness of regulatory requirements, foster a culture of compliance, and establish accountability throughout the organization (Food and Agriculture Organization, 2003).
- **Risk-Based Approach:** Prioritize compliance efforts based on risk assessments and concentrate resources on high-risk areas to ensure effective resource allocation and risk mitigation strategies. (Food and Agriculture Organization, 2003).

Compliance difficulties in the FMCG industry are numerous and dynamic. Companies must navigate complex regulatory frameworks, adapt to new standards, and effectively address resource constraints. By adopting proactive strategies, leveraging technology, fostering collaboration, and prioritizing risk management, FMCG companies can overcome compliance challenges and maintain the highest standards of safety, quality, and integrity in their products and operations (Food and Agriculture Organization, 2003). Furthermore, FMCG companies can position themselves for sustained growth and success in an increasingly competitive market by remaining flexible and responsive to changes in regulations and consumer needs.

### **1.5 Regulatory Audits and Inspections: Ensuring Compliance and Quality Assurance in the fast-moving consumer goods (FMCG) Sector**

Fast-moving consumer goods (FMCG) companies depend heavily on regulatory authorities' inspections and audits to ensure that quality standards and food safety laws are

being followed. The purpose of these evaluations, which are carried out by government agencies and regulatory authorities, is to ensure that applicable laws are adhered to, to pinpoint areas in which compliance is lacking, and to encourage the ongoing improvement of food safety standards.

- **Purpose of Regulatory Audits and Inspections:**

Regulatory audits and inspections serve several essential purposes in the FMCG sector:

- a) **Verification of Compliance:** Compliance with applicable laws, regulations, and industry standards governing food safety, labeling, packaging, and manufacturing processes is checked via audits and inspections to ensure that FMCG companies comply.
- b) **Risk Assessment:** Regulatory authorities can identify potential risks and hazards within food production facilities, supply chains, and distribution channels through assessments, enabling targeted interventions to reduce risks to consumer health (Barmola et al., 2010).
- c) **Assurance of Quality:** Consumers are assured that FMCG items meet specified quality standards, are safe for consumption, and are manufactured under sanitary and hygienic conditions through audits and inspections.
- d) **Enforcement of Regulations:** Regulatory authorities use audits and inspections to hold FMCG companies accountable for violations of food safety regulations, imposing penalties, fines, or other corrective actions as required to ensure compliance.

- **Process of Regulatory Audits and Inspections:**

The process of regulatory audits and inspections typically follows a structured approach:

- a) **Pre-Inspection Preparation:** FMCG firms prepare for audits and inspections by conducting internal assessments, checking documentation, and ensuring compliance with regulatory standards.
- b) **On-Site Assessment:** Regulatory inspectors visit FMCG facilities to conduct on-site inspections of production areas, storage facilities, equipment, and records to assess compliance with regulations (Chauhan et al., 2023).
- c) **Document Review:** Inspectors examine documentation, such as standard operating procedures (SOPs), HACCP plans, quality control records, and product labeling, to ensure accuracy and comprehensiveness.



- d) **Observation and Sampling:** Inspectors observe manufacturing procedures, sanitation processes, and personnel hygiene and may collect samples of raw materials, completed products, or environmental swabs for laboratory analysis.
  - e) **Findings and Recommendations:** Following the inspection, regulatory authorities provide feedback to FMCG companies on findings, deficiencies, and opportunities for improvement, issuing recommendations or corrective actions as necessary (Carpenter et al., 2008).
  - f) **Follow-Up Actions:** FMCG organizations are generally required to resolve any detected faults or violations within a specific time frame, implement corrective steps, and provide evidence of remediation to regulatory authorities.
- **Significance of Regulatory Audits and Inspections:**

Within the FMCG industry, regulatory audits and inspections play an essential role in assuring food safety, quality assurance, and consumer protection:

- a) **Preventing Foodborne Illnesses:** Audits and inspections help identify and mitigate risks of contamination, adulteration, and foodborne pathogens to reduce the likelihood of foodborne illnesses and outbreaks.
- b) **Enhancing Consumer Confidence:** By verifying compliance with regulatory standards and overseeing FMCG activities, audits and inspections inspire trust among consumers regarding the safety and quality of the products they purchase and consume.
- c) **Driving Continuous Improvement:** Audit results and inspection reports provide FMCG companies with significant insights to identify areas for improvement, strengthen food safety processes, and implement remedial steps to prevent future non-compliance (Graillot, 1998).
- d) **Ensuring Market Integrity:** Regulatory audits and inspections help maintain the integrity of the market by holding FMCG companies accountable for adhering to legal requirements, preventing unfair competition, and ensuring a level playing field for industry stakeholders.

In the fast-moving consumer goods industry, regulatory audits and inspections are essential for assuring compliance, quality assurance, and consumer protection (Kumar et al., 2021). Regulatory authorities play a crucial role in safeguarding public health and preserving the integrity of FMCG products by conducting comprehensive assessments, ensuring

adherence to regulatory standards, and promoting continuous improvement in food safety practices. Moreover, regulatory audits and inspections help build trust and confidence among consumers in the safety and reliability of FMCG brands by fostering transparency, accountability, and adherence to best practices (Kumar et al., 2021).

## **1.6 International Standards: Promoting Consistency and Quality Assurance in the fast-moving consumer goods (FMCG) Sector**

When it comes to the globalized market for fast-moving consumer goods (FMCG), it is necessary to conform to international standards to guarantee uniformity, quality, and safety across international borders. International standards offer a standardized framework that enables FMCG companies to fulfil regulatory requirements, improve product quality, and facilitate trade in international markets. During this conversation, we will investigate the significance of international standards in the FMCG industry, as well as their development and implementation.

### **Importance of International Standards:**

International standards serve several crucial purposes in the FMCG sector:

- a) **Harmonization:** By aligning regulatory regulations, technical specifications, and quality criteria from various nations and regions, international standards reduce barriers to market entry and facilitate trade for FMCG companies (Philip et al., 2023).
- b) **Quality Assurance:** Standards define universal requirements for product quality, safety, and performance, ensuring consistency and reliability in FMCG products consumed worldwide.
- c) **Consumer Protection:** International standards establish minimum requirements for product safety, labeling, and packaging, protecting consumers from potential risks and hazards associated with FMCG products.
- d) **Innovation and Best Practices:** Standards encourage innovation and the adoption of best practices by providing guidelines and benchmarks, enabling FMCG companies to enhance their processes, improve efficiency, and drive continuous improvement in product development and manufacturing (Philip et al., 2023).

## Development of International Standards:

The development of international standards is a collaborative effort involving industry stakeholders, regulatory authorities, standards development organizations (SDOs), and international bodies like the International Organization for Standardization (ISO) and the Codex Alimentarius Commission. The process typically includes the following stages:

- a) **Proposal:** Stakeholders propose the creation of new standards or updates to existing ones to address new needs, technological advancements, or market shifts.
- b) **Drafting:** Technical committees and working groups, comprising experts from relevant fields, draft the standards, incorporating stakeholder feedback to ensure accuracy and relevance.
- c) **Consultation:** Draft standards are distributed for public consultation, allowing stakeholders to provide feedback and suggestions for improvement.
- d) **Approval:** After revisions based on consultation feedback, standards are finalized and approved by entities such as national standards bodies, SDOs, or international organizations.
- e) **Publication:** Approved standards are published for adoption by FMCG companies, regulatory authorities, and other stakeholders, typically in digital or printed formats.

## Implementation of International Standards:

FMCG companies take several steps to implement international standards:

- a) **Assessment:** Companies evaluate their existing methods, processes, and products against international standards to identify deficiencies and areas for improvement (Patel et al., 2019).
- b) **Compliance:** Businesses align operations with global standards by implementing necessary modifications to meet legal regulations, quality criteria, and performance specifications.
- c) **Certification:** Some international standards require certification by accredited third-party bodies to demonstrate compliance and assure stakeholders and consumers.
- d) **Training and Education:** Employees, suppliers, and partners receive training and education to enhance their understanding of international standards, ensuring effective implementation (Patel et al., 2019).

- e) **Continuous Improvement:** Businesses implement monitoring, assessment, and feedback mechanisms to ensure ongoing improvement of processes, products, and performance to maintain compliance with international standards.

In the FMCG industry, international standards are essential for ensuring quality, fostering consistency, and protecting consumers. By establishing common frameworks, harmonizing regulatory requirements, and driving continuous improvement, international standards help ensure the safety, reliability, and integrity of FMCG products traded and consumed globally. Furthermore, international standards equip FMCG companies to meet evolving market demands, enhance competitiveness, and maintain the highest standards of excellence in product development, manufacturing, and distribution through collaboration, innovation, and best practices.

### **1.7 Emerging Regulatory Trends: Shaping the Future of the fast-moving consumer goods (FMCG) Sector**

The fast-moving consumer goods (FMCG) industry operates within a regulatory environment that is constantly shifting due to evolving customer preferences, technological advancements, and global concerns such as climate change and public health crises. Emerging regulatory trends play a crucial role in stimulating innovation, promoting sustainability, and ensuring consumer safety from the perspective of the FMCG industry (European Food Safety Authority, 2021). This discussion will focus on significant developing regulatory trends and their implications for FMCG companies.

#### **Sustainability and Environmental Regulations:**

Regulatory authorities are increasingly focusing on measures to reduce the environmental impact of FMCG products and operations in response to growing concerns about environmental sustainability and climate change. Emerging regulations include:

- a) **Packaging Regulations:** Governments are imposing stricter requirements on packaging materials, encouraging FMCG companies to adopt environmentally friendly packaging solutions, reduce single-use plastics, and improve recyclability and biodegradability (Institute of Food Technologists, 2021).
- b) **Extended Producer Responsibility (EPR):** EPR regulations hold FMCG companies accountable for the end-of-life management of their products, including collection,

recycling, and disposal. These regulations incentivize manufacturers to design products with environmental considerations in mind.

- c) **Carbon Emissions Standards:** Regulatory frameworks may require FMCG companies to monitor and report carbon emissions, implement greenhouse gas reduction measures, and transition to renewable energy sources to mitigate climate change impacts.

### **Digitalization and Data Privacy:**

As FMCG companies increasingly rely on digital technologies for streamlining operations, improving customer experiences, and collecting consumer data, regulatory authorities are enacting safeguards to protect data privacy and cybersecurity. Key developments include:

- a) **Data Protection Regulations:** Stricter data protection laws, such as the European Union's General Data Protection Regulation (GDPR), regulate how FMCG companies collect, store, and process personal data to protect consumer privacy rights (World Health Organization, 2021).
- b) **Cybersecurity Standards:** Regulatory frameworks may require FMCG companies to adopt robust cybersecurity measures to safeguard against data breaches, cyberattacks, and unauthorized access, preserving consumer trust and corporate reputation (World Health Organization, 2021).
- c) **Transparency and Consent Requirements:** Regulations may mandate transparent disclosures about data collection practices, require explicit consumer consent for data processing, and provide individuals with control over their personal data.

### **Health and Wellness Regulations:**

Regulatory authorities are introducing measures to encourage healthier eating, combat obesity, and reduce chronic disease prevalence in response to public health concerns. Emerging trends include:

- a) **Nutritional Labeling Requirements:** Governments are mandating clear, standardized nutritional labeling on packaged foods and beverages, including information on calories, nutrients, and serving sizes, to help consumers make informed dietary choices (Golan et al., 2000).

- b) **Front-of-Pack Labeling:** Some regulations require FMCG companies to include front-of-pack labeling, such as traffic light symbols or nutrient profiling systems, to indicate nutritional quality and guide healthier product selection (Newman et al. 2014).
- c) **Sugar and Salt Reduction Targets:** Regulatory authorities may establish targets for reducing added sugars, salt, and unhealthy fats in processed foods and beverages, encouraging FMCG companies to reformulate products to improve nutritional profiles.

### **Supply Chain Transparency and Ethical Sourcing:**

Increased emphasis on ethical sourcing and sustainable supply chain practices has prompted regulatory authorities to implement measures promoting transparency, traceability, and accountability. Emerging trends include:

- a) **Supply Chain Due Diligence:** Regulations may require FMCG companies to conduct due diligence assessments of their supply chains to address risks related to labor rights violations, human trafficking, child labor, and environmental degradation.
- b) **Disclosure Requirements:** Governments may mandate FMCG companies to disclose supply chain practices, including supplier relationships, sourcing locations, and efforts to prevent adverse impacts, to promote transparency and accountability.
- c) **Certification and Accreditation:** Regulatory frameworks may recognize certification programs, such as Fair Trade, Rainforest Alliance, and Organic, that demonstrate compliance with ethical sourcing and sustainable supply chain practices, offering assurance to consumers and stakeholders.

The changing landscape of the FMCG industry is being reshaped by emerging regulatory trends, driving changes in product development, manufacturing processes, supply chain management, and customer engagement. FMCG businesses must stay informed about evolving regulations, anticipate future trends, and adapt their strategies to comply with regulatory requirements while meeting consumer expectations for sustainability, transparency, and health and wellness. By embracing regulatory compliance as an opportunity for innovation and differentiation, FMCG companies can successfully navigate the regulatory landscape, build customer trust, and gain a competitive advantage in the global marketplace.

## **1.8 Understanding Fast-Moving Consumer Goods**

Consumption goods are products that are purchased to be consumed by the typical consumer. They can be broken down into three distinct categories: services, non-durable goods, and durable goods. When compared to non-durable goods, which have a shelf life of less than three years, durable goods have a shelf life of at least three years. A significant portion of the consumer goods market is comprised of fast-moving consumer items. Because they are consumed immediately and have a limited shelf life, they are classified as non-durable.

An overwhelming majority of people make regular use of fast-moving consumer goods (FMCG). The vegetable stand, grocery store, supermarket, or warehouse outlet are all examples of places where we make occasional purchases on a smaller scale as consumers. Milk, gum, fruit and vegetables, toilet paper, drinks, beer, and over-the-counter medications like aspirin are some examples of products that fall into this category. Although they account for more than half of all consumer expenditure, non-durable items, which include fast-moving consumer goods (FMCG), are often low-involvement purchases. While consumers are more likely to flaunt a long-lasting product, such as a brand-new automobile or a smartphone with a stunning design, they are less likely to flaunt a brand-new energy drink that they purchased at the convenience store for \$2.50.

From personal care items to packaged foods and beverages, the fast-moving consumer goods (FMCG) market comprises a wide range of products. Some of the characteristics that define these products are their great demand from customers, their low prices, and their rapid turnover. For instance, non-alcoholic beverages, snack foods, and cleaning goods for the home are all examples. When fast-moving consumer goods (FMCG) items are sold off the shelves at such a rapid rate, it is of the utmost importance to maintain a constant quality. This highlights the necessity of quality control in the fast-moving consumer goods market and investigates visual inspection technologies that play a crucial part in assuring the dependability of these items.

## **1.9 Types of Fast-Moving Consumer Goods**

FMCGs can be divided into several different categories, including:

- Processed foods: Cheese products, cereals, and boxed pasta.
- Prepared meals: Ready-to-eat meals.

- Beverages: Bottled water, energy drinks, and juices.
- Baked goods: Cookies, croissants, and bagels.
- Fresh foods, frozen foods, and dry goods: Fruits, vegetables, and nuts.
- Medicines: Aspirin, pain relievers, and other medications that can be purchased without a prescription.
- Cleaning products: baking soda, oven cleaner, and window and glass cleaner.
- Cosmetics and toiletries: Hair care products, concealers, toothpaste, and soap.
- Office supplies: Pens, pencils, and markers.

### **1.10 The Fast-Moving Consumer Goods Industry**

The market for fast-moving consumer goods (FMCG) is not only highly competitive but also quite large. This is due to the extremely high turnover rate of these commodities. Some of the most well-known corporations in the world, such as Tyson Foods, Coca-Cola, Unilever, Procter & Gamble, Nestlé, PepsiCo, and Danone, are engaged in fierce competition for a smaller portion of the market in this sector.

Businesses such as these must concentrate their efforts on marketing FMCG products to allure and attract customers to purchase their products.

Packaging is a crucial part of the production process for this reason specifically. To provide the highest possible level of efficiency, the logistics and distribution systems frequently require secondary and tertiary packaging (Molina-Besch et al., 2014). The unit pack, also known as the primary packaging, is an essential component for the protection of the product and the duration of its shelf life. Additionally, it offers consumers information and sales incentives. The fact that FMCGs are sold in large quantities makes them a dependable source of revenue. The poor profit margins on individual sales are compensated for by the enormous volume of sales being made.

### **1.11 Challenges in fast-moving consumer Goods (FMCG) Quality Control**

#### **• Short Shelf Life**

The short shelf life of products is one of the most significant issues that the fast-moving consumer goods industry faces. The freshness and preservation of perishable commodities,



such as dairy products and fresh vegetables, require regular monitoring to avoid deterioration and maintain their quality.

- **Variability in Raw Materials**

Many fast-moving consumer goods firms obtain their raw materials from a wide variety of sources, which results in differences in the product inputs. To preserve consistency in the end output, it is essential to effectively manage this variability (European Food Safety Authority

- **High Production Volumes**

A stunning amount of fast-moving consumer goods (FMCG) are produced. This is a logistical challenge that requires you to keep up with demand while also maintaining quality requirements.

### **1.12 Fast-moving consumer goods (FMCG) Sector in India**

In the context of the consumer goods industry, the term "fast-moving consumer goods" (FMCG) refers to packaged goods that are consumed or sold at regular and small intervals. The pricing of FMCG products is generally lower, and the profits from such sales are more volume-based. Organized FMCG selling, a novel concept in India, is quickly gaining traction in both rural and urban areas of the country. Recent changes in the FMCG sector in India include tax deductions on various products, increased penetration levels, and higher per capita consumption.

India's FMCG sector is a thriving and dynamic industry catering to the diverse requirements and preferences of consumers across the country. With a population exceeding 1.3 billion and a rapidly growing middle class, India offers a lucrative market for FMCG companies, both local and international (World Health Organization, 2021). The FMCG industry encompasses a wide range of products, including packaged meals, beverages, personal care items, home care solutions, and health and wellness products. Millions of Indian consumers rely on these products as essential components of their daily lives, providing convenience, comfort, and sustenance to households in both urban and rural areas.

The Indian FMCG market is dominated by industry giants such as Hindustan Unilever Limited (HUL), Nestlé India, ITC Limited, Dabur India Limited, and Patanjali Ayurved Limited. These corporations engage in intense competition for market share, leveraging their extensive distribution networks, brand recognition, and innovative marketing strategies to gain a competitive edge.

The remarkable growth trajectory of the FMCG sector in India is driven by factors such as rising disposable incomes, urbanization, changing consumer lifestyles, and increased awareness of health and wellness. Industry reports indicate rapid expansion in the Indian FMCG sector, with estimates suggesting a compound annual growth rate (CAGR) of approximately 10–12% in the coming years. This growth is fueled by the rising demand for essential household items, convenience foods, personal care products, and health and wellness solutions, reflecting changing consumer preferences and expectations.

In addition, the FMCG industry in India is undergoing a digital transformation. Businesses are leveraging digital technologies to enhance supply chain efficiency, optimize distribution networks, and engage customers through e-commerce platforms, social media, and mobile applications. This digital revolution is enabling FMCG companies to enter new markets, target specific consumer segments, and offer personalized experiences.

While the FMCG industry in India shows remarkable growth and potential, it also faces challenges and regulatory complexities that impact its operations and growth prospects. Regulatory bodies such as the Food Safety and Standards Authority of India (FSSAI), the Bureau of Indian Standards (BIS), and the Ministry of Consumer Affairs, Food and Public Distribution oversee food safety standards, labeling requirements, and consumer protection laws. FMCG companies must comply with these standards to ensure product safety, quality, and integrity while maintaining consumer trust and confidence.

Furthermore, FMCG companies in India operate in a diverse and complex market environment characterized by regional differences in consumer preferences, cultural nuances, and socioeconomic factors. Businesses must adopt regionalized marketing strategies, adapt product offerings to suit local tastes, and continuously innovate to maintain a competitive edge.

Looking ahead, the future of the FMCG industry in India appears promising, with numerous opportunities for growth, innovation, and market expansion. Key trends shaping the future include a focus on health and wellness, adopting sustainable practices, and embracing digital transformation. Growing consumer health consciousness has led to increased demand for natural, organic, and functional products offering health benefits. In response, FMCG companies are developing healthier product versions, incorporating natural ingredients, and emphasizing transparency and authenticity in marketing efforts. Additionally, environmental concerns and regulatory pressures have made sustainability a core focus for FMCG companies in India. Businesses are implementing waste reduction initiatives, responsible sourcing

practices, and eco-friendly packaging to minimize environmental impact and contribute to sustainable development.

The FMCG industry in India continues to adapt and innovate in response to changing consumer dynamics, regulatory reforms, and technological advancements. With its vast market potential, diverse product offerings, and competitive landscape, the FMCG industry is poised to play a significant role in India's economic development and consumer well-being in the years to come. By embracing innovation, sustainability, and consumer-centric strategies, FMCG companies can capitalize on emerging opportunities, address evolving market trends, and drive future growth and success in this dynamic sector.

### **1.13 Consumer Behavior of Fast-moving Consumer Goods (FMCG)**

The pre-purchase behavior of the customer is what ultimately governs their decision-making process. This conduct is preceded by the consumer's intention to buy or consume the product, as well as a variety of other antecedent circumstances. Some of these factors are intrinsic to the consumer, such as the personal aspects, which include beliefs and an evaluation-based attitude toward the act (purchase). On the other hand, the consumer's behavioral intention is influenced by extrinsic variables, such as social aspects, subjective norms, and perceived or actual behavioral control, among other things, which are conditioned within the context of the situational construct.

- **Food and food supply chain**

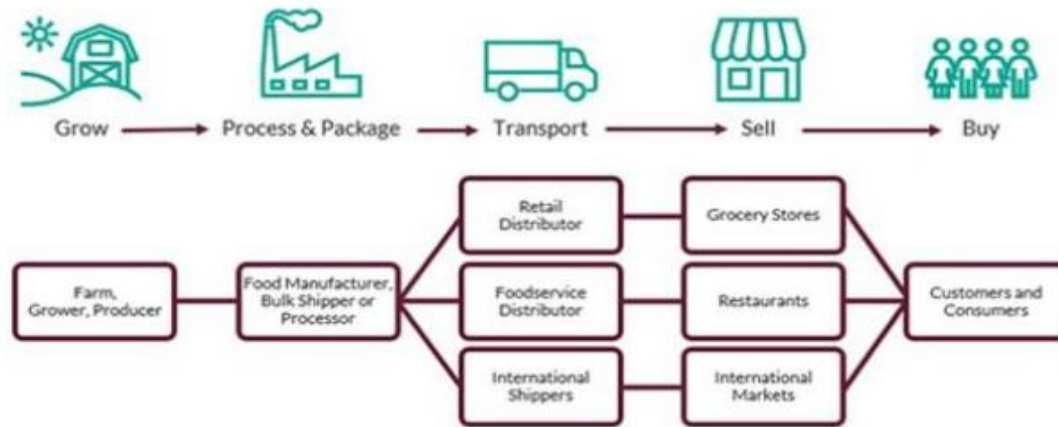
It is possible to classify as a food any substance that is consumed by humans, regardless of whether it is raw, semi-processed, or processed (Mahaboob et al., 2016). This includes dietary supplements and food additives. The food that people consume has a significant impact on their health.

### **1.14 Market Share of the Fast-moving Consumer Goods (FMCG) Sector**

The ability of the economy to function at its fullest potential is impacted by the fact that food is the source of power for both the bodies of people and the machinery that supports them, according to the nutritional perspective. When it comes to agricultural economies, the food business is one of the industries that is increasing at the fastest rate. A worldwide food supply and distribution system that is both secure and efficient is something that the food industry has

to provide in light of the growing relevance of food to both individuals and governments internationally.

## The Food Supply Chain



*Figure 1.1 The food supply chain*

Currently, the chain of food production and distribution is the focal point of attention for food safety considerations and assurances all over the world. One type of logistics system utilized by companies that deal in food goods is known as the food supply chain. During the food supply chain, which starts with the production of food and concludes with the consumption of food, actions that take place before and after consumption are included. A collection of enterprises that depend on one another must collaborate to guarantee that food goods travel without any hiccups along the supply chain. The average food supply chain is comprised of a large number of individuals, including farmers, manufacturers, warehouses, vendors, wholesalers, and retailers, to name just a few participants.

An extensive summary of India's FMCG market share is provided below:

- The fast-moving consumer goods (FMCG) market in India is expected to develop at a compound annual growth rate (CAGR) of 14.9 percent, reaching US\$ 220 billion by the next couple of years, from US\$ 110 billion in 2020.
- It is expected that the market for packaged food in India will expand by a factor of two, reaching a value of US\$ 70 billion during the next few years.

- Because more people in both urban and rural areas are connecting to the internet, there is a growing demand for fast-moving consumer goods (FMCG) in India, especially through online shopping websites.
- A combination of factors, including low levels of market penetration and rising levels of discretionary money in rural India, presents expansion opportunities.
- According to projections, the e-commerce sector will be responsible for eleven percent of all sales of fast-moving consumer goods.
- It is possible to receive approval for foreign equity investments of up to one hundred percent in single-brand retail and up to fifty-one percent in multi-brand retail.
- With an investment of 1.42 billion United States dollars, the production-linked incentive (PLI) plan that is being implemented by the union government provides firms with a considerable opportunity to grow their exports.
- As a result of the constant demand for fast-moving consumer goods (FMCG) products, investments in this industry attract investors.

### **1.15 Investments/Developments in the Fast-moving Consumer Goods (FMCG) Industry**

- Fifty-one percent of Foreign Direct Investment (FDI) in multi-brand retail has been approved by the Indian government, while one hundred percent of FDI in food processing industries has been approved. There would be an increase in employment, supply chains, and consumer spending as a result of this, which would also stimulate more product introductions.
- The fast-moving consumer goods (FMCG) business in India experienced a significant foreign direct investment (FDI) influx of US\$ 13.63 billion between April 2000 and June 2018. Listed below are some recent developments that have taken place in this sector:
- wants to invest millions of dollars in several food parks located in the states of Andhra Pradesh, Madhya Pradesh, Maharashtra, and Assam.
- in addition to making investments in capacity development, plans to purchase firms in the country in which it is headquartered.
- They have launched a joint venture to create a variety of dairy products for consumers and restaurants, and they have established a venture capital fund with a capitalization of one billion dollars to invest in fast-moving consumer goods (FMCG) start-ups.

- Over the next five years, a chocolate producer from the United States plans to make investments in the number of millions of dollars in India, which is the country with the largest growing core audience outside of the United States.

### **1.16 Primary Forces Behind the Expansion of the Fast-moving Consumer Goods (FMCG) Sector**

- **The Growth of E-Commerce**

Both urban and rural parts of India were impacted by the technology revolution. There is a distinct shift in demand that may be attributed to the accessibility of e-commerce across the entire nation, whether in urban or rural locations. Customers can effortlessly select and purchase the products of their choice through websites and mobile applications, resulting in increased convenience for consumers (Gupta et al., 2023). Additionally, the goods can be delivered to their homes through the home delivery option.

- **Value Augmentation**

The fast-moving consumer goods (FMCG) market is also driven by the retail sector in rural India and the rise in rural consumption. As a result, rural areas account for 36% of total expenditures in the FMCG market. Consumer-driven growth and increasing product costs, particularly for essential items, have contributed to the expansion of the FMCG sector in India. The sector saw double-digit growth, reaching 10.6%, due to several government measures. These programs included sanitary initiatives, high agricultural production, reverse migration, and packaged essentials. Various industries, including tobacco, food and beverages, household care, and personal care, support the FMCG sector's growth.

- **The Contribution of Technology**

The FMCG market places a high emphasis on agility, and technology enables companies to achieve this adaptability. As a result, the FMCG industry is preparing to implement technology to maximize operational efficiency, discover new opportunities, and manage complex supply chain requirements effectively. Market research is of significant importance in the FMCG industry, as it can identify consumer behavior and assist field

sales professionals (Tazvivinga et al., 2024). Businesses can enhance the efficiency of their sales operations through the use of business analytics, cloud computing, and advanced field service management software.

- **Further Directions**

Over the next few years, it is projected that India's rural market will expand by more than 220 billion US dollars. This growth is driven by increased rural consumption, as rising incomes have raised the aspirations of the average person. Additionally, the growing number of young people in India's population will play a significant role in driving demand for FMCG products (Business Green, 2013).

### **1.17 Largest Obstacles in the Fast-moving Consumer Goods (FMCG) Sector**

Below are a few of the most intriguing challenges and trends in the FMCG Sector:

- **Difficulty in Data Management**

An explosion of data is currently taking place as a result of the exponential growth in the capacity to collect, store, and process additional data. The fast-moving consumer goods (FMCG) market already has weekly consumer sales, brand tracking, consumer panels, shopper data from helpful and well-paid shops, and, depending on which data/analytics firm you speak to, a few hundred additional indicators (Barney, 1991). On the other hand, regrettably, 95 percent of the data that is produced and sold to eager analysts and marketers is useless. More intelligent businesses will only purchase the necessary information (which will help them manage the costs of information), will recognise the appropriate connections to consumer behavior, and will make intelligent use of that information to create products, regulate trade, and interact with customers.

- **Media Platforms**

Information travels at a rapid pace in today's world. A tweet, a post on Facebook, or a movie uploaded to YouTube can become famous overnight. Since regulations have not kept up with the advances in technology, a corporation is unable to sell a product in a less developed market that was previously unsellable in a developed market due to safety concerns. Even though information about customers may be quickly accessed with a Google search, it will

take some time for regulations to catch up. It will be impossible to conceal oneself, and information will be disseminated efficiently. More astute brands will employ cutting-edge techniques to effectively leverage this to reach a global audience while also decreasing the costs associated with brand communication.

- **Purchasing Groceries Online**

This is rapidly developing in the majority of developed markets while having a relatively small existing base. There will be an increase in the number of specialised internet retailers that offer limited product options and higher pricing. This is because the majority of the larger brick-and-mortar stores now offer online shopping and delivery with their services. Additionally, businesses that expand by launching a new flavour or fragrance every three months will struggle as some of these small-range online merchants' flourish. This is because maintaining categories and ranges will become easier, but it will be more difficult for brand owners to do so.

- **Appeal to All Age Groups**

What would happen to the product selection at a supermarket if all of the customers who shopped there were over the age of 50? Fresh meals, fish (salmon), items made from whole grains, high-end sweets, and a lengthy aisle of health supplements are all available for patrons to purchase. Because they have more money, this group will place a higher priority on the quality of the food they consume. When it comes to companies, the challenge will be to simultaneously appeal to this group that is becoming older while yet being relevant enough to attract younger customers (Baroto et al., 2012).

- **Conservation and Atmosphere**

Consumer bonding ratings will be better for businesses that are able to demonstrate sustainability throughout their entire ecosystem for their customers. In spite of this, customers are increasingly viewing conservation as a necessity rather than a luxury that only a select few can afford. As a result, the ability to charge a premium to cover additional expenses will continue to be limited. In the fast-moving consumer goods (FMCG) market, the Tesla of the industry has not yet been built using discoveries and scientific developments.



### **1.18 Future Outlook for the fast-moving consumer goods (FMCG) Sector**

The fast-moving consumer goods (FMCG) industry in India has seen a tremendous transition over the past twenty years. With a growth rate of 14.7 percent, it is anticipated that the fast-moving consumer goods market will reach nearly \$220 billion by the year 2025.

The following are some of the factors that will be essential for the growth of the fast-moving consumer goods industry:

- **Technological Transformation**

Following the outbreak of the COVID-19 pandemic, consumers have become considerably more adept at utilising technology and have adapted to it rapidly. As a consequence of this, eighty percent of consumers will get the impression that the shift from analogue to digital will be seamless in the years to come (Business et al., 2013). The increasing prevalence of smartphones and internet usage will be of even greater advantage to those living in rural regions because it will make it easier for them to access a variety of e-commerce websites for online shopping.

- **Creation of Brand Communities**

These days, buyers can immediately connect with other customers who have purchased the same goods. The effect of this is that firms are implementing marketing strategies intending to establish brand communities among customers who have similar social, political, and cultural characteristics and who are interested in the things that they sell. Within the fast-moving consumer goods (FMCG) industry, private and well-known companies have reaped the benefits of making the encounter a little more personal for the past year, and it is projected that they will continue to do so.

- **Acceptance of the D2C Model**

The profit margin that is connected with direct selling to customers has encouraged even larger businesses to build a direct sales channel on various digital marketplaces and even open independent websites and stores. This is what has led to the establishment of direct sales channels. To capitalise on the growing popularity of online marketplaces, the majority of firms have begun delivering their products directly to the doorsteps of their clients. As a consequence of this, the demand from customers has surged by 88 percent on an annual basis, as stated by certain firms that have dedicated websites for customer sales. Therefore,

the direct-to-consumer (D2C) business model is well-liked and will continue to become more important.

### **1.19 Doorway for Investments**

There has been a sudden infusion of cash into the sector as a result of new laws imposed by the government regulating investments in fast-moving consumer goods companies in India and the acceptance of investments directed from elsewhere. The fast-moving consumer goods (FMCG) industry has been bolstered by government incentives and foreign direct investment (FDI) funding, which have also assisted FMCG businesses in gaining high awareness across well-established retail markets and in building a more reliable supply chain (Burke et al., 2013). In addition, the business has reaped major benefits from the efforts that have been made to increase the amount of discretionary cash that is in the hands of average people, particularly those who live in rural areas. As time goes on, it is predicted that the government will make investments and improvements that are more appealing to support the expansion of the fast-moving consumer goods (FMCG) sector even further.

### **Role of Quality Assurance and Quality Control**

In the fast-paced world of fast-moving consumer goods (FMCG), where products traverse intricate supply chains and reach millions of consumers daily, maintaining stringent quality standards is paramount. At the core of this assurance lie two indispensable pillars: Quality Assurance (QA) and Quality Control (QC).

- **Understanding Quality Assurance (QA) and Quality Control (QC):**

QA encompasses proactive processes, systems, and protocols designed to ensure that products meet or exceed predefined standards. It involves strategic planning, risk assessment, and continuous improvement initiatives (Cornelissen et al., 2014). On the other hand, QC involves reactive measures aimed at detecting, identifying, and rectifying deviations from established quality standards. It encompasses testing, inspection, and corrective actions to maintain product consistency.

- **Safeguarding Food Safety:**

QA's proactive approach involves implementing stringent food safety management systems, such as Hazard Analysis and Critical Control Points (HACCP), to identify and

mitigate potential hazards. Additionally, QC plays a crucial role in routine testing and analysis of raw materials, in-process samples, and finished products, ensuring adherence to safety parameters and regulatory requirements.

- **Maintaining Product Integrity:**

QA's emphasis on process optimization and standardization ensures consistency in product attributes, including taste, texture, and appearance. Concurrently, QC's meticulous inspection of product packaging, labeling, and shelf-life helps prevent issues such as contamination, spoilage, or mislabeling, which could compromise product integrity.

- **Upholding Regulatory Compliance:**

QA is tasked with staying abreast of evolving regulatory landscapes and implementing necessary measures to ensure compliance with food safety laws and industry standards. QC, meanwhile, conducts audits, inspections, and product testing to verify compliance and address any deviations promptly, thereby upholding regulatory integrity.

- **Enhancing Consumer Confidence:**

QA's focus on continuous improvement and customer feedback mechanisms allows for the identification of areas for enhancement, thereby bolstering consumer trust and loyalty. Simultaneously, QC's role in maintaining product consistency and reliability through rigorous testing instils confidence in consumers, assuring them of the safety and quality of FMCG products (CSR Wire, 2014).

- **Driving Business Success:**

Through proactive risk management strategies and rigorous testing protocols, QA and QC contribute to minimizing product recalls, mitigating risks, and safeguarding brand reputation. Collectively, they foster a culture of quality excellence within organizations, enhancing competitiveness, and driving sustained business growth.

The roles of Quality Assurance and Quality Control in ensuring food safety and consumer confidence within the FMCG sector are indispensable. By proactively implementing robust quality management systems, conducting thorough testing and analysis, and prioritizing continuous improvement, organizations can uphold the highest standards of product quality, safety, and integrity (Dubois, 2012). In doing so, they not only

safeguard consumer health and satisfaction but also pave the way for sustained business success in a dynamic and competitive market landscape.

## **1.20 Product Packaging and Labelling Compliance**

In the fast-paced world of fast-moving consumer goods (FMCG), where products fly off the shelves at lightning speed, ensuring product packaging and labeling compliance is not just a legal requirement but a fundamental responsibility. This intricate dance between regulatory adherence, consumer safety, and brand reputation underscores the critical importance of robust packaging and labeling practices within the FMCG sector.

Consumer safety stands as the cornerstone of product packaging and labeling compliance. At its essence, packaging serves as a fortress, shielding the product within from potential contaminants, spoilage, or tampering. Picture the sturdy layers of protection enveloping a package, meticulously designed to withstand the rigors of transportation and storage, ensuring that the product reaches the consumer's hands unscathed. It's not merely about aesthetics; it's about safeguarding the integrity of the product itself.

Moreover, packaging is more than just a shell; it's a vessel of information, a conduit of transparency between the product and the consumer (Cheng et al., 2018). Every label tells a story, a narrative of ingredients, nutritional content, allergen information, and usage instructions. It's a roadmap guiding consumers through the maze of choices, empowering them to make informed decisions about what they consume. Accurate and transparent labeling isn't just a courtesy; it's a lifeline, particularly for those with dietary restrictions or allergies, ensuring that they can navigate the supermarket aisles with confidence and peace of mind.

Yet, in this intricate dance of consumer safety and information transparency, regulatory requirements cast a long shadow. Governments worldwide have laid down strict regulations and industry standards governing packaging and labeling practices. Compliance isn't optional; it's non-negotiable. From the Food and Drug Administration (FDA) in the United States to the European Food Safety Authority (EFSA) in Europe, regulatory bodies leave no stone unturned in their quest to protect consumer interests. Net weight, expiration dates, country of origin, nutritional labeling – the list of requirements is exhaustive, leaving no room for ambiguity. Non-compliance isn't just a slap on the wrist; it's a red flag, signaling potential hazards to consumer safety and inviting severe penalties and legal repercussions.

Amidst this labyrinth of regulations, brand integrity emerges as a guiding beacon. Consistent and compliant packaging isn't just about ticking boxes; it's about forging a bond of

trust with consumers. Brands that invest in high-quality packaging materials and design aren't just selling products; they're selling an experience, a promise of reliability and consistency. Imagine the reassuring click of a well-designed package, the crispness of a label bearing accurate information – these seemingly trivial details aren't trivial at all; they're the building blocks of brand loyalty. In an age where consumer trust is a scarce commodity, brands that prioritize packaging and labeling compliance are the ones that emerge victorious in the battle for hearts and minds.

Supply chain efficiency and product traceability further underscore the significance of packaging and labeling compliance. In the labyrinthine web of global supply chains, accurate labeling isn't just a convenience; it's a necessity. Barcodes, QR codes, RFID tags – these aren't just fancy embellishments; they're the keys to unlocking the mysteries of the supply chain. They enable seamless tracking and tracing of products from production facilities to distribution centers, ensuring that every step of the journey is accounted for. In an era where transparency reigns supreme, brands that embrace traceability aren't just meeting regulatory requirements; they're fostering a culture of accountability and trust.

The global marketplace beckons, offering tantalizing opportunities for expansion and growth. Yet, to traverse these uncharted waters, brands must navigate a myriad of packaging and labeling regulations across different jurisdictions. Harmonizing packaging and labeling practices isn't just a logistical challenge; it's a strategic imperative. Brands that embrace international standards such as ISO 9001 and ISO 22000 aren't just opening doors to new markets; they're laying the groundwork for sustainable growth and global recognition.

Moreover, in an age where environmental sustainability looms large on the horizon, eco-friendly packaging isn't just a trend; it's a moral imperative (Henry et al., 2007). As consumers become increasingly cognizant of their environmental footprint, brands that embrace eco-friendly packaging materials aren't just meeting regulatory requirements; they're championing a cause. Biodegradable plastics, recyclable materials, renewable resources – these aren't just alternatives; they're the future of packaging. Brands that align themselves with sustainability aren't just reducing waste; they're building bridges with environmentally conscious consumers, forging bonds that transcend mere transactions.

Product packaging and labeling compliance aren't just legal obligations; they're moral imperatives. They're the guardians of consumer safety, the custodians of brand integrity, the gatekeepers of global market access. In the hallowed halls of FMCG, where products vie for

attention amidst a cacophony of choices packaging and labeling compliance isn't just a necessity; it's a competitive advantage. It's the difference between success and failure, between loyalty and indifference. In a world where every package tells a story, let yours be a tale of compliance, integrity, and trust.

### **1.21 Utilization of Technology for Quality Control**

In the dynamic landscape of the fast-moving consumer goods (FMCG) industry, the integration of cutting-edge technology has emerged as a game-changer in the realm of quality control. With relentless competition, evolving consumer preferences, and stringent regulatory requirements, FMCG companies are increasingly turning to innovative technological solutions to ensure product quality, safety, and compliance.

Automated Inspection Systems stand at the forefront of technological advancements in quality control. Leveraging the power of machine vision, artificial intelligence (AI), and robotics, automated inspection systems offer unparalleled precision and speed in detecting defects and anomalies along the production line. High-resolution cameras, guided by sophisticated AI algorithms, scrutinize products in real time, assessing attributes such as shape, color, size, and texture with unmatched accuracy. By automating the inspection process, FMCG companies can swiftly identify and address quality issues, minimizing waste, and optimizing production efficiency.

Moreover, the proliferation of Sensors and IoT Devices has ushered in a new era of continuous monitoring and real-time feedback in quality control. These interconnected devices provide invaluable insights into critical parameters such as temperature, humidity, pressure, and environmental conditions throughout manufacturing. By monitoring these variables in real-time, FMCG companies can ensure optimal production conditions, mitigating the risk of quality deviations and ensuring product consistency. Additionally, IoT-enabled devices facilitate predictive maintenance, enabling proactive interventions to prevent equipment failures and downtime, thereby safeguarding product quality and production efficiency.

Data Analytics and Predictive Modeling represent another frontier in technological innovation for quality control in the FMCG industry. Advanced data analytics tools harness the power of big data to uncover patterns, trends, and correlations within vast datasets generated during the production process. By analyzing historical data, predictive modeling techniques can forecast potential quality issues and pre-emptively implement corrective actions, ensuring consistent product quality and minimizing the likelihood of defects. Moreover, data analytics

enables FMCG companies to optimize production processes, identify areas for improvement, and drive continuous innovation in quality control practices (Iglesias et al., 2011).

Blockchain Technology has emerged as a transformative force in supply chain management and quality control within the FMCG industry. By leveraging blockchain technology, FMCG companies can establish a secure, transparent, and immutable record of product movement throughout the supply chain. Each transaction recorded on the blockchain provides a tamper-proof audit trail, facilitating traceability and accountability from raw material sourcing to final distribution. Blockchain-enabled supply chain traceability enhances transparency, mitigates the risk of counterfeit products, and enables rapid recalls in the event of quality issues or safety concerns, thereby safeguarding consumer trust and brand reputation.

Remote Monitoring and Control systems offer FMCG companies unprecedented visibility and control over manufacturing processes, regardless of geographical location. Through web-based interfaces and mobile applications, quality control managers can remotely access critical production data, monitor equipment performance, and intervene in real-time if necessary. This remote oversight enables proactive quality management, rapid response to emerging issues, and optimization of production efficiency, ensuring that quality standards are upheld consistently across multiple production facilities.

Augmented Reality (AR) and Virtual Reality (VR) technologies are transforming quality control practices through immersive training experiences and enhanced inspection capabilities (Mbonigaba et al., 2024). Virtual simulations enable workers to familiarize themselves with complex machinery and processes in a safe and controlled environment, reducing the risk of human error during production. AR-enabled smart glasses provide real-time guidance and instructions to workers on the shop floor, enhancing productivity and ensuring adherence to quality standards. Moreover, VR-based inspection tools offer inspectors a virtual representation of products, enabling detailed analysis and assessment without the need for physical prototypes, thereby expediting the inspection process and minimizing production delays.

The integration of technology into quality control practices is revolutionizing the FMCG industry, driving unprecedented levels of efficiency, accuracy, and innovation. From automated inspection systems and IoT devices to data analytics, blockchain technology, remote monitoring, and AR/VR solutions, technological advancements are reshaping the landscape of quality control, enabling FMCG companies to uphold the highest standards of product quality, safety, and compliance. As technology continues to evolve, so too will its transformative impact

on quality control practices, driving continuous improvement and innovation across the FMCG sector.

Fuel for the body, such as fresh food and fast-moving consumer goods (FMCG) meals, is essential to the health and well-being of individuals. Concerns regarding the quality and safety of the food that people consume are at an all-time high, particularly in light of recent outbreaks of food contamination issues. People are more nervous than they have ever been before. Controlling the quality of the food supply chain will be a crucial component in ensuring the quality of the food. Putting it another way, it is the series of economic activities that are engaged in the process of delivering food from the farm to the table. Vertical integration is a common strategy that is Utilized in the food supply chain to guarantee a consistent supply of food that is consistently high-quality (Kumar et al., 2021). In addition, food companies may make use of a wide range of quality management techniques to enhance the overall quality and safety of the food that they manufacture and distribute. Traceability of a food product can be achieved through the Utilization of RFID, HACCP, and KPI, and the quality of the food supply chain can be enhanced through the effective distribution of a food product. In order to guarantee that its meals and ingredients are both safe and healthful, McDonald's Hong Kong has implemented a number of preventative measures. The HACCP processes have been implemented at multiple locations throughout the food supply chain at McDonald's Restaurants in Hong Kong. On a regular basis, SGS and HAVI Logistics conduct tests on food and food components to guarantee that they are transported in a secure way. This is done to ensure that food and food components are safe. The case study conducted by McDonald's Hong Kong demonstrates that quality management approaches are promising solutions that may be Utilized to maintain food quality and ensure the improvement of food supply chains. Due to the fact that it only uses one instance from Hong Kong and depends on qualitative research, the current study has some limitations regarding its methodology. In the future, it will be able to conduct case studies to investigate food businesses located in various countries. For the purpose of generalising the findings to all food companies, it is feasible that in the future, researchers may conduct surveys with a large sample size. Despite the fact that it has some shortcomings, the current research is helpful for professionals working in the food industry who are interested in developing quality management strategies for their companies. It is also possible that the findings will serve as a foundation for prospective study on efficient management of food supply chains.



## **CHAPTER 2**

### **REVIEW OF LITERATURE**

Quality control in food safety for Fast Moving Consumer Goods (FMCG) products is a critical area of concern due to its direct impact on public health and consumer confidence. Ensuring the safety and quality of FMCG products involves a complex interplay of regulatory standards, technological advancements, and industry practices aimed at preventing contamination, and spoilage, and ensuring nutritional integrity. The literature underscores the multifaceted nature of quality control, emphasizing factors such as hygiene practices during manufacturing, packaging integrity, supply chain management, and adherence to stringent regulatory frameworks. Understanding these dimensions is essential for mitigating risks associated with microbial pathogens, chemical contaminants, and allergens, thereby safeguarding consumer well-being and fostering trust in FMCG brands.

Quality control in food safety for Fast Moving Consumer Goods (FMCG) products plays a pivotal role in ensuring consumer health and maintaining trust in the food industry. As FMCG products are characterized by their high turnover and widespread distribution, the need for stringent quality control measures becomes paramount. The literature reveals that effective quality control encompasses a range of practices, from stringent regulatory compliance and robust testing protocols to innovative technological solutions and continuous monitoring systems. This review explores the evolving landscape of quality control in the FMCG sector, highlighting key aspects such as the implementation of Hazard Analysis and Critical Control Points (HACCP) systems, the role of food safety audits, and advancements in analytical techniques for detecting contaminants. Additionally, it examines the challenges faced by the industry, including globalisation of supply chains, variability in regulatory standards across regions, and the need for integrated risk management strategies. By synthesizing existing research, this review aims to provide a comprehensive understanding of the current state of quality control in FMCG food safety, identify gaps in the literature, and propose directions for future research to enhance the effectiveness of quality assurance measures in this critical sector.

The study focused mostly on performance-related concerns, specifically addressing the extent to which various aspects responsible for customers' purchase decisions in the FMCG (Fast Moving Consumer Goods) sector in Comilla influence the decision-making process of consumers (Amzad et al., 2019). Ten hypotheses were produced as a result of the theoretical framework that was constructed based on the comprehensive evaluation of the relevant

literature. A method known as convenience sampling was Utilized in the selection of the samples. Through the use of 18-item surveys, information was gathered from one hundred clients who fell into a variety of categories. To assess the purchasing behavior of consumers, the questionnaire that was produced through exploratory research was Utilized. An analysis of the data was performed using the SPSS 16.0 version. There is a substantial association between the dependent variable (consumers' purchase choice) and the independent factors, as demonstrated by the findings of the multiple regression analysis (Cost, Product Variety, Salesperson, Product Quality, Advertising, Product Display, Income Level, Demand, Familiar Retailers, and Personality). Although the outcomes of the study indicated that nine out of ten characteristics had a favourable relationship with the purchase choice of customers, the study also revealed that the individual personalities of respondents did not have a major impact on the purchasing decision (Amzad et al., 2019) It is for this reason that the findings of the study unquestionably play a significant part and leave an everlasting influence that can be Utilized by consumers as well as the whole FMCG Company in the process of decision-making. Furthermore, this study can serve as a reference for future research that aims to gain a better understanding of the behavior and perspectives of customers.

To put it another way, innovation is coming up against an inevitably central and decisive part in society, and it has the potential to produce contradictory results: wealth, on the one hand, but also unemployment, ecological irregularities, and other social problems, on the other. In each country, the manufacturing processes and production organization are selected according to the specific requirements of the organizations, although the actual requirements of each population are frequently quite different from one another. As of now, with a specific end goal to keep all types of innovation from getting to be increasingly “intrusive”, towards both the regular supply of assets and the particular - however exceptionally separated - requirements of mankind, innovation always must be distinguished and taken after which are equipped for making the various needs good, from the angle of economic improvement, the preservation and increment in the estimation of characteristic assets, and the nature of advancement. After some time has passed, this will become an increasingly important factor. However, evidence of the problems caused by the uncontrolled Utilization of technology, everywhere in the world, convinces us that extreme efforts must be made to accomplish this point. This objective is without a doubt difficult to achieve, but it is necessary to make these efforts to achieve this point. If this does not occur, humanity runs the risk of unavoidably deteriorating the most essential aspects of financial progress and its quality. Within the framework of this structure,

the organizations that are responsible for the production of goods and businesses unquestionably have a central and active role to play. They should play this role to increase their level of intensity and capability, as well as contribute to the advancement of practical advancement.

In this work, a synthesis of research findings on supply chain arrangements and processes in the business-to-business connections that are found in supply chains that distribute fresh vegetables to Ho Chi Minh City is presented. To undertake in-depth interviews with various stakeholders in the chain, eleven months were spent in the field, beginning in July 2003 and proceeding until May 2004. Concrete examples drawn from in-depth case studies are used to highlight the connections that exist between the many components that constitute effective supply chain management practices and their overall performance. In this article, we will examine the beneficial effects that the following aspects of business-to-business interactions have on performance: long-term commitment, coordination and collaborative planning, market orientation and information sharing, frequency of communication, and creativity. According to the findings, parallel vegetable supply chains are distinct from one another in terms of their organizational structure as well as the presence or absence of formal contacts (contracts) between business partners. On the other hand, the five components of effective supply chain management practice that are discussed here may be found, albeit to varied degrees, in any supply chain as methods for achieving greater levels of performance. This research demonstrates how all of the players in the fresh produce marketing channels, ranging from small farmers and rural collectors to an urban Cash & Carry business and its consumers in the catering sector, work together to achieve a common objective of improved performance. Several hybrid forms of economic organization are also shown to exist within the local vegetable sector as a result of this investigation.

The term "adaptation" refers to the process by which people, communities, and nations attempt to deal with the effects of climate change. However, the concept of factoring future climate risk into policymaking is relatively new. The process of adaptation is not new. Although we have a better understanding of climate change and the possible implications it may have, the availability of practical information on adaptation has not kept pace with this understanding. To assist in providing the fast-developing process of adaptation policy-making with a roadmap that is desperately required, the development of the Adaptation Policy Framework (APF) is intended to be of assistance. (Jones et al., 2003) In the end, the objective

of the Adaptation and Prosperity Fund (APF) is to assist with adaptation processes to safeguard and improve the well-being of humans in the face of climate change.

Supporting the creation of national greenhouse gas inventories that are easily able to be evaluated in terms of their quality and completeness is one of the primary objectives of the Intergovernmental Panel on Climate Change's (IPCC) good practice recommendations (Vanderzwan, 2005). To achieve this objective, it is recommended that processes for quality assurance and quality control (QA/QC) be used during the process of developing national greenhouse gas inventories. Through the implementation of this advice, excellent practices that are per the Revised 1996 IPCC Guidelines for National Greenhouse Gas Inventories are established (IPCC Guidelines). The quality assurance and quality control good practice guidelines that are presented here represent the feasibility, acceptability, cost-effectiveness, current experience, and the possibility for use on a global scale for global applications. The objectives of good practice advice are improved by the implementation of a quality assurance and quality control program. These objectives include enhancing the level of transparency, consistency, comparability, completeness, and trust in national inventories of emissions estimates (Vanderzwan, 2005). The results of the quality assurance and quality control procedure can lead to a revaluation of the uncertainty estimations for the source category or the inventory. It is necessary to reevaluate the uncertainty estimations, for instance, if it is discovered that the quality of the data is worse than what was previously believed and that this circumstance cannot be addressed within the period of the present inventory.

The Total Food Quality Model serving as a structuring device is Utilized to evaluate research on consumer quality perception. This article addresses the link between food safety and quality, and it discusses this relationship within the framework of studies on consumer risk perception. To answer problems about price perception and the validity of willingness-to-pay measures, it is important to note that the perception of quality and safety is connected to the choice of food and the demand of consumers (Grunert et al., 2005). Even though there are still a lot of research questions that need to be answered, it has been determined that the quality and safety of food are the most important concerns in the food economy of today.

Logistics is a planning attitude and framework that aims to provide a unified strategy for the movement of goods and information within an organization. Using this structure as a foundation, supply chain management works toward the goal of achieving connection and coordination between the operations of other entities in the pipeline, such as customers and

suppliers, and the organization itself. As a result, for instance, one of the objectives of supply chain management could be to lessen or do away with the buffers of inventory that are present between organizations in a chain (Christopher, 2005). This could be accomplished by exchanging information regarding demand and the supply levels that are currently available. Co-Managed Inventory (CMI) is a topic that will be addressed in greater depth later on in the book. This is the notion that will be discussed.

For the last few decades, there has been a global explosion of interest in risk-based food safety management, systems, and control. Since the word is not yet defined on an international level, its application and implementation are not consistent, which results in a variety of various realizations. The microbiological risk assessment (MRA) was explored as a basis for risk-based food safety management in this Ph.D. thesis. Risk-based food safety management was described as food safety management based on risk assessment to attain an adequate level of protection (ALOP). The commissioning of MRAs and the establishment of food safety targets up to a certain degree are both the responsibility of the government. However, it is the responsibility of the operators to address the practical management measures that need to be in place to reach the targets. (Tuominen, 2008) The management of food safety at the plant level often involves the implementation of regulations, quality assurance systems, and a hazard analysis and critical control point (HACCP) program, along with the requirements for its implementation. The implementation of food safety management at the food plant level in Finland is accomplished through the use of a controlled system that is similar to HACCP and is referred to as an own-checking (OC) program.

Morrison (2009) studied the “Roles of Technology in Improving Perishable Food Supply Chains”. In comparison to other kinds of supply chains, food supply chains are often seen as being more complicated overall systems. This complexity is a result of the ongoing changes that are taking place, particularly in the process of ensuring the quality of food products throughout the entirety of the supply chain, beginning with the cultivation of the crops, the acquisition of resources, the production of goods, and the management of stock, and ending with the distribution of the products to the end consumers. The reason for this is that food supply chain markets have gotten more advanced in their Utilization of contemporary technologies, and they have started incorporating these technologies into their logistical systems to fulfil the requirements of their consumers. The primary goals of this review are to identify the various technological implementations that have been in place throughout the

various phases of the processes that comprise the food supply chain and to highlight the most important factors that are involved in the Utilization of technologies to enhance the characteristics of the perishable food supply chain process. To accomplish these review aims, a total of 137 publications were examined as part of this research. In the many stages of the food supply chain, several technologies were discovered. These technologies included radio frequency identification (RFID), the Internet of Things (IoT), blockchain, three-dimensional printing (3DP), autonomous vehicles, and unmanned aerial vehicles (UAVs). These technologies were discovered in various stages of the food supply chain, and they proved to be effective in enhancing the efficiency with which perishable goods were supplied (Morrison, 2009). The analysis uncovered a variety of factors that are associated with the supply chain for perishable food. The most important discovery was that the application of technology improves the efficiency and sustainability of food supply chains, and it also helps to maintain the characteristics of perishable foods.

Akkerman et al. (2010) studied “Quality, safety, and sustainability in food distribution: A review of quantitative operations management approaches and challenges” in new product development (NPD) initiatives, project risk management serves as a guide for decision making, therefore lowering uncertainty and improving the likelihood of successful completion of the project. Nevertheless, there is still a lot of uncertainty around the acceptability of formal risk management software in business, particularly for new product development projects. According to the findings of research conducted on a food conglomerate in Thailand, just nine percent of new product development projects Utilized a systematic method for risk management. The other thirty percent of the projects did not incorporate any form of risk management at all, whereas sixty-one percent of the projects understood the significance of doing risk management. (Akkerman et al., 2010) The objective of this research is to create a risk management model for new product development initiatives in the food sector. In the first part of this paper, a literature review of risk management theory is presented. This literature review covers a variety of sources, such as international standards for risk and project management (ISO31000 and ISO21500), publications for the Project Management Body of Knowledge (PMBOK), publications by the Project Management Institute (PMI), and academic research. The selection process consisted of 182 scholarly articles that were published between January 2002 and August 2012. Interviews were conducted with eight NPD specialists from five of the most prominent food manufacturers in Thailand for the second portion of the study, which aimed to investigate the risk management strategies and issues faced by these

companies. In this section, we conclude five different topics: the categorization of research methods, the kind of project and the industrial segment, the distribution of articles by location, the tools and approaches for risk management, and the risk factors experienced by projects. It is determined what the particular risk management needs are for new product development initiatives in the food business. The notion of risk management applications for the food sector is suggested, along with a model for risk management.

UNGC and BSR (2010) studied “Executive Summary: Practical Steps to Supply Chain Sustainability”. It explains the concept of sustainability in supply chains is being acknowledged as an essential component of corporate responsibility. The management of the social, environmental, and economic implications of supply chains, as well as the fight against corruption, is not only the moral thing to do but also makes excellent business sense. Supply chains, on the other hand, are made up of marketplaces and connections that are always changing. We propose a few baseline definitions and practical measures that firms may take toward development, using the principles of the United Nations Global Compact as the framework to work toward supply chain sustainability (UNGC, 2010). This will allow enterprises to traverse this challenging terrain and make progress.

According to a study of Competition Law and the Indian Pharmaceutical Industry for the management of healthcare markets in many countries, competition law and policy are of the utmost importance. This paper covers, from the point of view of competition law and policy, concerns involving anti-competitive activities that are prevalent in the pharmaceutical business in India and its competitiveness as a provider of pharmaceuticals that are both safe and inexpensive. Among the industries that are subject to stringent regulations all around the world is the pharmaceutical industry. Nevertheless, it is frequently observed that these marketplaces frequently lack the necessary level of rivalry that exists in other markets. Because there are signs that competition in medicines markets may not be functioning efficiently, the pharmaceutical industry is coming under an increasing level of scrutiny in developed country jurisdictions, namely in Europe and the United States. However, there is a decrease in the number of new medications that are being introduced to the market, and there are instances in which anticompetitive activities place restrictions on the introduction of generic drugs. Even though India is one of the most significant rising markets for the pharmaceutical industry, there has not been any comprehensive research conducted on the pharmaceutical business from the point of view of competition legislation and policy. Furthermore, there are concerns that some

of the anti-competitive tactics in India are not subjected to scrutiny for many reasons. Because of this, there are several compelling reasons to investigate the present status of competition that is taking place in the pharmaceutical industry in India.

Guan (2010) studied “Developments in Distribution Channels - A Case Study of a Timber Product Distribution Channel”. This study aims to accomplish three primary objectives: (1) to investigate the challenges that arise from channel actor developments, the effects of these developments on the structure of the retailer supply chain, and the implications that these developments have for manufacturers and suppliers; (2) to identify explanations for the vertical integration of distribution by manufacturers and the impacts that result from this integration; and (3) to conduct a preliminary customer value analysis concerning the distribution channel of solid wood products. In this particular research endeavor, the major method of data gathering consisted of conducting semi-structured interviews. Beginning in May 2009 and continuing through April 2010, a two-stage data collection process was carried out. This process consisted of conducting 29 interviews with 24 interviewees from eight different organizations. These interviewees represented the manufacturer, distributor, and reseller in the distribution channel. Attending sales meetings and accompanying account managers on shop visits were the techniques that were Utilized to carry out non-participating observations. All interviews were recorded and transcribed, and the information was compiled into case units. Additionally, any secondary data that provided support was included in the compilation. This included company magazines, web resources, annual reports, sales reports, meeting presentations, and other similar materials.

A study on the impact of new technologies on the labour market and the social economy shows how innovation, new technology, jobs, and inequality are all connected. An investigation into the same subject was commissioned by the Science and Technology Options Assessment (STOA) Unit of the European Parliament, and this research is a follow-up to that investigation (Krings and Muellner 2007). Since the previous research, which was conducted in 2007, the subject matter of this report has received a great deal of attention. In addition to the fact that there have been several books written on the subject that have been well received (Brynjolfsson and McAfee 2014, Ford 2015), there have also been alarming reports about the potential adverse effects that new information and communication technologies may have on employment. These technologies include machine learning, digitalization in production, automated vehicles, and other similar technologies. This is the reason why the implications of



information and communication technology, also known as digitalization, on labor markets and inequality, are the primary themes that are discussed in this research.

A study on Quality control in the food & drug sector, medical stores show that with the Food Safety and Standards Act of 2006, the Food Safety and Standards Authority of India (FSSAI) has been established as a statutory body to establish science-based standards for articles of food and regulate the manufacturing, processing, distribution, sale, and import of food to guarantee that food that is intended for human consumption is both safe and wholesome. Through the implementation of a single chain of command, the Act intends to establish a single reference point for all concerns about Food Safety and Standards. This will be accomplished by shifting away from multi-level, multi-departmental supervision. The Act incorporates several other Acts and Orders that have been taken into consideration in the past for dealing with food-related concerns in a variety of Ministries and Departments. For the nation to achieve its goal of providing universal health coverage and food security for all, food must be of high quality and level of safety. An all-encompassing and integrated Food Safety and Standards Act that is in line with the techniques that are used all over the world was the first step toward accomplishing this objective. All the time, the Food Safety and Standards Authority of India is working hard to ensure that the Food Safety and Standards Act is carried out efficiently. The year 2012-2013 witnessed many noteworthy accomplishments in the realm of food safety and standards. The six rules that are listed below have been notified as of August 2011, respectively.

According to the Food Regulations: Standards and Quality Control, both the notion of risk analysis and the HACCP system are of the utmost importance that the food business makes an effort to include these ideas to guarantee the quality and safety of food. The function of regulatory agencies, on the other hand, is of the highest significance since they are the ones who are responsible for putting the regulations into force and ensuring that they are operating effectively. Nevertheless, the issue that emerges is, what kinds of laws and regulations do we have in place, both on a national and international level, to guarantee the safety of food? Up to the beginning of the 21st century, the food processing industry in India was overseen by a variety of various regulations. Various standards are prescribed by the laws and regulations that are now in effect, which were created by the government to check the quality of food and medications. These standards pertain to food additives, pollutants, food colors, preservatives, and labeling methods. It was recently established that the Food Safety Standards Authority of

India (FSSAI) would be responsible for suggesting legislative and other changes to formulate a modern, integrated food law. This law would serve as a single reference point for the regulation of food products. The FSSAI was established to rationalize the numerous food laws that are currently in place. What exactly are the provisions of these laws? The FSSAI is responsible for initiating which Acts?

“Global Supply Chain Management and International Logistics” authored by Branch and Branch (2012) shows that International logistics and management, as well as the establishment of a worldwide supply chain, are the primary forces behind the expansion of international trade through their provision. The ultimate purpose of global supply chain management is to combine the marketplace, distribution network, manufacturing/processing/assembly process, and procurement activity in such a manner that clients are serviced at a higher level, but cheaper cost. Generally speaking, this has resulted in the introduction of a new type of management in an environment that is computer-literate and operates within a global infrastructure.

“Risk assessment for storage and handling of hazardous” by Environmental Clearance (2012) implies that there is a correlation between the degree of the danger and the possibility that the incident will take place. This constitutes the risk. In the process of analyzing the possible hazards that may be associated with the activity or project, risk assessment is the process that is being assessed. It is possible to evaluate risks using a variety of approaches; in this article, we provide numerical values that represent the severity of the danger as well as the chance or frequency of the occurrence of hazardous events. The next step is to assess the risk by giving a numerical value to each degree of danger, as well as to the probability or frequency of the occurrence of the hazardous event, according to the rating scale. The end result (composition) of the two will provide us with an estimate of the amount of risk, as seen in the following.

The implementation of quality management in the manufacturing industry culminates in the creation of an implementation framework that specifies the sequence in which particular tools and procedures should be adopted. Small and medium-sized businesses (SMEs) in particular are the target audience for this document, which is meant to serve as a guideline for the sector whole. In their path toward complete quality, many businesses, particularly small and medium-sized enterprises (SMEs), are perplexed and unable to choose where to begin, what to adopt, and when to use specific tools and approaches (Nenonen, 2012). A quality

initiatives' implementation plan will automatically identify both short-term and long-term training needs, and it will also establish the procedures that will be used to successfully implement the plan. In light of the fact that every potential organization is one of a kind, it is widely understood that there is a requirement for a customized implementation that is accomplished by conducting an in-depth analysis of the organization's existing advantages, disadvantages, opportunities, and threats.

A white paper on the topic “Managing performance in food supply chains” by SGS (2013) provides an overview of some of the solutions that may be implemented to increase the efficiency of supply chains and reduce the number of unfavorable occurrences that are associated with the food supply chain. Taking these steps provides the additional benefit of safeguarding and boosting the reputation of the organizations that are participating in both of these activities.

A study by Ksenia (2013) on the topic-Packaging design as a Marketing tool and Desire to purchase shows that in addition to providing essential information for businesses regarding consumer attraction and importance of design attributes from the perspective of the consumer, the purpose of the study was to investigate the consumer's perception of the various design elements that are included in a milk package. The theoretical framework was constructed based on secondary data, which consisted of papers and books. It encompassed fundamental ideas concerning consumer behavior, consumer perception, consumer appeal, and packaging design. To gather and assess the findings of the research, the mixed technique was given preference. A total of thirty questionnaire responses were used to obtain quantitative data, which was then analyzed using the electronic spreadsheet application Excel. The two interviews that were performed with the firms, Valio Ltd. and Tetra Pak Ltd. provided the qualitative data that was eventually collected.

OECD (2013) discussed the topic “The Role and Measurement of Quality in Competition Analysis in June 2013. The OECD Competition Committee discussed the importance of quality assessment in competition analysis as well as the function of quality itself. An executive summary of that discussion is included in this document, along with the documents that were presented during the meeting. These include an analytical note written by the staff of the OECD, as well as written submissions from the following countries: Australia, Canada, Chile, the European Union, Indonesia, Japan, Mexico, Portugal, the United Kingdom, Ukraine, the United States of America, and BIAC. Additionally included is a note written by

Theodore Voorhees Jr. as well as a comprehensive explanation of the conversation that took place.

In new product development (NPD) initiatives, project risk management serves as a guide for decision-making, therefore lowering uncertainty and improving the likelihood of successful completion of the project. Nevertheless, there is still a lot of uncertainty around the acceptability of formal risk management software in business, particularly for new product development projects. According to the findings of research conducted on a food conglomerate in Thailand, just nine percent of new product development projects Utilized a systematic method for risk management. The other thirty percent of the projects did not incorporate any form of risk management at all, whereas sixty-one percent of the projects understood the significance of doing risk management (Porananond et al., 2014). The objective of this research is to create a risk management model for new product development initiatives in the food sector. In the first part of this paper, a literature review of risk management theory is presented. This literature review covers a variety of sources, such as international standards for risk and project management (ISO31000 and ISO21500), publications for the Project Management Body of Knowledge (PMBOK), publications by the Project Management Institute (PMI), and academic research. The selection process consisted of 182 scholarly articles that were published between January 2002 and August 2012. Interviews were conducted with eight NPD specialists from five of the most prominent food manufacturers in Thailand for the second portion of the study, which aimed to investigate the risk management strategies and issues faced by these companies. In this section, we conclude five different topics: the categorization of research methods, the kind of project and the industrial segment, the distribution of articles by location, the tools and approaches for risk management, and the risk factors experienced by projects. It is determined what the particular risk management needs are for new product development initiatives in the food business. The notion of risk management applications for the food sector is suggested, along with a model for risk management.

A study on the impact of green marketing practices on consumer buying decision authored by Fonseca (2015) implies that customers may be influenced to purchase specific items by color, which is one of the most crucial features that can be used. As a result, businesses have begun to use green marketing techniques, which include making items that are less harmful to the environment and including characteristics that have less impact on the environment. When it comes to following up with these value-conscious clients, whose

consumption habits and purchasing decisions have been altered, these items are emerging as distinctive products to do so.

A growing number of consumers are becoming increasingly concerned about environmental concerns, and they want to play an active part in lessening the impact that their activities have on the environment (Fonseca, 2015). Without a doubt, the planet is incapable of maintaining its existence in any way, shape, or form. For this reason, customers and companies must engage with one another and contribute to the protection of the environment as well as the understanding of environmental challenges such as global warming, which are currently impacting every single person on the planet. The term corporate social responsibility (CSR) is another issue that refers to the responsible acts that corporations take in society, such as providing and selling products that are less hazardous to the environment. Therefore, the objective of this study is to investigate the customers' perceptions of the attitudes of organizations when those organizations engage in green marketing practices. Additionally, the research will investigate how the customers' purchasing decisions are affected and, in some ways, shaped when they are aware of the impact that their actions have on the environment. For this study, a literature review served as the foundation, and a questionnaire was distributed to a total of 250 clients. An examination of the findings reveals that consumers are more likely to be persuaded by environmentally conscious marketing techniques and to be more motivated when they are aware of environmental problems. On the other hand, customers are still not particularly clear about the purpose of corporations when they engage in these methods.

A study on “Impact of Product Packaging on Consumer Perception and Purchase Intention” done by Hussain et al. (2015) assess the impact that packaging has on consumer purchasing behavior (customer perception and purchase intention), as well as investigate how these elements influence the choice of consumers to acquire a particular product. Discovering the factors that contribute to the success of product packaging is the purpose of this study project. For this study, the various regions of Pakistan contain the population that is being targeted. Using the SPSS program, we were able to revile the study results and make interpretations based on the correlation and regression analysis (Hussain et al., 2015). This was done to get the responses to the 120 quantity questions that were delivered. As a result of the research, the anticipated factors are discovered, and it is asserted that the findings are advantageous for all kinds of businesses.

FSSAI (2015) and Ministry of Health and Family Welfare government of India points the purpose of the Food Standards is to safeguard the health of customers and to guarantee that the food industry operates equitably. When food is being tested to determine whether or not it complies with a certain commodity standard, the required method of sampling is intended to guarantee that the sample processes Utilized are both fair and valid. In light of the relevant provision(s) of the applicable standard, the sampling methods are intended to be used as methods designed to avoid or remove difficulties that may be created by diverging legal, administrative, and technical approaches to sampling, as well as by diverging interpretations of the results of the analysis to lots or consignments of foods. These difficulties may be caused by a variety of factors. To the extent that these Guidelines are concerned, a lot is a predetermined quantity of a particular commodity that has been made or produced under conditions that are believed to be uniform.

According to a study by Gimenez-Escalante (2016) on the subject of "Innovative food technologies for redistributed manufacturing", the food manufacturing industry works to continuously improve most of its operations to increase profitability and provide customers with superior products that can satisfy their constantly changing needs. The traditional competitive measures that have been used by food organizations have concentrated primarily on three important performance indicators: quality, innovation, and productivity. Food manufacturers have been able to expand their operations and provide more valuable food items for customers as a result of the development of strategies that have the potential to improve any one of these three-business metrics (Gimenez-Escalante et al., 2016). Nevertheless, the food industry is currently seeing a rise in the amount of pressure that is being exerted on it by governments and consumers to enhance the sustainability of their goods, production methods, activities throughout the supply chain, and business strategies. As a result, novel techniques that have the potential to provide industry gains that are both relevant and significant are now being investigated. This is because the sector is always being forced to adapt and develop to maintain its competitive edge. Within this framework, the idea of Re-Distributed Manufacturing (RDM) has been recognized as a developing organizational theory that has the potential to assist the food sector in overcoming the issues that are yet to come and those that will come in the future.

A study on Operations management & strategic management" by The Institute of Cost Accountants of India (2016) gives an idea of various business processes, analysis operations,

production planning, and strategic management. The management of the department within an organization that is accountable for the production of goods and/or services is collectively referred to as operations management. You are surrounded by examples of these kinds of products and services at every turn. Whether it be a book you read, a video you watch, an email you send, a phone call you make, or a medical treatment you receive, the operations function of one or more organizations is involved in every one of these activities. In addition, everything that you put on, consume, travel in, sit on, and use to access the internet is also affected.

The World Health Organization (WHO) views the availability of medical care as a major concern for the general public, according to Schöpperle's (2017) project thesis, "Analysis of Challenges of Medical Supply Chains in sub-Saharan Africa Regarding Inventory Management and transport and distribution." It references the insightful observation made by Marks (2009) and Yadav et al. (2011) that it must always be available to people and communities at a cost that is affordable, in adequate amounts, in appropriate dosages, and of adequate quality. An estimated two billion people lack access to drugs, and if the required care and medication were available, it is estimated that four million lives may be saved each year in Africa and Southeast Asia (Marks, 2009). The World Health Organization (WHO) and 192 nations have pledged to accomplish eight of the Millennium Development Goals in light of this estimate. The fourth Millennium Development Goal is to lower the infant mortality rate; the fifth is to enhance maternal health; and the sixth is to combat HIV/AIDS, malaria, and other diseases (WHO, 2012). To ensure the accessibility of medications, the World Health Organization places a high priority on policy, access, quality, and rational use.

A white paper by the World Economic Forum in collaboration with A.T. Kearney (March 2017) on "Technology and Innovation for the Future of Production: Accelerating Value Creation" gives an outlook on how it is becoming more difficult to differentiate between the physical, digital, and biological sectors of global production systems as a result of the technologies that are a part of the Fourth Industrial Revolution. Both the way people live and the way they work are undergoing significant transformations as a result of the rapid rate of technological advancement. It is having an effect on all fields of study, economies, and industries, but possibly none more so than production, as well as how, what, why, and where products and services are produced and delivered by individuals. Production activities, which are defined as the entire chain to "source-make-deliver-consume-reintegrate" products and services, will be altered and extended in ways that are difficult to fully envision. These changes

will occur at every stage of the production process, beginning with the origination of inputs and continuing through product design and manufacturing, distribution, customer and consumer use, and elements of the circular economy through return and reuse. Artificial intelligence, robots, the internet of things, autonomous cars, 3D printing, nanotechnology, biotechnology, materials science, energy storage, and quantum computing are some of the important fields that are seeing breakthroughs that are altering the future of manufacturing.

When it comes to marketing fast-moving consumer items, customer behavior is a significant factor to consider. In most cases, the conduct is impacted by a great number of different elements. There is a quick shift in the requirements and preferences of customers in this period of globalization, which is now taking place. There is a considerable contribution that the fast-moving consumer goods (FMCG) sector has made to the overall expansion of the gross domestic product (GDP) of India. Therefore, it is of the utmost importance to determine how consumers feel about fast-moving consumer goods (FMCG) products. (Rathod, 2018). The purpose of this article is to provide a comprehensive evaluation of the perceptions of customers in Ahmedabad about environmentally friendly fast-moving consumer goods (FMCG) products. This paper has provided a review of the perceptions of consumers from the beginning to the present day; a literature review of the study of consumer perception of fast-moving consumer goods (FMCG) products; a literature review of the study of consumer perception of eco-friendly FMCG products across the entire world; India; Gujarat; and the city of Ahmadabad; and a review of the literature on the study of consumer perception of eco-friendly FMCG products. The review aims to accomplish several primary objectives, including the determination of consumers' awareness and pro-environmental concern; the study of consumers' perceptions of eco-friendly fast-moving consumer goods (FMCG) products and their impact on purchasing decisions; the evaluation of the factors responsible for the gaps in adoption and expectations to adopt eco-friendly FMCG products; the identification of obstacles that respondents perceive to be in the way of adopting a green lifestyle; and the suggestion of various kinds of measures that meet customer expectations and enhance the adaptability of eco-friendly fast-moving consumer goods (FMCG) products.

According to the report “Facilitating Compliance To Food Safety And Quality for Cross-Border Trade” by UNESCAP (2018), the current period of globalization is characterized by an increase in the movement and exchange of food across international borders, including both imports and exports. This is a direct result of the growing desire among consumers for a



wider range of food options. The total value of the world's food commerce in 2014 was 1,486 billion dollars in the United States (International Trade Statistics 2015 published by WTO). Because of the ever-increasing global food supply chain and the movement of foods across international borders, there is a high probability that contaminants will spread. As a consequence, there has been a substantial emphasis placed on the establishment of quality and safety standards for the international trade of food. Some examples of global food trade incidents that have led to an increased focus on food safety include the outbreak of foodborne illness in northern Germany in the middle of 2011. This outbreak was caused by the contamination of imported fenugreek seed sprouts by *E. coli* novel strain O104:H4 bacteria. The crisis of milk contaminated with melamine in 2008 resulted in six deaths, 300,000 illnesses, and 115 types of contaminated food products; the dioxin contamination of pork from Ireland in 2008 resulted in the culling of 100,000 pigs, the destruction of 125 million euros worth of food, and more than one billion dollars in economic losses. This outbreak led to approximately four thousand patients who were seriously ill, in addition to more than fifty deaths. There is also widespread knowledge of the nuclear catastrophe that occurred at Fukushima in March of 2011, which led to the poisoning of food products from Japan with radionuclides. Food safety is of utmost importance because unsafe food can result in a variety of negative outcomes, including but not limited to the following: foodborne illnesses, malnutrition, food wastage, and losses, decreased access to domestic and international markets (as a result of rejections, destructions of consignments, and withdrawals), and an overall impact on consumer confidence, economic development, and national reputation, among other things (Havelaar et al., 2015).

A case study “Supply Chain Management Practices (A Case Study of a Food Production Company)” by Isaac (2018) to study supply chain practices by various supply chain partners, in a food supply chain that is comprised of small businesses, the purpose of the study was to evaluate the supply chain techniques that were followed by the various participants in the supply chain. Specifically, this is because inefficiencies in these distinct industries contribute to increases in the cost of food, which in turn might fail small businesses. The practices of the supply chain, including internal and external integration, information exchange, lean production, and traceability, were investigated. For this descriptive case study technique, the research instrument that was Utilized was a questionnaire. This was because the context of the phenomena that were being examined was an important factor in answering the research question. According to the findings, the centric companies exhibit a greater degree of

collaboration with their suppliers than they do with their consumers. The primary reason for this is that there is an imbalance of information between the company, the focal point, and the customers. According to the recommendations, there should be effective collaboration between all of the members of the supply chain to improve both internal and external integration. This will result in a reduction in costs as well as an improvement in the implementation of traceability and transparency procedures that are necessary for a food supply chain.

When it comes to the execution of the principles and norms that have a favourable influence on the performance of businesses, Corporate Governance is an essential component that plays a significant role. Over time, several methods of corporate governance have been investigated in connection to the performance of companies, and the majority of these mechanisms have also been put into practice. Not only does the structure of corporate governance promote effective interaction with all of the stakeholders of the firms, but it also brings transparency between the authorities of the company and the stakeholders. (Dhuru et al., 2019) Corporate governance is something that is implemented across the board in the business world. The purpose of this article is to report the findings of research that examines the similarities and variations in the good governance practices of several firms operating within the Fast-Moving Consumer Goods (FMCG) sector. The fast-moving consumer goods industry is the fourth largest sector in the economy. The purpose of this study is to gain an understanding of the good governance methods that are Utilized in this industry as well as the major differentiator concepts that are utilized by them.

Global Food Safety Initiative (GFSI) is an industry association that is not-for-profit and has been tasked with the responsibility of promoting the continuous improvement of food safety management systems. This is done to ensure that consumers all over the world have confidence in the delivery of safe food. From retailers, producers, and food service companies to service providers associated with the food supply chain, international organizations, academic institutions, and government agencies, the Global Food Safety Initiative (GFSI) serves as a platform for communication and collaboration among some of the most prominent food safety experts in the world. Since the Global Food Safety Initiative (GFSI) was established in the year 2000, professionals from all over the globe have been working together in a large number of Technical Working Groups (TWG) to address the current food safety concerns that have been specified by GFSI stakeholders (Global Food Safety Initiatives, 2019). A Task Force Group (TWG) was created in 2017 to determine the most effective methods for dealing with

biocides, which are described as the residues that are left behind by cleaning agents, sanitizers, and disinfectants in the food supply chain (Goodburn, 2019). Through the appropriate application of cleaning agents, sanitizers, and disinfectants from the farm to the fork, the group's work aimed to ensure consumer protection. This was accomplished by striking a balance between the risks and benefits associated with the use of these substances, all while facilitating the international trade of food ingredients.

Digital innovations, behavioral shifts, and changes in energy consumption are all contributing to a paradigm shift in the transportation industry (Wang, 2019). Understanding this change is essential to maximizing its advantages and minimizing any potential disruptions in the freight transport and logistics (FTL) industry. This study examines how new digital technologies can be used to manage freight flows and supply chains, as well as the effects of current actions. It highlights important conclusions and suggests that the UK government take the lead in digital freight exploitation worldwide and improve its competitiveness abroad.

The interdependency that exists between the various parts of the supply chain is the primary cause of the numerous problems that arise in companies (Jamgade, 2019). Consequently, it results in more formal ties and a better knowledge of the missions that are compatible among the components of the supply chain. It has been discovered that a supply chain is integrated in terms of the information and processes that it possesses, which facilitates its coordination. It can be observed that the coordination of the supply chain is concerned with aligning all choices to fulfill the objectives of the global system. The Policy's Influence on Globalization Considering India's status as a worldwide manufacturing powerhouse, a great number of companies, both domestic and international, have begun operations in the country (Jamgade, 2019). The Indian industry is being presented with a plethora of new prospects as a result of the growing demand present in both home and foreign markets. Providing cost-effective quality products while adhering to rigorous delivery deadlines is the responsibility of the Indian industry. One of the participants in the supply chain management (SCM) chain is the client. Other participants include suppliers, sub-contract suppliers, in-house product processes, transportation, distribution, and warehousing. Generally speaking, all of them carry out activities that are incompatible with one another and do not compete with one another directly but rather complement one another. The topic of discussion in the current research paper is Supply Chain Management, specifically how it is affecting organizations, the various

challenges that it faces, and whether or not it can be demonstrated to be an effective tool for enhancing overall performance in the current global competitive environment.

The goal of the 2019 study "Consumer Perception on Packing of FMCG Products" by Reddy & Kommarapuram is to explain why it is so important to comprehend consumer perceptions to properly design product packaging and establish a favorable impression in the minds of consumers. The collection of data was carried out in two distinct stages. The first step is to identify the most important graphic factors that are involved in the design of packaging, based on the opinions of designers. The second step is to link each package to certain elements, depending on the perceptions of the customers. The relevance of the study lies in the fact that it allows for a discussion of how customers feel about packaging. The components consist of the design, the quality, the brand name, and the purchasing characteristics.

According to Logistics and Warehousing Management by the Indian Institute of Materials Management (2020), businesses are under pressure to find new ways to add value for their customers due to the fiercely competitive nature of the current global business environment. An organization is compelled to compete with other companies in terms of the products, costs, quality, and services they provide because of the constantly changing dynamics of the global market. Consequently, the need to build logistics systems that are more technologically advanced than those that have been employed in the past has become urgent. The focus of logistics has changed during the last 20 years, moving from basic operations to organizational operations. Cost savings and increased service delivery are two benefits that may be realized with the adoption of an efficient logistics management system that includes the full organization.

"A study on pre- and post-purchase behavior of the consumers of FMCG products" was the subject of Ramesh's 2020 investigation. This research is required for two reasons. Additionally, it will contribute to the current body of information on consumer behavior, particularly in the fast-moving consumer goods market. The insights that are obtained will be of great assistance to marketers in the process of formulating efficient strategies to enhance products, expand market share, and establish long-term connections with customers. Second, the findings will assist fast-moving consumer goods (FMCG) corporations in developing and putting into action intervention strategies that will affect the decision-making process of consumers throughout the pre-purchase and post-purchase stages (Ramesh, 2020). To summarise, for enterprises that deal in fast-moving consumer goods to achieve success in the

highly competitive market, it is of utmost importance to have a thorough understanding of the behavior of customers both before and after they have purchased FMCG items. During the pre-purchase and post-purchase stages of the consumer behavior process, this research project will focus on doing an overall study of the elements that influence customer behavior. Marketing professionals can build plans to suit the demands of customers and increase brand loyalty by first gaining a grasp of consumer preferences, motivations, and levels of satisfaction. In addition to making a significant contribution to both theoretical and practical understanding of the operation of fast-moving consumer goods (FMCG), the findings of this research will also give valuable assistance to business professionals and marketers.

A study by Sushila (2020) on “Legal Framework Regulating Food Safety: A Critical Appraisal” explains how food safety is crucial for a nation to develop and experience economic prosperity, food safety is of the utmost importance. As a result of its fast-expanding urbanization, population, and economy, India is confronted with a multitude of obstacles in its efforts to ensure the safety of its food supply. Agricultural practices that involve the use of excessive pesticides, growth hormones, or exposure to hazardous waste, among other things, can lead to the contamination of food. Consumption of the food is rendered harmful due to the presence of various additives, toxins, chemicals, environmental pollutants, adulterants, poisonous colorants or preservatives, and other types of substances. It is possible for the quality of the food to be affected at any level of the manufacturing process, beginning with the basic production and continuing through the processing, packing, and delivering stages. Every single stage, therefore, presents a problem for the implementation of legislation regarding food safety. The current legislation in India that deals with food safety is known as the Food Safety and Standards Act (FSS Act), and it was passed in 2006. This legislation was passed after many central Acts that were related to food safety were repealed. An announcement was made on the FSS Act 2006 and its Rules, and the implementation of the new system began in August 2011. Within the past several years, the Food Safety and Standards Authority of India (FSSAI) has put in a significant amount of groundwork to properly implement the new food safety system. On the other hand, based on the functioning of the FSSAI and a review of the literature, which includes the Report of the Comptroller and Auditor General of India conducting the performance audit of the implementation of the FSS Act and the Report of the Parliamentary Standing Committee on Health and Family Welfare on the functioning of the FSSAI, it is imperative that a variety of measures be taken in order to strengthen the regulatory framework in order to ensure that the FSS Act is enforced in a robust manner.

Dubihlela et al. (2021) studied a risk management framework for fast-moving consumer goods retailers in South Africa to bridge the information gap regarding risk management and the sustainability of small and medium-sized enterprises (SMEs), this research studied the risk management practices of small and medium-sized fast-moving consumer goods (FMCG) businesses in the Cape Metropolitan Area. This study utilized a blend of several research approaches. In the Cape Metropolitan Area, a standard questionnaire was used to collect data from 320 small and medium-sized enterprise (SME) owners and managers who were working in the fast-moving consumer goods (FMCG) industry. A questionnaire-based instrument was used to collect quantitative data, while qualitative data was gained by conducting interviews with two risk experts. This was done to validate the quantitative data. According to the findings, small and medium-sized (FMCG) businesses have risk management systems in place; nevertheless, these processes are very simplistic and excessively informal. However, it was observed that small and medium-sized enterprises (SMEs) that have been in operation for 10 years or less tended to be lacking in the essential components of a viable risk management tool kit, as recommended by best practices. There was a lack of budgetary control and an account for a contingency fund in small and medium-sized enterprises (SMEs), as well as a lack of information regarding risks, and so on. This study provides a practical risk management framework that is compatible with the requirements of fast-moving consumer goods (FMCGs). As a consequence of being informed by the empirical results and best practice that have been recorded in the literature, the framework that is described in this article is predicted to serve as a realistic risk management tool that can be Utilized by small and medium-sized enterprises (SMEs). The literature on risk management in the FMCG small and medium-sized enterprise sector is enriched by this research. Furthermore, this is pioneering empirical research that investigates the availability of the essential components of a viable risk management tool kit in micro, small, and medium-sized enterprises (SMEs) that deal with fast-moving consumer goods (FMCG).

A study by Gill (2021) on the topic “ A study on consumer satisfaction and perception towards online food delivery apps with special reference to Zomato and Swiggy” shows that over the past several years, India's e-commerce business has been seeing fast expansion, and this trend is still going strong today. People are changing their ways of thinking, checking, acting, and producing a yield as a result of the continuous rise of e-commerce. To improve their business, the majority of companies operating in the limited scale, medium scale, and enormous scope areas have a website. They accomplish this by utilizing online advertisements, online

promotional events, or activities, which allows them to take an "advanced" jump in the business cycles. (Gill, 2021) The persistent growth of e-business may be traced back to the comfort and solace requirements of customers, as well as their purchasing behavior and how they go about making purchases.

A dissertation thesis “The Impact of Television Advertising on Consumer Behavior—the case of Albania” by Kekezi (2019) supports the notion that advertising is a highly strong and persuasive strategy to promote goods and services, whilst commercials are said to be an extraordinary means of persuasion (Berger, 2015). It is a phenomenon that is impossible to ignore since it is a part of people's lives and the public realm. The Albanian consumer views advertising as an invasive force, and views the nature of advertising as unavoidable (Kekezi & Kruja, 2013). As a consequence of this, customers are subjected to a massive number of commercials across a variety of media venues. Television appears to be the most popular platform among marketers all around the world, including in Albania. This is also true when compared to other media. To add insult to injury, the modern society has been subjected to severe criticism for its excessive consumption. The same may be said about Albania. It is the media that plays a significant part in the dissemination of this culture. In this thesis, an investigation is conducted on the impact that television advertising has on the purchasing decisions of consumers in Albania. This topic was selected by the author for three primary reasons: i) the author is an experienced professional in marketing and advertising, having worked in the television industry for more than 15 years; ii) the researchers have called for studies on the impact that advertising has on consumers in developing countries; iii) there is a lack of academic research and literature for advertising in Albania. The author chose this topic to investigate the impact that television advertising had on this consumer. Television in Albania is the most influential and trustworthy media in the country, according to surveys and academics. According to the European Commission (2014), ninety percent of Albanian citizens watch television on a daily basis. The International Development Research Association (2015) reports that television is the primary source of information for ninety-eight percent of Albanians. The European Broadcasting Union (2018) reports that television was the most trusted media for Albanians during the year 2017. The notion is broken down into its component parts, including the many hypotheses that are discussed, as well as the part that advertising plays in the process of making a purchase choice.

A study on “A Review of Certification and its Impact on Regulatory Intervention” by Lambert (2021) reveals that The Netherlands Food and Consumer Product Safety Body, also known as the Nederlandse Voedsel-en Warenautoriteit (NVWA), is the competent authority that is responsible for the monitoring and implementation of rules pertaining to food safety in the Netherlands. For the period spanning from 2015 to 2020, the Regulator has been monitoring the outcomes of the supervision of Food Business Operators (FBOs) as part of its inspection regime. Whether or not the company is certified to a recognized food safety management system is one of the things that this information documents. It also records compliance performance against the rules that are related to food. The purpose of this paper is to investigate the relationship between regulations and certification, as well as to determine whether or not third-party certification leads to improved compliance and, as a result, a means of ensuring that food that is manufactured and sold in the Netherlands is safe for consumers.

A study on the topic “Emerging technologies that will impact the UK Food System” reveals that rapid technological innovation is transforming the food system in the United Kingdom in a variety of different ways. To guarantee that breakthrough technologies do not put public health and food safety at risk, the Food Safety Administration (FSA) must remain at the forefront of these advances and devise regulatory countermeasures. A fast evidence evaluation of the developing technologies that are thought to be most likely to have a major influence on the food system and food safety in the United Kingdom during the next ten years is presented in this paper. Six different technological domains have been identified, and their consequences for the industry, consumers, food safety, and regulatory framework have been investigated. These fields are: Food Production and Processing (indoor farming, 3D food printing, food side and by-product use, novel non-thermal processing, and novel pesticides); Novel Sources of Protein, such as insects (for human consumption, and animal feedstock); Synthetic Biology (including lab-grown meat and proteins); Genomics Applications along the value chain (for food safety applications, and personal “nutrigenomics”); Novel Packaging (active, smart, biodegradable, edible, and reusable solutions); and, Digital Technologies in the food sector (supporting analysis, decision making, and traceability).

Based on the Institute of Food Technologists (2023) study on the topic “Food Science and Technology Solutions to Improve Food and Nutrition Security: Sustainable Production of Nutritious Foods Through Processing Technology”, we can infer as it is estimated that the global population will increase to 9-10 billion by the year 2050, up from 8 billion at present, to



ensure that a growing world can be fed with limited resources, transdisciplinary approaches are required across all segments of the food value chain, including production, processing, packaging, storage, delivery, consumer use, and waste management. Food processing is an essential and essential link between the production of food and its consumption. The conversion and preservation of raw materials must create food products that are safe, edible, nutritious, and culturally acceptable. These food products can be optimized for palatability and health. The term "food processing" refers to the process of transforming agricultural products, such as grains, meats, vegetables, fruits, and milk, into food ingredients or products. This process involves the utilization of numerous methods and techniques that involve the Utilization of equipment, energy, and tools.

“Sustainable Innovations in the Food Industry through Artificial Intelligence and Big Data Analytics by Sharma et al. (2021)” explains although the agricultural and food industry is a never-ending source of expansion to provide sustenance to a large population, there is a significant demand for the development of high-standard procedures through the Utilization of intelligent and innovative technologies, such as artificial intelligence (AI) and big data. The research that has been conducted on artificial intelligence (AI) and big data analytics in the food business is discussed in this article. The topics covered include machine learning, artificial neural networks (ANNs), and a variety of algorithms. In addition to the uses of artificial intelligence techniques in the food industry, topics such as logistics, supply chain, marketing, and manufacturing patterns are discussed. The application of artificial intelligence (AI) techniques and intelligent optimization algorithms has been discovered to result in considerable improvements in both production management and process management. In the food business, artificial intelligence (AI) and big data have made it possible to attain optimal outcomes in real time, which is a significant benefit brought about by digital technology.

According to Scope Group (2020), Europe is to become the first continent in the world to achieve climate neutrality by the year 2050, these emission reductions must be accomplished within the next decade. This is also necessary to make the European Green Deal a reality. According to the European Commission, the European Green Deal will receive one-third of the 1.8 trillion Euros that will be invested in the Next Generation EU Recovery Plan and the seven-year budget of the European Union. As a consequence of this, corporations that manufacture consumer goods are coming under increasing pressure from regulatory and legislative bodies to report their environmental, social, and governance (ESG) performance.

This, in turn, is essential if they wish to reap the benefits of green financing efforts, such as green loan instruments that are co-financed by development banks or central banks, or governmental subsidies that are tied to sustainability. The majority of the green debt financing programs that are subsidized have the objective of making it easier for small and medium-sized corporations to get credit. Given the growing demand for green debt instruments from investors, large players often have adequate access to funding and can issue green securities for reputational reasons. Additionally, coupons might be lower for these instruments because of the increased demand. When it comes to funding environmentally friendly projects, regulators will occasionally provide financial institutions with incentives by requiring less equity.

A study by Zhu et al. (2022) “A Literature Review on Quality Management in the Food Industry” shows that based on a survey of the relevant literature, the objective of this research is to analyze the quality management techniques within the food business throughout the previous thirty years, from 1993 to 2022. The full literature evaluation was comprised of 102 papers that were selected from 53 different publications. Articles that dealt with quality management in the food business were the main focus of attention during the whole investigation. An investigation of the research time and journal distribution of quality management in the food sector was carried out in this study, which also provided a summary of the research streams. This article provides an overview of the implementation and development of quality management practices in the food industry. It also discusses the global research that has been conducted in this area over the past several years, the majority of which has been centered in Europe and Asia. The article is broken up into three different research streams, and it provides a comprehensive description of each of them. The results of the research include the factors that determine the implementation of quality management practices, the reasons why researchers have proposed multiple models and frameworks in the food industry over the years, and the significance of the tools and techniques that are Utilized in the process of quality management implementation.

Naveen H.N (2022) studied “A study on product packaging impact on consumer buying behavior-with special reference to FMCG products” and one of the primary objectives of this study is to evaluate the impact that product packaging has on the purchasing behavior of consumers. There are just a few studies that demonstrate that the outlook and appearance of product packaging may be useful in attracting and appealing to the consumer that is being

targeted. Nevertheless, the decision of the buyer is the most important factor. As a result, marketers need to concentrate on the many aspects of packaging. Product packaging has evolved into an essential instrument for the sale of a product, and product packaging has evolved into a quiet promotional tool for the majority of successful commercial enterprises. Furthermore, it is common knowledge that a multitude of elements have an impact on the purchasing decisions of consumers, and one of the most significant aspects that has an impact is the attractiveness of the product packaging. As a result, the primary objective of this study is to investigate how product packaging might affect the purchasing decisions of consumers. The findings of the survey also revealed that the components of product packaging are the most essential instrument for influencing the purchasing decisions of consumers. Consumers are willing to both purchase and pay a high price for product packaging that is both attractive and of excellent quality. The study concluded that there is a significant need for product packaging research as well as a lot of room for expansion. Packaging serves as a quiet advertising tool, and a firm needs to place greater emphasis on this aspect. It is beneficial for businesses to attract and keep customers to maintain and improve their chances of survival in a market that is always shifting.

A review paper “Applications of Internet of Things in the Food Supply Chain: A Literature Review” by Tavakkoli-Moghaddam et al. (2022) shows that the purpose of this study is to investigate the application of the Internet of Things (IoT) in the Food Supply Chain (FSC) and to determine the advantages and disadvantages of this configuration. Because this work is a review study, the papers that were published between the years 2014 and June 2021 have been examined, and 93 publications that are associated with the area of Internet of Things applications in the FSC have been evaluated. With the help of the literature, we were able to identify six fundamental applications for this kind of network. These applications include the procurement of transportation, the production of food, the management of resources and waste, the enhancement of food safety, the maintenance of food quality, and the transparency of the FSC. This is accomplished through the use of clustering. Cluster analysis reveals that researchers should pay greater attention to the Internet of Things applications for product quality and transparency across the supply chain, and they should also investigate integrating IT-based systems at each level of the supply chain.

The document "Restoring Trust in Audit and Corporate Governance" by BEIS UK Government Department for Business (2022) summarises the fact that the White Paper

received a generally positive reaction to the argument for change presented in it, indicating that the government believes that reform is required. The reviews and the corporate failures that inspired them highlight the need for action to restore trust in auditing and corporate reporting, to ensure that the United Kingdom's reputation for high corporate governance standards is maintained, and to establish the groundwork for a more robust and healthy audit market. To accomplish this goal, the government continues to maintain the belief that regulatory adjustments are necessary. Through the implementation of these changes, the government intends to accomplish the following goals: to protect the general public and the state from the consequences of fraud and malpractice; to enhance the prospects for long-term growth across the entirety of the United Kingdom; and to ensure that the economy of the United Kingdom continues to be competitive and appealing to investors and businesses.

A review of Quality control in food safety for FMCG Products by Mahindrakar (2023) reveals that humans require nourishment to maintain their health and well-being. A nation's economy's short-term and long-term growth is contingent upon the availability of nutritious, high-quality, safe, and nutritious food. Because of the recent increase in the number of instances of food contamination and product recalls, the quality and consistency of the food supply have become a problem that affects the entire world. The purpose of this study is to investigate quality management measures in food supply, with a particular focus on McDonald's Hong Kong's implementation of these processes to guarantee the quality of their food supply. Because food is so pervasive in everyday life, it is not only vital from a practical standpoint but also from a philosophical standpoint to strengthen food safety risk governance. This paper suggests a three-tier supply model that incorporates government regulatory bodies, food producers, and consumers. The approach is based on a reputation-updating model. In addition to this, it studies the effects that product quality and sales price have on food producers, as well as the accuracy of government testing and the effectiveness of regulations in maintaining the quality and safety of products. According to these findings, there is a negative link between price and the incentives or penalties that are imposed by the government. Product quality can be effectively controlled, and prices can be balanced, which will result in increased profits for food producers. This can be accomplished by improving the accuracy of food sampling tests, as well as increasing the rewards for poor food quality and increasing the punishments for poor food quality. This research contains several insights about the management of risks to food safety, which may be gathered from the many observations taken into consideration. Even if the process of improving product quality is rather slow for manufacturers, the image of a company

takes a devastating hit when concerns with food quality and safety are made public. This is when the company's reputation is severely damaged.

Cultivating Consumer Choices: Exploring the Impact of Product Packaging Design on Purchasing Behavior in the Food Processing Industry of Metro Baguio (MBLISTTDA) Within the food processing business of Metro Baguio, which includes Baguio City and its neighboring towns, this study analyses the impact of product package design on customer purchase behavior. Specifically, the participants in this study are consumers. The purpose of this study is to determine the precise aspects of packaging that have a substantial influence on the purchase decisions of customers and to investigate the impacts that different packaging characteristics have on the choices that consumers make specifically in this location. As important aspects of interest, the research takes into consideration the color of the packaging, the typography, the graphics and mascots, and the format of the package. Within the food processing industry of Metro Baguio, the relevance of this study resides in the fact that it has the potential to contribute to an increase in the perceived value of goods by consumers through the implementation of innovative package design and technology. Local food entrepreneurs can improve the marketability of their products and the influence they have on consumers by adopting modern manufacturing processes for packaging. Data collection was accomplished through the use of a structured visual questionnaire, with a descriptive study design and quantitative analysis being utilized. The findings indicate a preference for visually appealing packaging designs, particularly those that use mascots and imagery that evoke the emotions of the target audience. Reactions that are positive to the colors of packaging highlight the function that these colors play in producing good perceptions. In addition, the study highlights the need to provide accurate and honest product information, as well as the effect that images have on the intention to purchase.

Dutta, D., & Sharma, N. (2023) studied “The impact of product packaging on consumer buying behavior in fast-moving consumer goods” and the purpose of this study is to investigate the influence that product packaging has on the purchasing decisions of consumers in the fast-moving consumer goods industry (FMCG). When it comes to the things they purchase in today's market, consumers are quite picky and have high expectations. How a product is packaged has a significant influence on the purchasing decision that a buyer makes. The packaging is a comprehensive bundle that serves as the primary selling feature of the product and encourages consumers to make impulsive purchases. The study investigates how the

purchase behavior of fast-moving consumer goods (FMCG) consumers is affected by several product attributes, such as product quality, color, and design. Because these aspects of packaging have an impact on the purchasing behavior of customers, it is essential to research them to gain an understanding of consumer behavior and to innovate appropriately. Increased sales, increased market share, and lower costs associated with marketing and promotion are all benefits of packaging. In addition to contributing to the existing body of knowledge on packaging in the fast-moving consumer goods industry, the findings of this study will provide businesses with valuable information that can be utilized in the development of marketing strategies that will boost their sales and increase their level of market competitiveness.

A study by Kashem et al., (2023) on “Supply Chain Disruption versus Optimization: A Review on Artificial Intelligence and Blockchain Supply Chain Optimization” reveals how it grew sensitive to increased customer expectations, unanticipated demand fluctuations, and inventory costs as a response to substantial disruptions in the supply chain. To achieve the advantageous outcomes of supply chain optimization, cooperation, and operational resilience, proactive movement, understanding, and empowerment have been promoted. To achieve a paradigm, change in the supply chain and even agility in reaction to changing demand, these pioneering initiatives are necessary. On the other hand, advanced analytics, such as artificial intelligence (AI) and blockchain, are intended to be able to overcome these obstacles and enable wiser decisions to be made regularly. Taking into consideration these facts, the purpose of this research was to conduct a comprehensive literature review based on the idealized framework proposed by Rejeb et al. (2022) and the SALSA mechanism to model the role that artificial intelligence (AI) and blockchain play in supply chain optimization. The management of forecasting, planning, monitoring, and reporting across the whole supply chain will be made easier with the implementation of this paradigm-shifting method, which will also enable more equitable perspectives and possibilities. At any time and from any location, optimization of operational indicators such as sales, visibility, and end-to-end supply chain operations continues to be the primary focus. Real-time accuracy, simple access, and optimization of these indicators are remaining priorities. Providing stakeholders and partners with the ability to share information in a manner that is collaborative, consistent, and efficient will be an eye-opening experience.

According to Food Quality and Food Safety by NCERT (2023), there is a significant factor that determines the health, nutritional condition, and productivity of people in the food

that they consume. Therefore, it is of the utmost importance that the food that we consume is both healthy and risk-free. Diseases that are transmitted by food can be caused by a wide variety of unsafe foods. You may have read articles in the press about the health issues that are brought on by foods that have been tampered with or tainted. Across the world, food-borne illnesses are a significant issue that raises concerns for public health. Based on the findings of the National Family Health Survey conducted in India between 2015 and 2016, it was found that more than nine lakh children under the age of five were affected with acute diarrhea. Food-borne illnesses can not only end in death, but they can also cause harm to commerce and tourism, lead to loss of profits, unemployment, and litigation, and consequently hinder economic growth. As a result, the importance of food safety and quality has increased on a global scale.

An overview by CI and IISD (2023) “E-commerce and Product Sustainability Information: An Overview of Policies and Practices” points out that an organization that serves as a membership organization for consumer groups all around the world is called Consumers International. We have faith in a society in which all people have access to goods and services that are both safe and environmentally friendly. To empower and advocate for the rights of consumers all over the world, we bring together more than 200 member organizations from more than one hundred countries. CI and IISD (2023) to ensure that they are treated in a manner that is safe, fair, and honest, we serve as their voice in international policy-making forums and the global economy. We have a firm commitment to our independence, and we are not restricted by any political parties or enterprises. To achieve measurable outcomes, we collaborate and use our influence in a manner that is characterized by honesty, perseverance, and enthusiasm.

A study by Chauhan et al., (2023) on “Digitalization of Supply Chain Management with Industry 4.0 Enabling Technologies: A Sustainable Perspective” mentions when it comes to achieving responsible consumption and production, one of the most important areas that has to embrace sustainability is supply chain management (SDG 11). It has been determined that there are a limited number of studies that have focused on presenting the importance of various technologies related to Industry 4.0 from the point of view of sustainable supply chain management. A discussion on the role that technologies related to Industry 4.0 play in the context of sustainable supply chain management is the objective of this study. Additionally, the study aims to suggest significant topics for further research. To discuss the role and significance of sustainable supply chain management (SCM), as well as the incorporation of technologies

that enable Industry 4.0, such as the Internet of Things (IoT), cloud computing, big data, artificial intelligence (AI), blockchain, and digital twin for sustainable SCM, the PRISM framework is utilized. The outcomes of the study indicate that there are not many empirical studies that focus on developing nations, and the bulk of these studies are case studies. There have also been a few studies that have concentrated on the operational elements, economics, and automation of supply chain management. This work has the potential to contribute to the relevance and application of the Internet of Things (IoT), cloud computing, big data, artificial intelligence (AI), blockchain, and digital twins in the future of sustainable supply chain management (SCM). The present investigation has the potential to be extended to include a discussion of the technologies that enable Industry 4.0 in the context of evaluating the sustainability performance of any company by utilizing environmental, social, and governance (ESG) measures.

Roy (2024) studied “Environmental, social and corporate governance disclosures practices of listed fast moving consumer goods (FMCG) companies in India” and it explains ESG which stands for environmental, social, and corporate governance, and it refers to the parts of a company's business that socially responsible investors use to identify and evaluate a company's impact on society and its potential to remain sustainable. The Fast-Moving Consumer Goods (FMCG) sector is India's fourth largest sector after telecommunications and aviation. Household and personal care items account for fifty percent of the total sales made by the fast-moving consumer goods (FMCG) sector in India. The fast-moving consumer goods (FMCG) industry in India is a significant contributor to the country's gross domestic product. Three million individuals have found work in the fast-moving consumer goods (FMCG) industry in India. Additionally, this industry in India is responsible for five percent of the overall employment jobs that are associated with factories in India. The creation of plastic that comes from fast-moving consumer goods (FMCG) is causing concern for the ecosystems and communities of the world, including the climate of India. The fast-moving consumer goods (FMCG) business generates a significant amount of refuse made of plastic due to the plastic packaging of the products it manufactures. The current research investigates the Environmental, Social, and Corporate Governance (ESG) practices of twenty-one (21) FMCG companies that are listed in India. CRISIL's total ESG score as well as the scores of each of its aspects have been utilized to determine the environmental, social, and governance (ESG) practices of sample FMCG firms. The findings indicate that there is a significant alignment between the overall environmental, social, and governance (ESG) score and the corporate



governance score of the FMCG companies that are listed in India. According to the findings of the study, the average score for environmental, social, and governance (ESG) disclosure is 56.1, and the standard deviation is 7.13. The highest possible score for environmental, social, and governance (ESG) is 69, while the lowest possible score for ESG is.

FSSAI has a standard set of rules to ensure food safety and quality and has provided “Food safety and standards (Labeling and display) regulations, 2020”. These laws could be referred to as the Food Safety and Standards (Labeling and Display) Regulations, according to the year 2020. (1) These regulations are designed to define the labeling requirements for pre-packaged foods as well as the display of critical information on sites where food is made, processed, served, and stored. (2) They will enter into force on the date that they are published in the Official Gazette, and Food Business Operators are required to comply with all of the provisions of these regulations after a year has passed since the date that they were published in the Official Gazette, except chapter 3 of these regulations, which Food Business Operators are required to comply with by the first of January in 2022.

## Summary

The studies reviewed collectively highlight significant trends and challenges in quality control within the FMCG sector, emphasizing the critical role of consumer perceptions and technological innovation in shaping market dynamics. The evidence from various researchers, such as Amzad et al. (2019), and Cadilhon et al. suggests that a multifaceted approach to quality assurance, strategic innovation, and supply chain management is essential for enhancing consumer satisfaction and sustaining competitive advantage. This comprehensive analysis not only provides a deeper understanding of the factors influencing consumer choices but also sets a foundation for future research to explore innovative strategies for integrating quality control with market demands, ultimately fostering growth and sustainability in the FMCG industry. The extensive research reviewed across various studies provides a comprehensive perspective on the importance of quality control, consumer behavior, and strategic innovation in the fast-moving consumer goods (FMCG) sector. Studies by researchers like Amzad and Sarker, (2019) and Cadilhon et al., underline the necessity for FMCG companies to continuously adapt and innovate in response to dynamic consumer preferences and evolving market conditions. These findings point towards the integration of advanced technological tools and customer-centric strategies to ensure product quality and safety, which are paramount for consumer trust and brand loyalty. Furthermore, the pivotal role of supply chain management in enhancing operational efficiencies and market responsiveness highlights a critical area for ongoing improvement and investment. By embracing these multifaceted strategies.

## CHAPTER 3

### RESEARCH METHODOLOGY

#### 3.1 Introduction

Research method on the basis of the conclusion of the literature review is presented in this chapter; these techniques are chosen to clarify research questions.

The technique chosen for his study by a researcher may be affected by a variety of factors. Opinions of researchers, “problems and the academic study notation and their standard are classified as influential parameters in circumstances when they may be used on the issue. In instances when the underlying purpose behind the study is to test a hypothesis or to identify or determine factors that may have a significant effect on the outcomes of the research, quantitative methods are suggested under certain conditions. Based on these results, in this work, the quantitative methodology in support of this study exists in the form of a preferred technique.



*Figure 3.1 Research Methodology*

### 3.2 Methodology of Research

The contribution of the research technique is extremely important at the time of study. The technique chosen is to search the e-proposal of his work by several criteria. Opinion, issue type, and the academic study scores of research workers and their standards fall under the category of influential parameters in circumstances where the problem may be implemented. In cases when the fundamental purpose of the study is to test a hypothesis or to identify and/or determine factors that have a major effect on the outcomes of research, these conditions are suggested using a quantitative approach.” Based on these results, the quantitative approach in this study exists in the form of a preferred technique supporting this research.

### 3.3 Statement of the Problem

*“A review of Quality control in food safety for Fast moving consumer goods Products”*

Fast Moving Consumer Goods (FMCG) firms must ensure food safety since quality control failures may harm consumers and brands. FMCG items are eaten by a broad population, making quality control across the manufacturing and supply chain essential. Food safety is complicated for FMCG firms. FMCG product contamination is a major issue. Bacteria and viruses may cause foodborne diseases. Pesticide residues, allergies, and food additives may harm consumers. Foreign items and particle debris may also cause damage if not discovered and managed. Global supply networks complicate matters. FMCG firms use several vendors and deliver goods across different locations, making quality control difficult. As manufacturing facilities, warehouses, and retail locations expand farther apart, product safety and integrity become harder to ensure.

FMCG quality control is complicated by varied regulatory requirements. FMCG firms must comply with local food safety rules, which may vary in criteria, restrictions, and labeling. FMCG firms in a worldwide market must balance these objectives with cost-effective and efficient operations. FMCG firms must adapt to new threats and technologies. Preserving high-quality goods, new food safety dangers, changing customer tastes, and developing laws demand continual monitoring and aggressive efforts. Rapid testing, DNA-based procedures, and remote monitoring systems may be used in quality control operations; however, cost and integration are issues. Given these complicated problems, FMCG food safety quality management must be

reviewed and analyzed. This evaluation seeks to improve FMCG quality control and consumer health by identifying important concerns, explaining them, and proposing remedies.

1. What are the specific challenges FMCG companies face in implementing quality control measures to ensure food safety in their products?
2. How do potential hazards, such as microbial contamination, chemical hazards, and physical contaminants, impact the quality control process in FMCG products?
3. What strategies can FMCG companies employ to effectively manage and mitigate the risks associated with potential hazards in their products?
4. How do global supply chains complicate the implementation of quality control measures in FMCG products, and what approaches can be taken to ensure consistency and integrity throughout the supply chain?
5. What are the key regulatory requirements and standards that FMCG companies need to comply with, and how can they effectively navigate and address the diverse regulatory landscape?

### **3.4 Research Gaps found in the research field suggested. (The review is based on):**

In past studies, we have found there is much room for future research. Furthermore, we have found that *“A review of Quality control in food safety for Fast moving consumer goods Products”* and the interaction can be better utilizing the most recent technology.

### **3.5 Objectives:**

In the sector of fast-moving consumer goods (FMCG), quality control is a crucial component of the whole food safety picture. The purpose of this research is to investigate the present condition of quality control techniques in the fast-moving consumer goods (FMCG) food industry and to emphasize how important it is to maintain high-quality standards. The following new research goals are recommended to increase the comprehensiveness of the review. These objectives build upon the research that has already been conducted.

1. To analyze the current regulatory frameworks and guidelines governing quality control practices in the FMCG industry.
2. To identify and assess emerging technologies and innovative solutions to enhance quality control processes in FMCG food production.
3. To investigate the effectiveness of risk assessment methodologies in identifying and

managing potential hazards in FMCG food products.

4. To evaluate the role of supply chain management in ensuring consistent quality control and traceability throughout FMCG product distribution.
5. To examine consumer perceptions and expectations regarding quality and safety in FMCG food products and their impact on purchasing decisions

### **3.6 Hypotheses of research:**

To attain the above-stated objectives and validate the results of the study, the following research hypotheses will be formulated and tested:

H1: Implementation of robust quality control systems significantly reduces the incidence of foodborne illnesses in FMCG products.

H2: Regular quality audits significantly improve the overall safety standards of FMCG food products.

H3: The introduction of automated quality control systems does not significantly impact the detection of contaminants in FMCG products.

H4: The frequency of internal audits does not significantly affect compliance with food safety regulations in FMCG companies.

### **3.7 Methodology**

The research design, instruments, and methods used in scientific research in light of the study's goals. It explains and simplifies the whole process followed in selecting locations, samples, and statistical techniques that lead to findings and conclusions.

1. Research Design
2. Sample Profile and Data Collection
3. Data analysis.

### **3.8 Research Design**

The present study will use exploratory-cum-descriptive research design. The exploratory research design will explore “*A review of Quality control in food safety for FMCG Products*”.

### **3.9 Sample Profile and Data Collection**

In the present study, a sample of 500 respondents is taken in Delhi state. A multi-stage sampling technique is used for area selection. A judgmental sampling technique is employed

for selecting the sample respondents. Primary data is collected through a pre-structured questionnaire. Secondary data is gathered from journals, newspapers, books, reports, conference papers, websites, and the Reserve Bank of India, among other sources.

### **3.10 Data Analysis**

A set of statistical techniques will be used for data analysis such as ANOVA, Factor Analysis, etc. as per the data requirement. For testing the questionnaire, reliability, and validity testing will be used.

### **3.11 Philosophy of Research**

Quantitative research is a study that realistically examines observable circumstances in a highly methodical manner. These studies are conducted in practical, arithmetical or computerized methods. The fundamental aim of this study is to shape and create arithmetic. During this process, the concepts and principles of the circumstances under consideration are also taken into account.” The goal of quantitative techniques is main objective of this study technique is to validate the genuine city off or e-casted circulars. The objective of the present research is to examine *“A Review of Quality Control in Food Safety for FMCG Products”*

### **3.12 Model Research**

It covers methods for 'data compilation, evaluation and evaluation analysis.' “It will assist the scholar in explaining his research questions and that the objectives of the study have been fulfilled. Normally each scholar's objectives are different. The technique used by a student for the study thus also relies on the specific decision of the scholar. The research quality should be excellent and given in depth. Initial and secondary information source collection becomes a mandatory necessity.

### **3.13 Research Nature**

In the quantitative research, a structured survey was undertaken to gather the general opinion of the people. In the case of quantitative research, user surveys are used to carry out sampling techniques. Here, findings may be expressed in numerical form. These findings are flexible to alter arithmetically. It will enable researchers to pinpoint future actions. Quantitative survey researchers express enthusiasm that the analysis of data will be trustworthy, objective, and dependable. That's what they anticipate, at least.

### 3.14 Collection of Data

It becomes a process in which data are gathered and systematically analyzed. These data are gathered and analyzed for specified criteria. It will analyze findings and clarify the related questions based on this examination. In circumstances when huge groups of individuals gather information, the survey becomes the most renowned way of collecting information. Surveys may be made in many formats; however, all these types always contain two elements:

- Problems
- Feedback

Problems concerning *“A review of Quality control in food safety for FMCG Products”*

We conduct surveys and get the general opinion of the public on the basis of these questions. Accumulated information is stored in an organized manner in a database.

### 3.15 Methods of Data Collection

Data collection is a process in which data is systematically gathered and evaluated. These data are gathered and analyzed for specified criteria. It will analyze the findings and clarify the linked questions on the basis of this examination. While techniques differ by field, the focus remains on ensuring that the collection is accurate and honest. The fundamental purpose underlying the accumulation of information is the collection of evidence whose standard is excellent. After that, it changed for analytical purposes. It gives answers to the queries imposed.

- **Primary information**

This kind of information is collected with the assistance of the survey. This survey has a chain of issues. These issues are well organized. This survey is done to gather information on *“A review of Quality control in food safety for Fast moving consumer goods Products”*.

- **Secondary information**

The examination of this material has saved a lot of time. If not, this time is used for the accumulation of data. It can provide records whose quality is excellent in support of quantitative information. Individual researchers cannot gather these data alone.

The sources from which this kind of information is collected are:



1. World Wide Web, daily papers, presses, transmission channels, research papers, etc.
2. Book store, education, and other sources.

In addition, corporate and commercial specialists believe secondary data to be important since it is not feasible to conduct an inquiry that adequately identifies previous changes or growth. Secondary information may be collected through research papers and publications.

### **3.16 Analysis of data**

The analysis of the data is a data inspection, purification, transformation, and modeling process designed to detect valuable data, to draw conclusions, and to assist decision-making. Data analysis includes many aspects & methodologies in different commercial, research, and social sciences areas, including diverse approaches under several titles.

Analysis is a procedure in which the whole item is split into its many components in support of a certain evaluation. A procedure that is done to get natural knowledge is an analysis of the data. It was modified as a useful tool in support of users' decision-making. The gathering and assessment of data aim to test hypotheses.

### **3.17 Statistical Treatment of Data**

The data will be analyzed with the help of descriptive statistics. Statistical techniques i.e. Percentage will be used to check to what extent the opinions/ suggestions /views matter for the successful implementation of inclusive practices.

The Survey System contains the survey statistics most frequently used. It includes the following methods:

1. Percent
2. Medians
3. Means
4. Standard divergences
5. Chi-squares
6. t-tests”

### **3.18 Limitation of the Study**

- Limited access to comprehensive and reliable data on quality control practices in FMCG companies.
- Variability in quality control assessments across different companies may affect consistency.
- Evolving food safety regulations may not be fully captured in the study.
- Differences in technology adoption among FMCG companies can skew results.

## CHAPTER 4

### RESULTS

Data analysis is the process of inspecting, cleaning, transforming, and modeling data in order to discover useful information, draw conclusions, and support decision-making. It involves a wide range of techniques and methods to explore and analyse data, including statistical analysis, data visualization, and machine learning. The main goals of data analysis are to identify patterns and trends, make predictions, and generate insights that can inform decisions and drive action. It involves using data to answer specific questions, uncovering relationships and dependencies, and testing hypotheses. Effective data analysis requires a combination of technical skills, domain expertise, and critical thinking. It involves working with large and complex datasets, choosing the right tools and techniques for the job, and communicating findings clearly and effectively.

#### 4.1 Analysis of Variance (ANOVA)

**Purpose:** ANOVA was used to analyze whether there are significant differences between groups concerning their responses to key variables. For instance:

- Differences in perceptions of food safety practices among companies of different sizes.
- Variations in the frequency of internal audits based on company types or roles of respondents.

**Process:**

- Define dependent variables (e.g. frequency of quality control tests, confidence in traceability).
- Define grouping variables (e.g. organization size, years of experience).
- Conduct one-way ANOVA and post-hoc tests to determine where differences lie.

**Rationale:** ANOVA helps to assess group-level variations effectively, ensuring that insights can be generalized across different strata within the FMCG sector.

**Example Analysis:**

- Hypothesis: "The confidence in product traceability varies significantly across different company sizes."
- Statistical Output: F-statistic, p-value, and effect size.

**4.2 Factor Analysis**

**Purpose:** Factor Analysis will identify underlying dimensions that explain the patterns of responses across multiple observed variables. For example:

- Grouping similar questions from the questionnaire into factors such as *Quality Control Practices*, *Training Effectiveness*, and *Supplier Management*.

**Process:** Identify variables to include (e.g. responses to questions on quality control and traceability).

- Use **Principal Component Analysis (PCA)** with varimax rotation to simplify the data structure.
- Extract factors with eigenvalues  $> 1$  and assess factor loadings.

**Rationale:** This technique reduces the dimensionality of the dataset and helps to focus on core areas of importance in food safety practices.

**Example Analysis:**

- Extracted Factors:
  - **Factor 1:** Training and Internal Audits (loadings: Q11, Q12, Q41).
  - **Factor 2:** Supplier Management and Blockchain Adoption (loadings: Q15, Q17).
- Interpretation: Training and supplier management emerge as critical drivers of quality control.

Table 4.1

Age

Age					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	18-24 years	349	69.8	69.8	69.8
	25-34 years	105	21.0	21.0	90.8
	35-44 years	27	5.4	5.4	96.2
	45-54 years	15	3.0	3.0	99.2
	55 years and over	4	.8	.8	100.0
	Total	500	100.0	100.0	

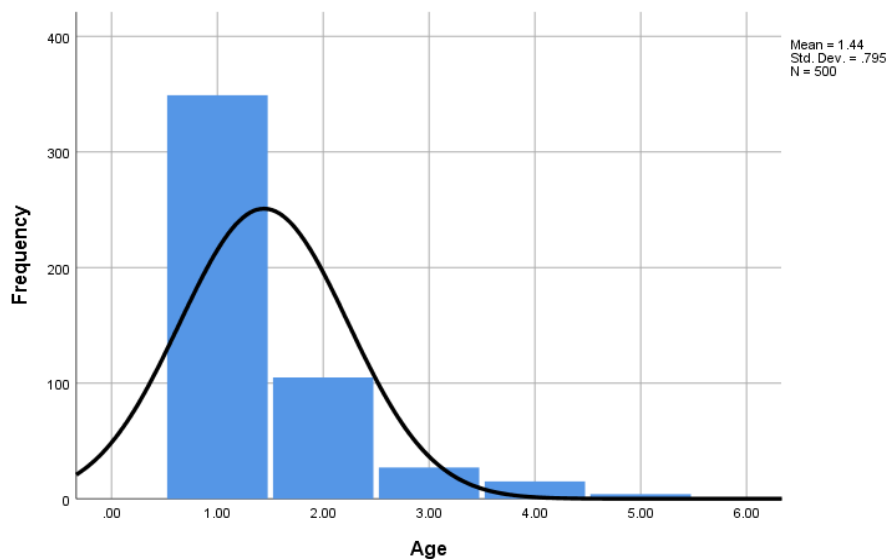


Figure 4.1: Age

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. “Age” 349(69.8%) respondents responded- 18-24 years, 105(21%) respondents responded- 25-34 years, 27(5.4%) respondents responded- 35-44 years, and 15(3%) respondents responded- 45-54 years, and 4(0.8%) respondents responded- 55 years and over.

Table 4.2

Gender

Gender					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Male	430	86.0	86.0	86.0
	Female	70	14.0	14.0	100.0
	Total	500	100.0	100.0	

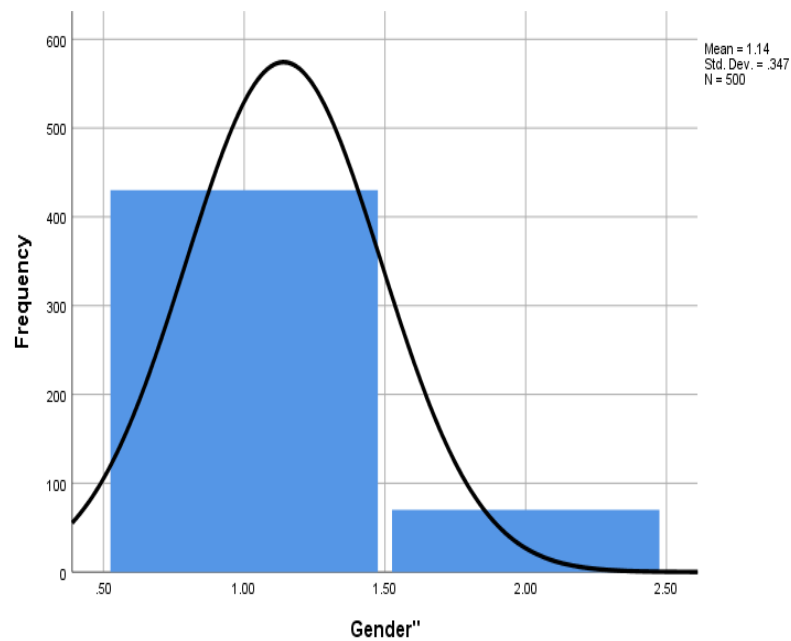


Figure 4.2: Gender

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked about " Gender" and 430(86%) respondents responded- Male, whereas 70(14%) respondents responded- Female.

Table 4.3  
Education Level

Education Level					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	High school or equivalent	304	60.8	60.8	60.8
	Some college, no degree	153	30.6	30.6	91.4
	Associate degree	27	5.4	5.4	96.8
	Bachelor's degree	12	2.4	2.4	99.2
	Master's degree	4	.8	.8	100.0
	Total	500	100.0	100.0	

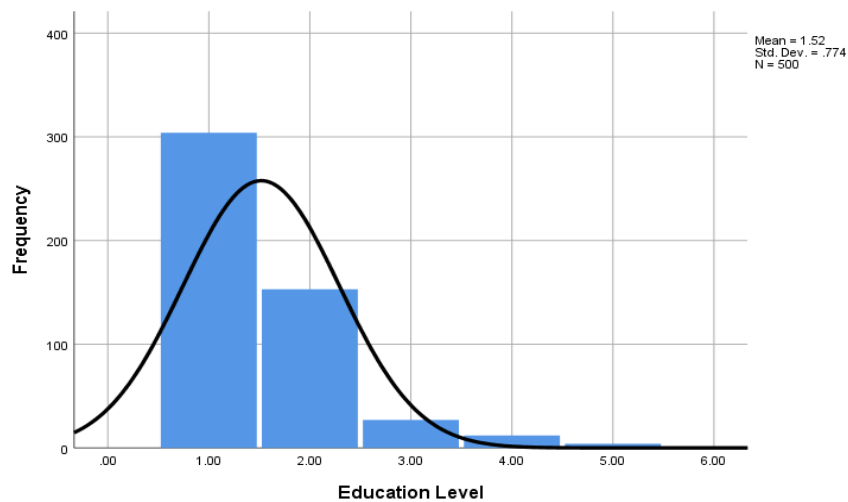


Figure 4.3: Education Level

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Education Level" 304(60.8%) respondents responded- High school or equivalent, 153(30.6%) respondents responded- Some college, no degree, 27(5.4%) respondents responded- associate degree, and 12(2.4%) respondents responded- Bachelor's degree and 4(0.8%) respondents responded- Master's degree.

Table 4.4  
Occupation

Occupation					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Management/Executive	202	40.4	40.4	40.4
	Quality Control/Assurance	195	39.0	39.0	79.4
	Production/Operations	81	16.2	16.2	95.6
	Research and Development	18	3.6	3.6	99.2
	Sales and Marketing	4	.8	.8	100.0
	Total	500	100.0	100.0	

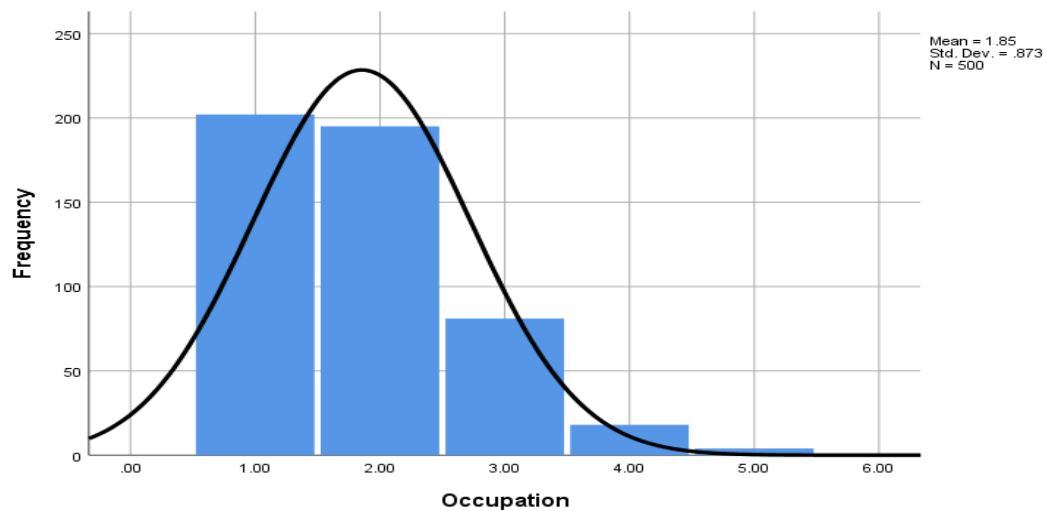


Figure 4.4: Occupation

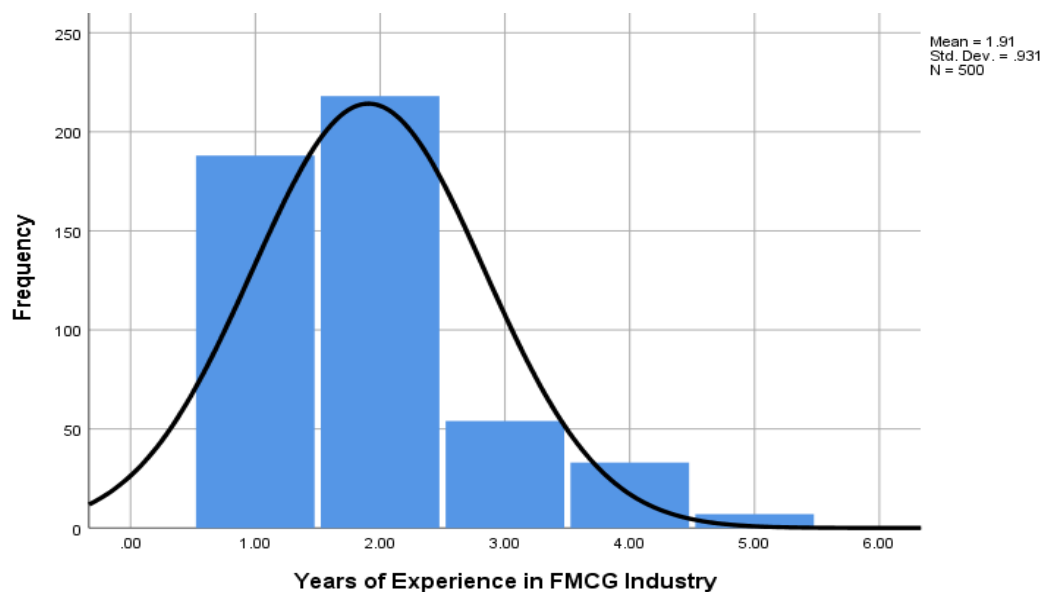
From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Occupation" 202(40.4%) respondents responded- Management/Executive, 195(39%) respondents responded- Quality Control/Assurance, 81(16.2%) respondents responded- Production/Operations, and 18(3.6%) respondents responded- Research and Development, and 4(0.8%) respondents responded- Sales and Marketing.



Table 4.5

*Years of Experience in FMCG Industry*

Years of Experience in FMCG Industry					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Less than 1 year	188	37.6	37.6	37.6
	1-3 years	218	43.6	43.6	81.2
	4-6 years	54	10.8	10.8	92.0
	7-10 years	33	6.6	6.6	98.6
	More than 10 years	7	1.4	1.4	100.0
	Total	500	100.0	100.0	



*Figure 4.5: Years of Experience in FMCG Industry*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Years of Experience in FMCG Industry" 188(37.6%) respondents responded- Less than 1 year, 218(43.6%) respondents responded- 1-3 years, 54(10.8%) respondents responded- 4-6 years and 33(6.6%) respondents responded- 7-10 years and 7(1.4%) respondents responded- More than 10 years.

Table 4.6

Company Size

Company Size					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Small (1-50 employees)	205	41.0	41.0	41.0
	Medium (51-500 employees)	267	53.4	53.4	94.4
	Large (501+ employees)	28	5.6	5.6	100.0
	Total	500	100.0	100.0	

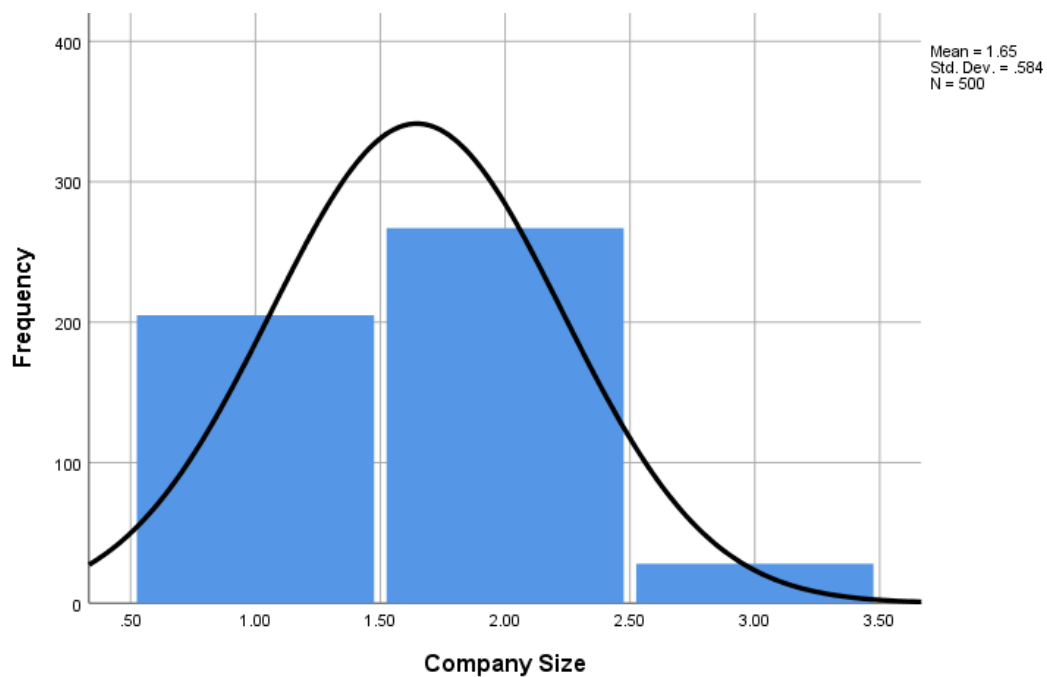


Figure 4.6: Company Size

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked about “Company Size” 205(41%) respondents responded - Small (1-50 employees), 267(53.4%) respondents responded- Medium (51-500 employees), whereas 28(5.6%) respondents responded - Large (501+ employees).

Table 4.7

Location

Location					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Urban	427	85.4	85.4	85.4
	Rural	73	14.6	14.6	100.0
	Total	500	100.0	100.0	

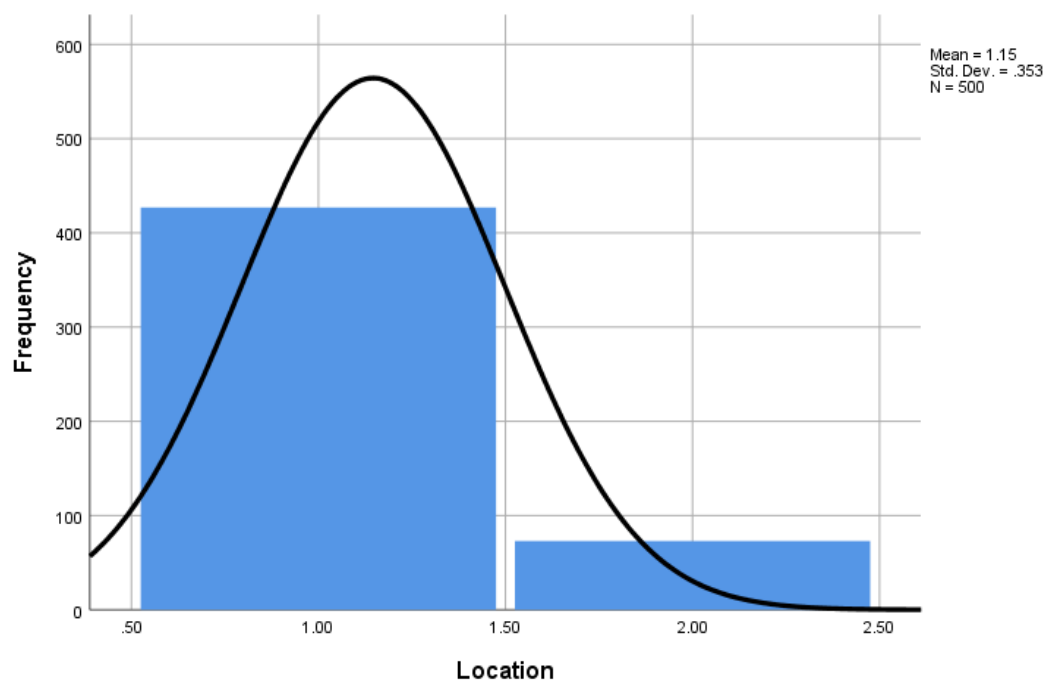


Figure 4.7: Location

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked about "Location", 427(85.4%) respondents responded - Urban, whereas 73(14.6%) respondents responded - Rural.

Table 4.8

Primary Role in Organization

Primary Role in Organization					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Quality Control/Assurance	205	41.0	41.0	41.0
	Production/Operations	213	42.6	42.6	83.6
	Management/Executive	51	10.2	10.2	93.8
	Research and Development	27	5.4	5.4	99.2
	Sales and Marketing	4	.8	.8	100.0
	Total	500	100.0	100.0	

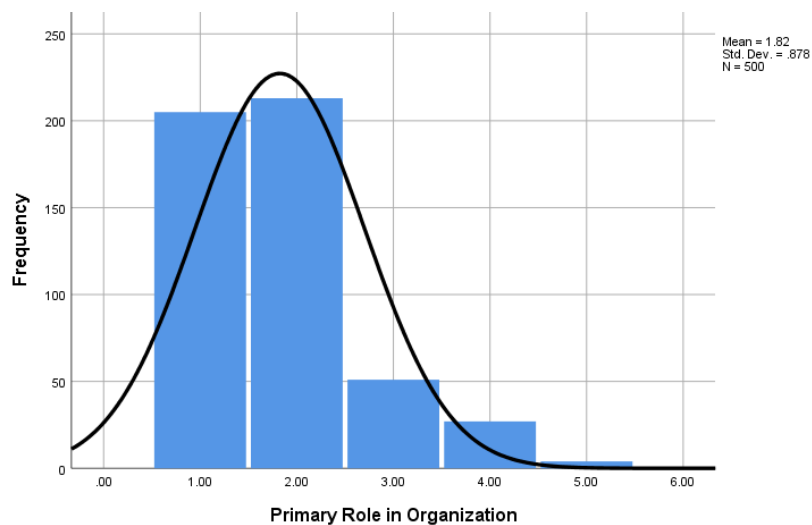


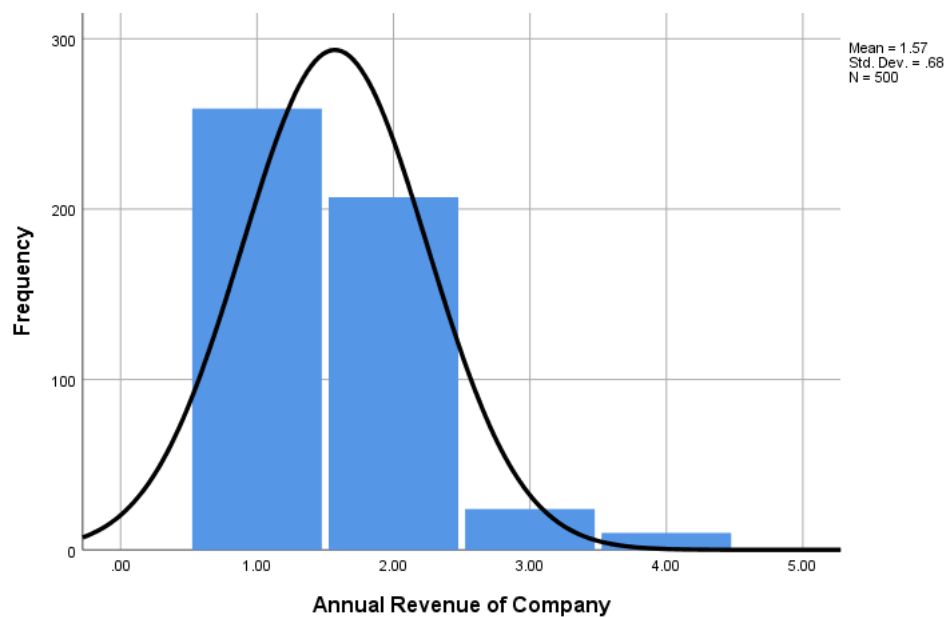
Figure 4.8: Primary Role in Organization

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Primary Role in Organization" 205(41.0%) respondents responded- Quality Control/Assurance, 213(42.6%) respondents responded- Production/Operations, 51(10.2%) respondents responded- Management/Executive, and 27(5.4%) respondents responded- Research and Development, and 4(0.8%) respondents responded- Sales and Marketing.

Table 4.9

*Annual Revenue of Company*

Annual Revenue of Company					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Less than \$1 million	259	51.8	51.8	51.8
	\$1 million - \$10 million	207	41.4	41.4	93.2
	\$10 million - \$100 million	24	4.8	4.8	98.0
	Over \$100 million	10	2.0	2.0	100.0
	Total	500	100.0	100.0	



*Figure 4.9: Annual Revenue of Company*

From the analysis, as discussed randomly with people as respondents, we observed their opinion, and the details mentioned in the above graph and table is of 500 respondents. It was observed about "Annual Revenue of Company" 259(51.8%) respondents responded- Less than \$1 million, 207(41.4%) respondents responded- \$1 million - \$10 million and 24(4.8%) respondents responded- \$10 million - \$100 million whereas 10(2%) respondents responded- Over \$100 million.

Table 4.10

Primary Product Category

Primary Product Category					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Food and Beverages	194	38.8	38.8	38.8
	Personal Care and Cosmetics	197	39.4	39.4	78.2
	Household Products	87	17.4	17.4	95.6
	Pharmaceuticals	22	4.4	4.4	100.0
	Total	500	100.0	100.0	

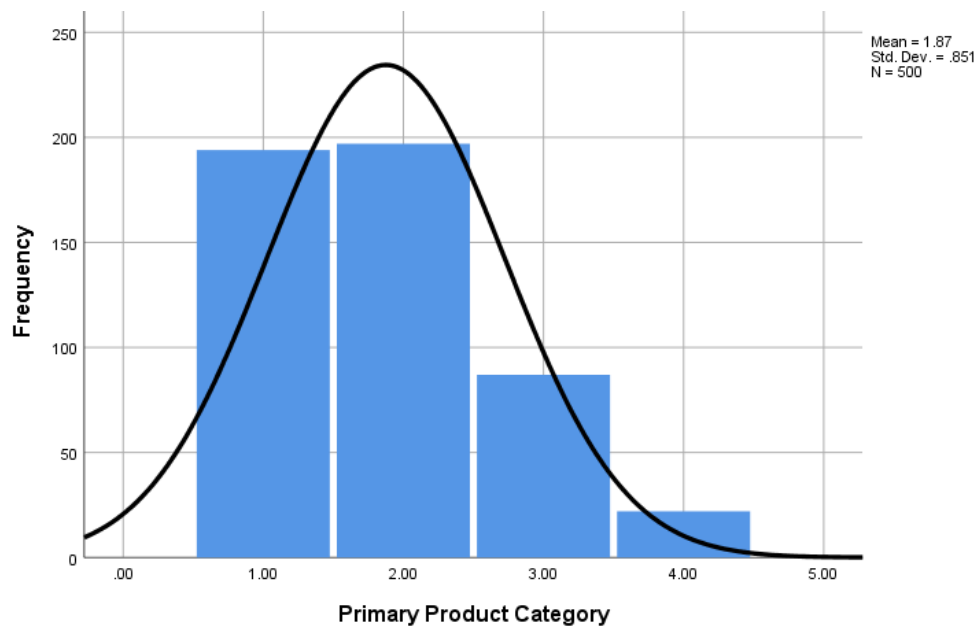


Figure 4.10: Primary Product Category

From the analysis, as discussed randomly with people as respondents, we observed their opinions, and the details mentioned in the above graph and table are of 500 respondents. It was observed about "Primary Product Category" 194(38.8%) respondents responded- Food and Beverages, 197(39.4%) respondents responded- Personal Care and Cosmetics, and 87(17.4%) respondents responded- Household Products whereas 22(4.4%) respondents responded- Pharmaceuticals.

Table 4.11

Have you received formal training in food safety practices?

Have you received formal training in food safety practices?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	463	92.6	92.6	92.6
	No	37	7.4	7.4	100.0
	Total	500	100.0	100.0	

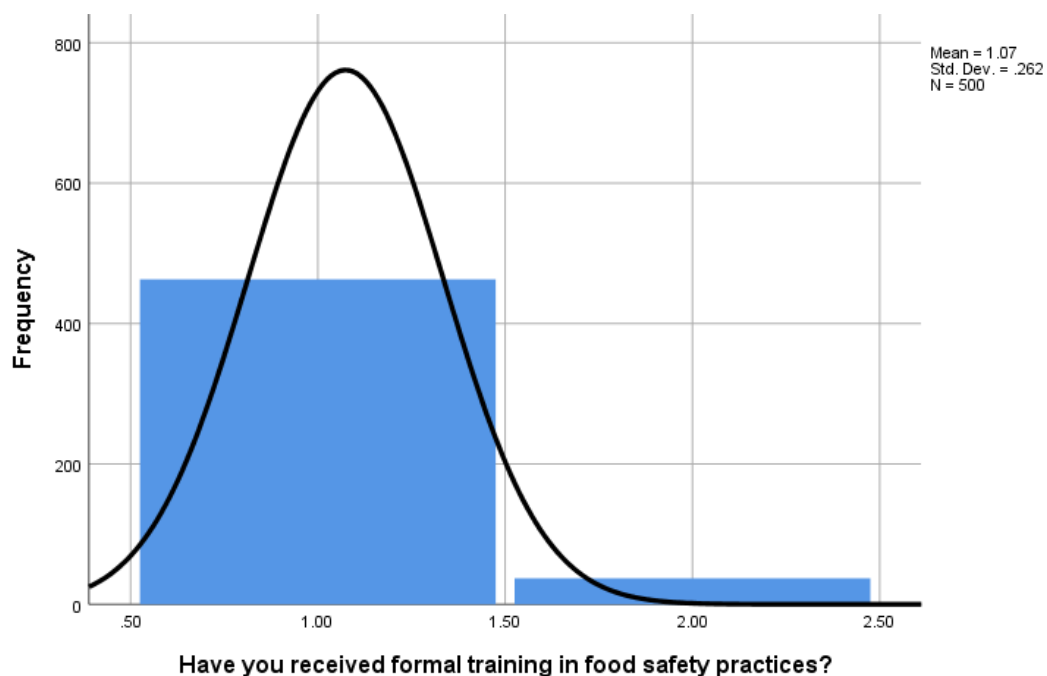


Figure 4.11: Have you received formal training in food safety practices?

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Have you received formal training in food safety practices?" and 463(92.6%) respondents responded -Yes, whereas 37(7.4%) respondents responded -No.

Table 4.12

*If yes, how often do you receive refresher training?*

If yes, how often do you receive refresher training?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Annually	229	45.8	45.8	45.8
	Biannually	228	45.6	45.6	91.4
	Every 3 years	36	7.2	7.2	98.6
	Other (please specify)	7	1.4	1.4	100.0
	Total	500	100.0	100.0	

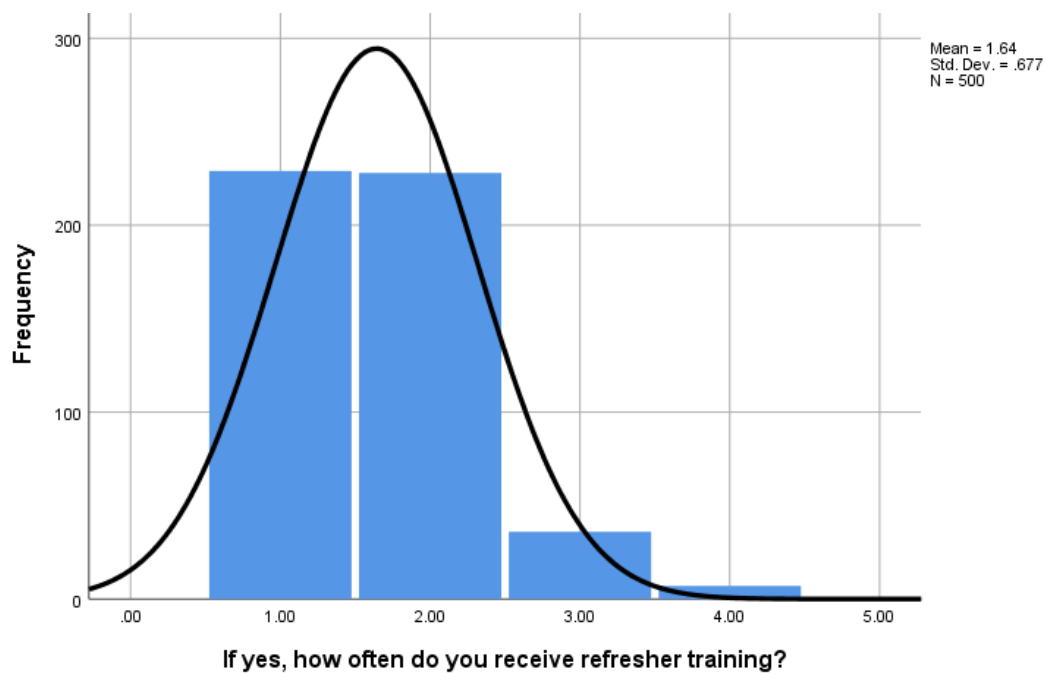


Figure 4.12: *If yes, how often do you receive refresher training?*

From the analysis, as discussed randomly with people as respondents, we observed their opinions, and the details mentioned in the above graph and table are of 500 respondents. It was observed, "If yes, how often do you receive refresher training?" 229(45.8%) respondents responded- Annually, 228(45.6%) respondents responded- Biannually and 36(7.2%) respondents responded- Every 3 years whereas 7(1.4%) respondents responded- Other (please specify).



Table 4.13

*Are there documented quality control procedures in your organization for food safety?*

<b>Are there documented quality control procedures in your organization for food safety?</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes, fully documented	472	94.4	94.4	94.4
	No	28	5.6	5.6	100.0
	Total	500	100.0	100.0	

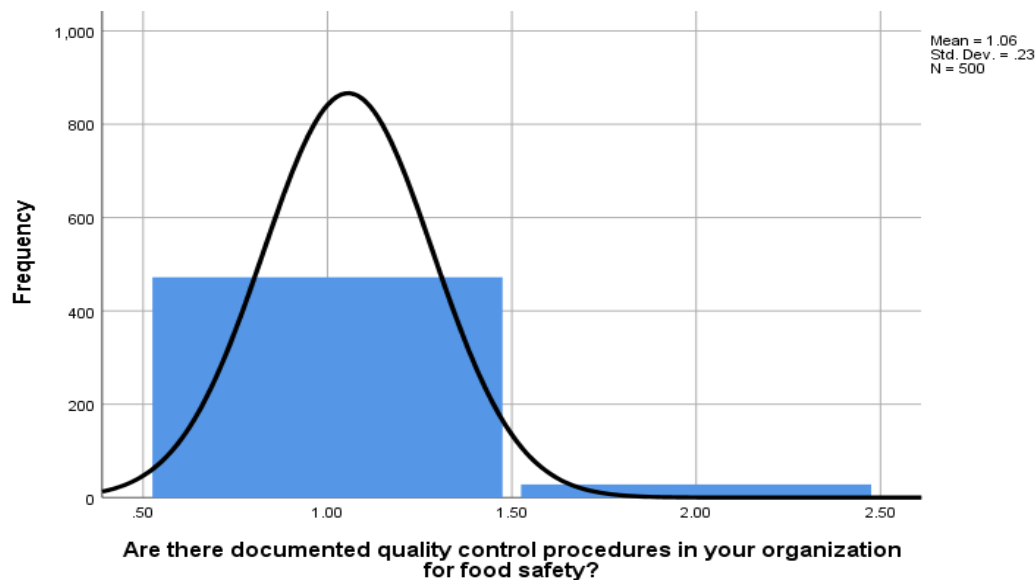


Figure 4.13: *Are there documented quality control procedures in your organization for food safety?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Are there documented quality control procedures in your organization for food safety?" 472(94.4%) respondents responded- Yes, fully documented, whereas 28(5.6%) respondents responded -No.

Table 4.14

*How frequently are food products tested for quality and safety?*

How frequently are food products tested for quality and safety?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Daily	199	39.8	39.8	39.8
	Weekly	228	45.6	45.6	85.4
	Monthly	54	10.8	10.8	96.2
	Quarterly	15	3.0	3.0	99.2
	Annually	4	.8	.8	100.0
	Total	500	100.0	100.0	

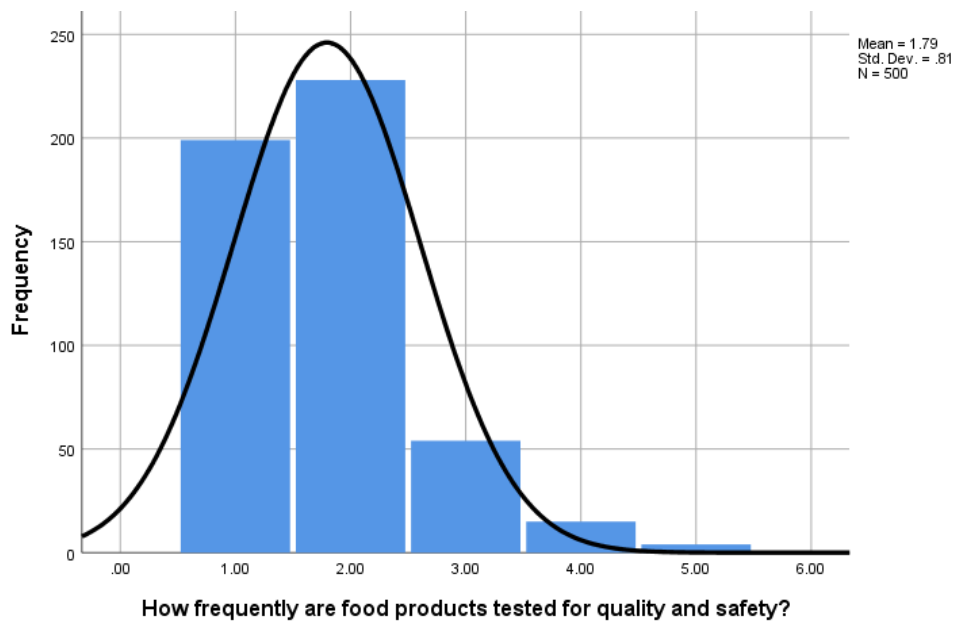


Figure 4.14: *How frequently are food products tested for quality and safety?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "How frequently are food products tested for quality and safety?" 199(39.8%) respondents responded- Daily, 228(45.6%) respondents responded- Weekly, 54(10.8%) respondents responded- Monthly and 15(3%) respondents responded- Quarterly and 4(0.8%) respondents responded- Annually.

Table 4.15

*Do you have specific criteria for selecting food ingredient suppliers based on safety standards?*

Do you have specific criteria for selecting food ingredient suppliers based on safety standards?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes, strict criteria	448	89.6	89.6	89.6
	No specific criteria	52	10.4	10.4	100.0
	Total	500	100.0	100.0	

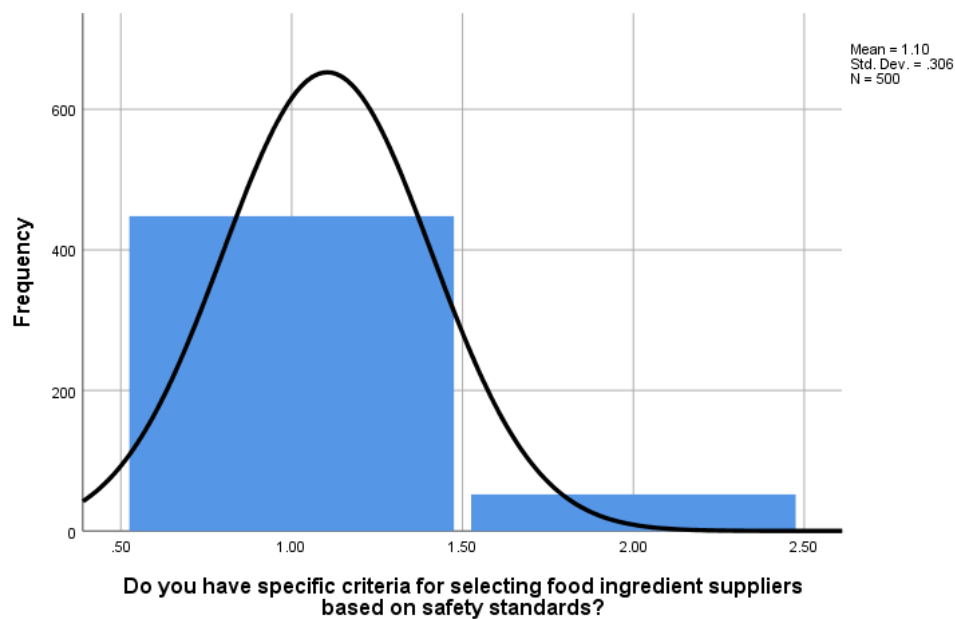


Figure 4.15: *Do you have specific criteria for selecting food ingredient suppliers based on safety standards?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Do you have specific criteria for selecting food ingredient suppliers based on safety standards?" 448(89.6%) respondents responded- Yes, strict criteria, whereas 52(10.4%) respondents responded- No specific criteria.

Table 4.16

*How confident are you in your organization's ability to trace food products throughout the supply chain in case of a recall?*

How confident are you in your organization's ability to trace food products throughout the supply chain in case of a recall?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Very confident	304	60.8	60.8	60.8
	Somewhat confident	153	30.6	30.6	91.4
	Not confident	43	8.6	8.6	100.0
	Total	500	100.0	100.0	

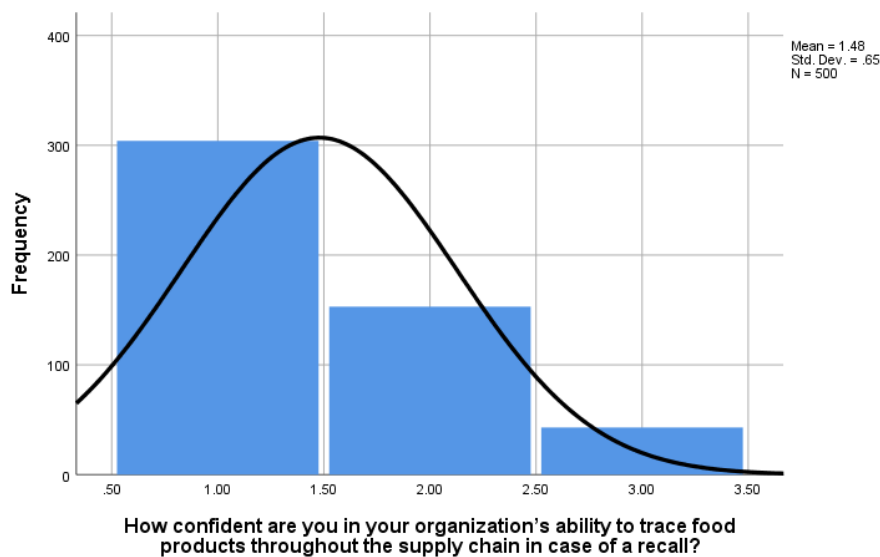


Figure 4.16: *How confident are you in your organization's ability to trace food products throughout the supply chain in case of a recall?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "How confident are you in your organization's ability to trace food products throughout the supply chain in case of a recall?" 304(60.8%) respondents responded - Very confident, and 153(30.6%) respondents responded - Somewhat confident, whereas 43(8.6%) respondents responded - Not confident.

Table 4.17

*Are you currently exploring or implementing blockchain technology for supply chain transparency and traceability?*

Are you currently exploring or implementing blockchain technology for supply chain transparency and traceability?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	430	86.0	86.0	86.0
	No	70	14.0	14.0	100.0
	Total	500	100.0	100.0	

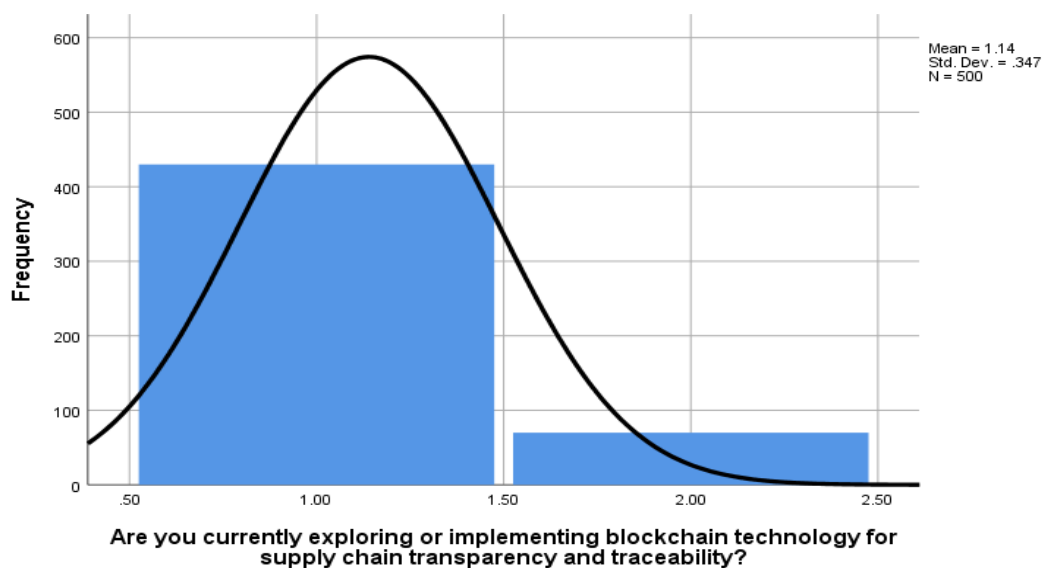


Figure 4.17: *Are you currently exploring or implementing blockchain technology for supply chain transparency and traceability?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Are you currently exploring or implementing blockchain technology for supply chain transparency and traceability?" 430(86%) respondents responded-Yes, whereas 70(14%) respondents responded - No.

Table 4.18

*Does your organization utilize IoT (Internet of Things) devices for real-time monitoring of production and storage conditions?*

Does your organization utilize IoT (Internet of Things) devices for real-time monitoring of production and storage conditions?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	367	73.4	73.4	73.4
	No	133	26.6	26.6	100.0
	Total	500	100.0	100.0	

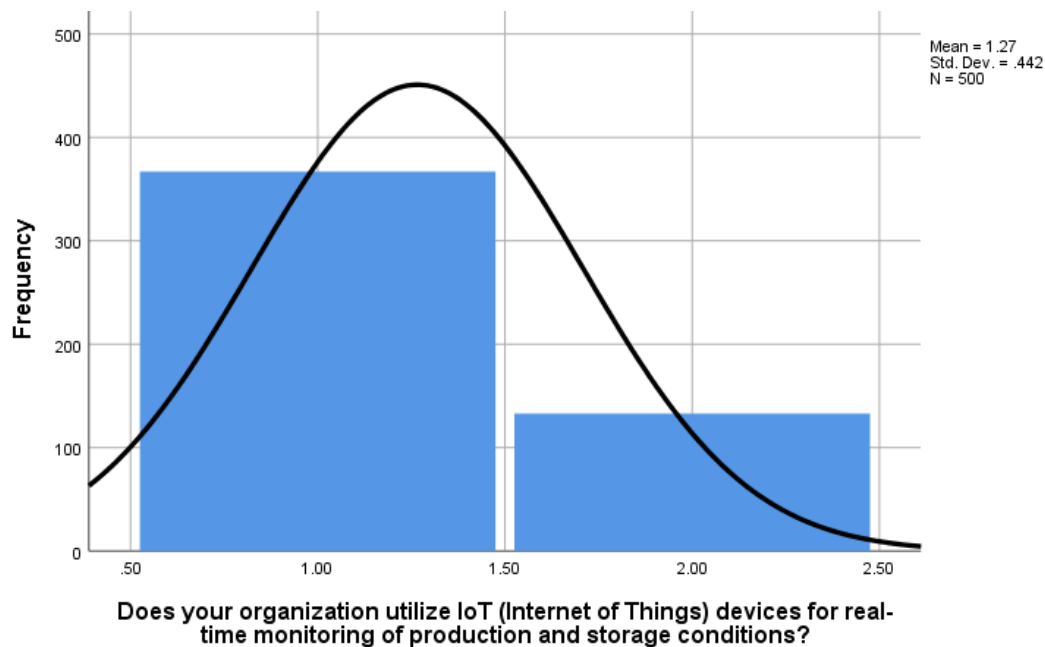


Figure 4.18: *Does your organization utilize IoT (Internet of Things) devices for real-time monitoring of production and storage conditions?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Does your organization utilize IoT (Internet of Things) devices for real-time monitoring of production and storage conditions?" 367(73.4%) respondents responded- Yes, whereas 133(26.6%) respondents responded- No.

Table 4.19

*Have you adopted AI (Artificial Intelligence) algorithms for predictive quality control and anomaly detection in food production?*

Have you adopted AI (Artificial Intelligence) algorithms for predictive quality control and anomaly detection in food production?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	442	88.4	88.4	88.4
	No	58	11.6	11.6	100.0
	Total	500	100.0	100.0	

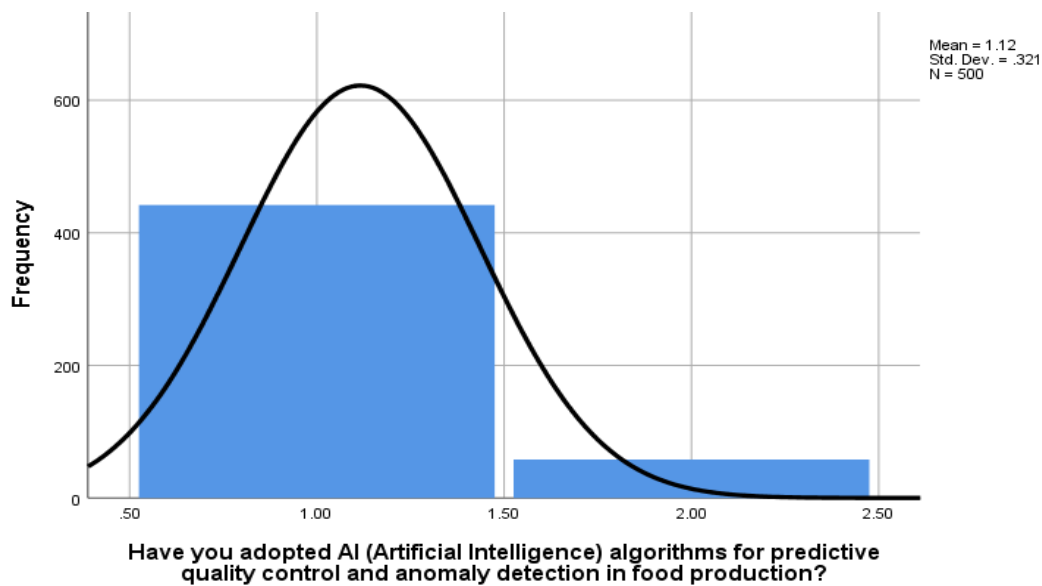


Figure 4.19: *Have you adopted AI (Artificial Intelligence) algorithms for predictive quality control and anomaly detection in food production?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Have you adopted AI (Artificial Intelligence) algorithms for predictive quality control and anomaly detection in food production?" 442(88.4%) respondents responded-Yes, whereas 58(11.6%) respondents responded - No.

Table 4.20

*Are you employing robotics or automation for standardized food processing and quality assurance tasks?*

<b>Are you employing robotics or automation for standardized food processing and quality assurance tasks?</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	472	94.4	94.4	94.4
	No	28	5.6	5.6	100.0
	Total	500	100.0	100.0	

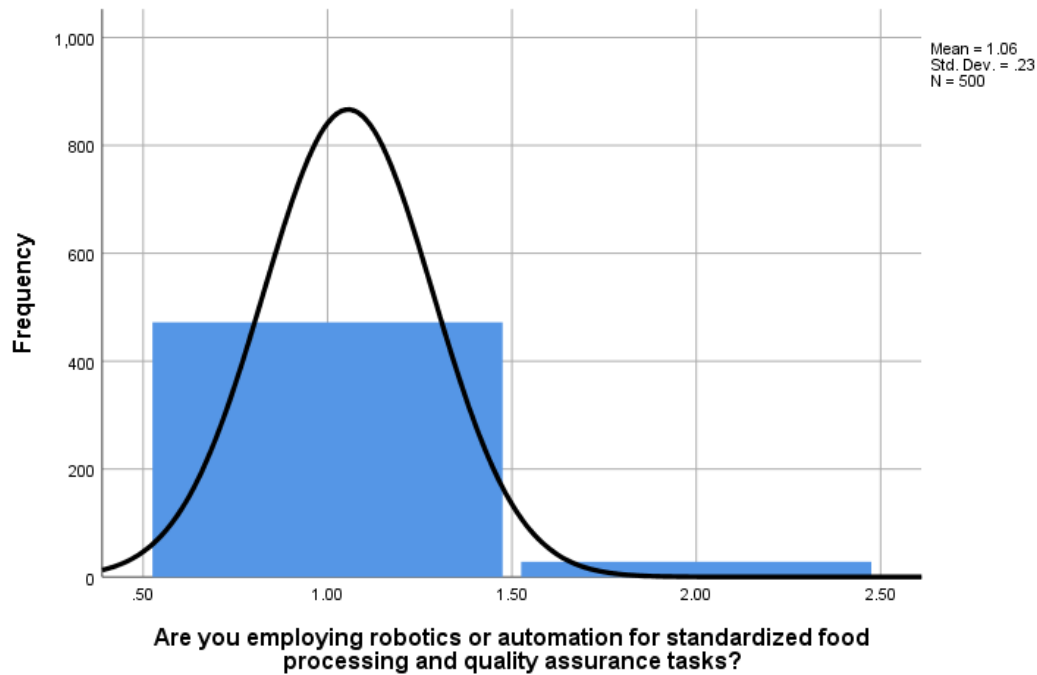


Figure 4.20: *Are you employing robotics or automation for standardized food processing and quality assurance tasks?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Are you employing robotics or automation for standardized food processing and quality assurance tasks?" 472(94.4%) respondents responded- Yes, whereas 28(5.6%) respondents responded- No.



Table 4.21

*Does your organization use advanced data analytics for continuous improvement of quality control processes?*

Does your organization use advanced data analytics for continuous improvement of quality control processes?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	484	96.8	96.8	96.8
	No	16	3.2	3.2	100.0
	Total	500	100.0	100.0	

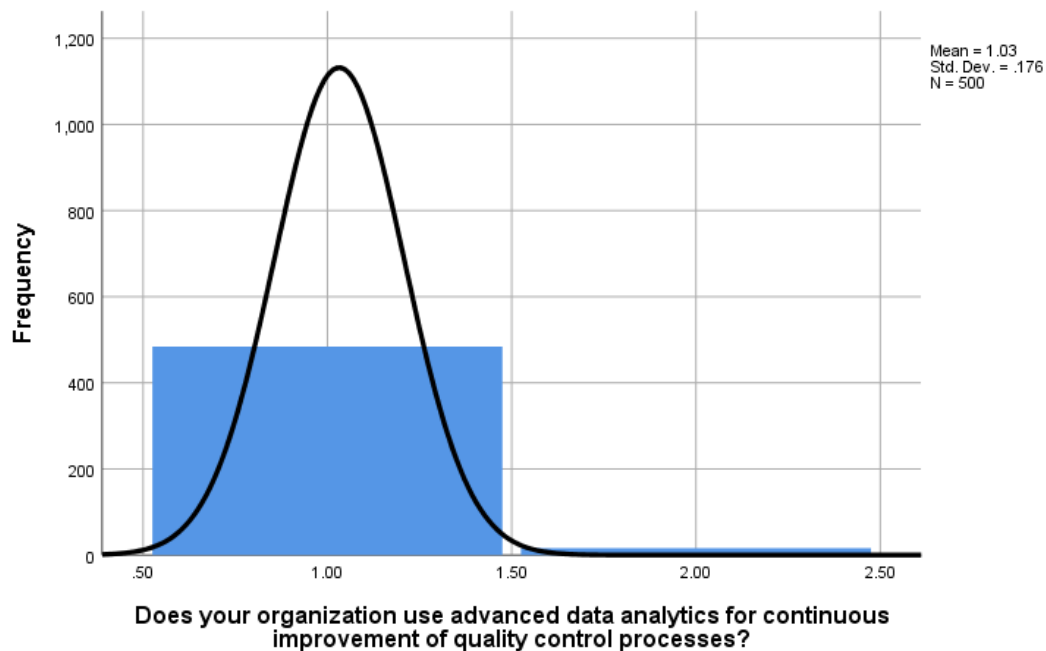


Figure 4.21: *Does your organization use advanced data analytics for continuous improvement of quality control processes?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Does your organization use advanced data analytics for continuous improvement of quality control processes?" 484(96.8%) respondents responded- Yes, whereas 16(3.2%) respondents responded- No.

Table 4.22

*Are you integrating sensor technology to monitor environmental factors that could impact food quality?*

Are you integrating sensor technology to monitor environmental factors that could impact food quality?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	457	91.4	91.4	91.4
	No	43	8.6	8.6	100.0
	Total	500	100.0	100.0	

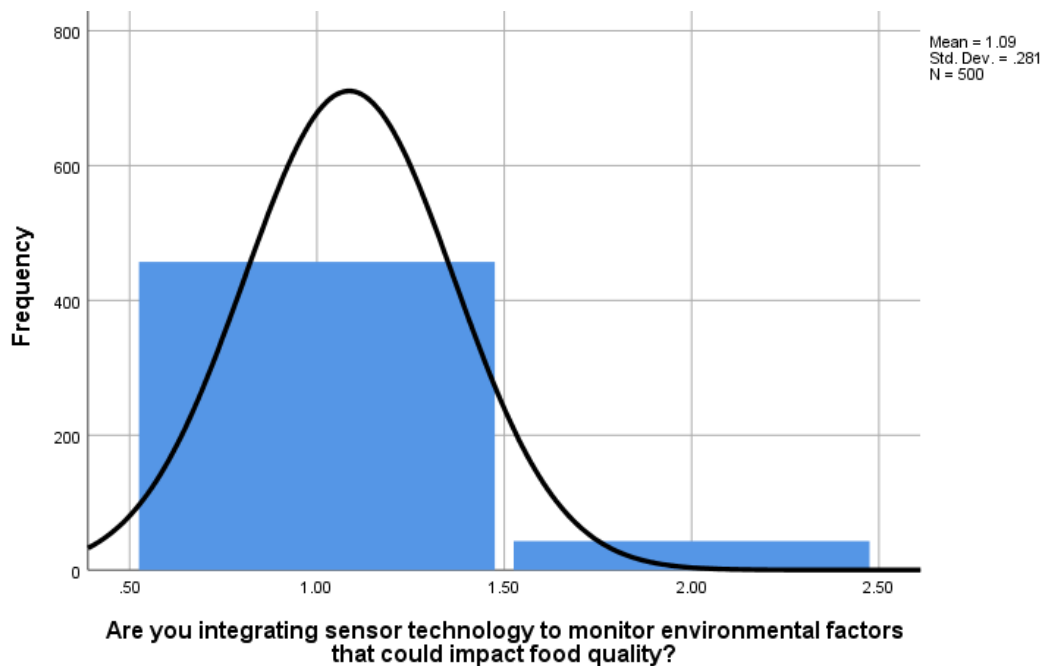


Figure 4.22: *Are you integrating sensor technology to monitor environmental factors that could impact food quality?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Are you integrating sensor technology to monitor environmental factors that could impact food quality?" 457(91.4%) respondents responded- Yes, whereas 43(8.6%) respondents responded- No.

Table 4.23

*Have you implemented remote sensing technologies for early detection of contamination or spoilage in raw materials?*

Have you implemented remote sensing technologies for early detection of contamination or spoilage in raw materials?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	481	96.2	96.2	96.2
	No	19	3.8	3.8	100.0
	Total	500	100.0	100.0	

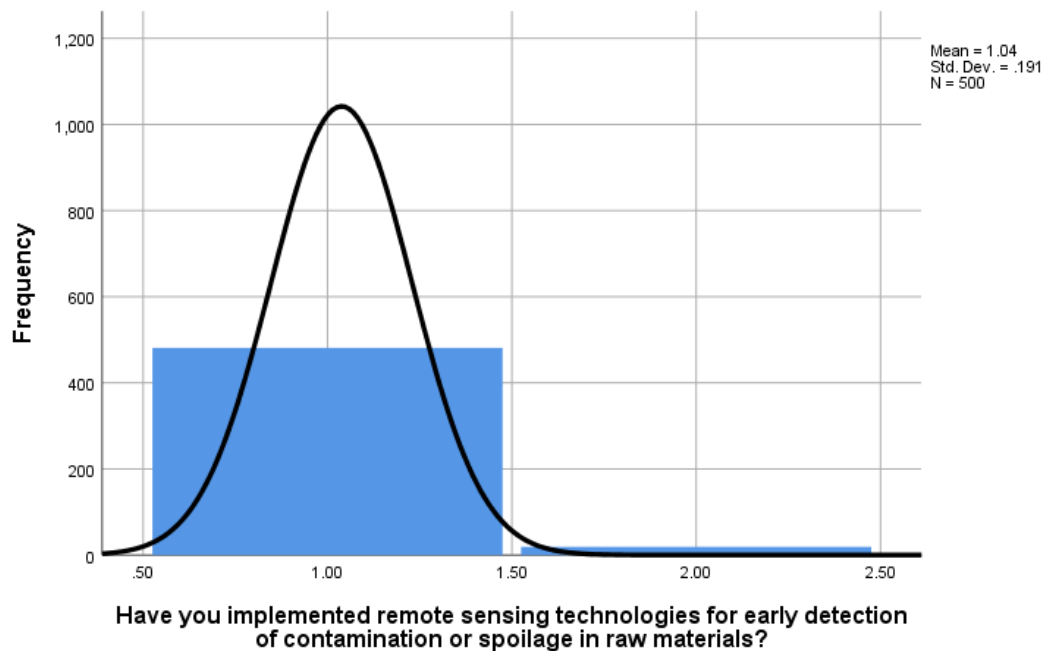


Figure 4.23: *Have you implemented remote sensing technologies for early detection of contamination or spoilage in raw materials?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Have you implemented remote sensing technologies for early detection of contamination or spoilage in raw materials?" 481(96.2%) respondents responded- Yes, whereas 19(3.8%) respondents responded- No.

Table 4.24

*Does your quality control system include cloud-based platforms for centralized data storage and accessibility?*

Does your quality control system include cloud-based platforms for centralized data storage and accessibility?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	472	94.4	94.4	94.4
	No	28	5.6	5.6	100.0
	Total	500	100.0	100.0	

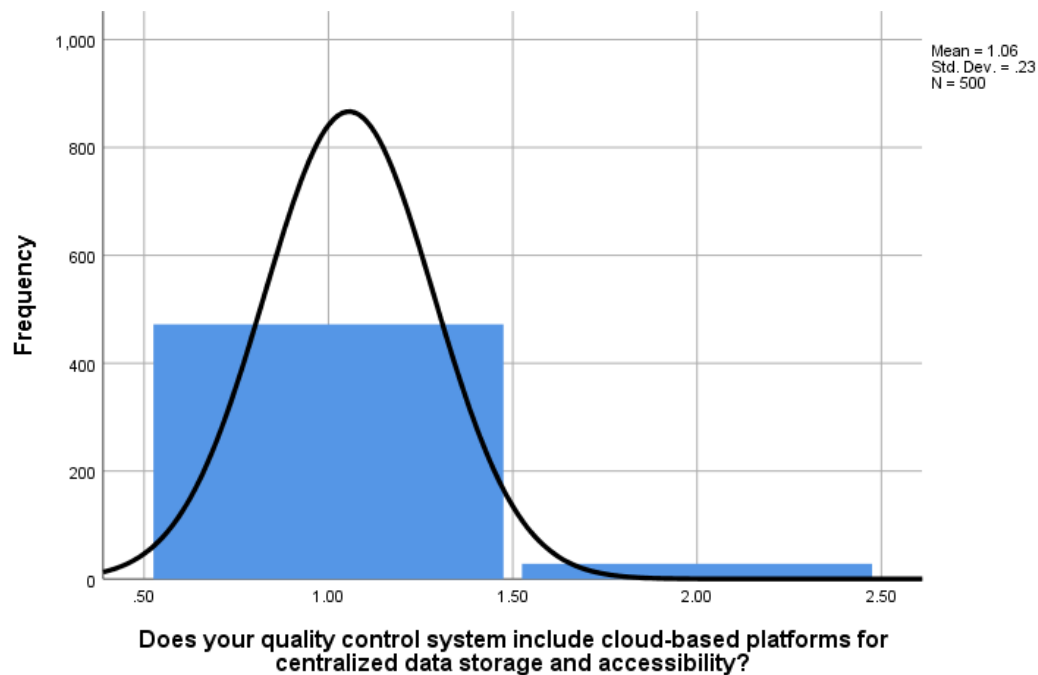


Figure 4.24: *Does your quality control system include cloud-based platforms for centralized data storage and accessibility?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Does your quality control system include cloud-based platforms for centralized data storage and accessibility?" 472(94.4%) respondents responded- Yes, whereas 28(5.6%) respondents responded- No.

Table 4.25

*Does your organization conduct regular hazard analysis (e.g. HACCP) to identify critical control points in food production?*

<b>Does your organization conduct regular hazard analysis (e.g. HACCP) to identify critical control points in food production?</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	472	94.4	94.4	94.4
	No	28	5.6	5.6	100.0
	Total	500	100.0	100.0	

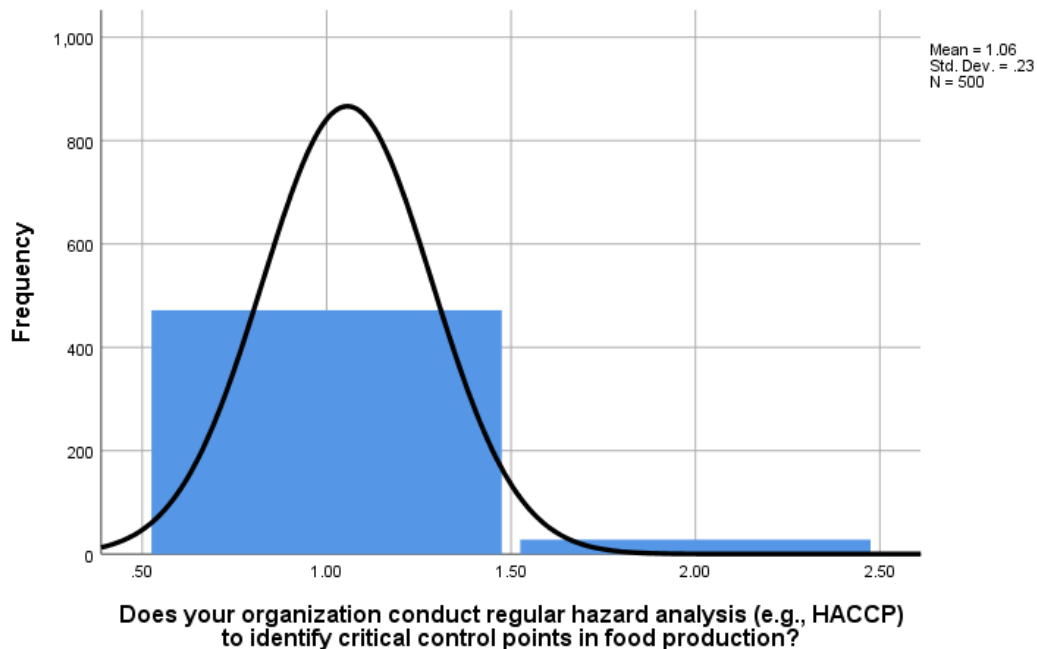


Figure 4.25: *Does your organization conduct regular hazard analysis (e.g. HACCP) to identify critical control points in food production?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Does your organization conduct regular hazard analysis (e.g. HACCP) to identify critical control points in food production?" 472(94.4%) respondents responded- Yes, whereas 28(5.6%) respondents responded- No.

Table 4.26

*Are risk assessments integrated into your organization's new product development processes?*

Are risk assessments integrated into your organization's new product development processes?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	484	96.8	96.8	96.8
	No	16	3.2	3.2	100.0
	Total	500	100.0	100.0	

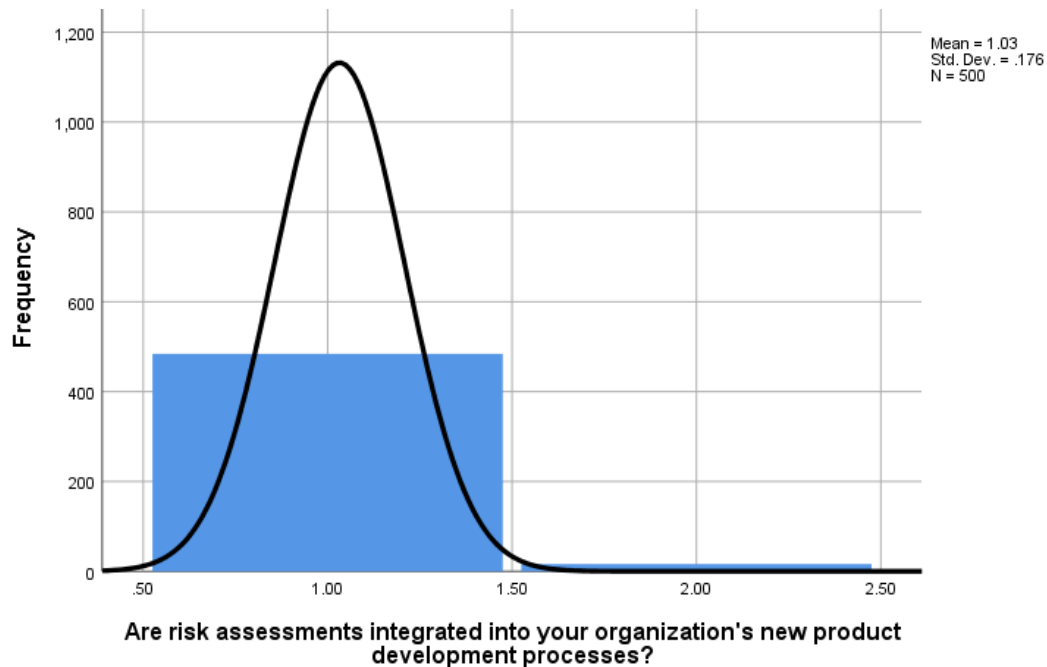


Figure 4.26: *Are risk assessments integrated into your organization's new product development processes?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, “Are risk assessments integrated into your organization’s new product development processes?” 484(96.8%) respondents responded- Yes, whereas 16(3.2%) respondents responded- No.

Table 4.27

*Does your risk assessment methodology include scenario analysis to evaluate potential food safety risks?*

Does your risk assessment methodology include scenario analysis to evaluate potential food safety risks?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	493	98.6	98.6	98.6
	No	7	1.4	1.4	100.0
	Total	500	100.0	100.0	

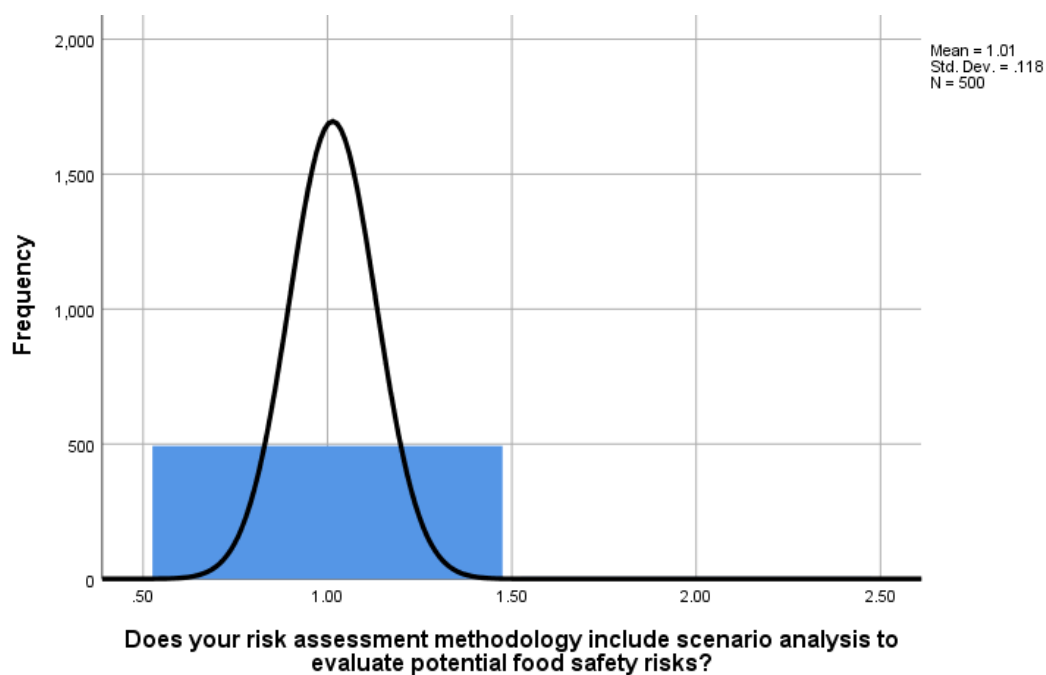


Figure 4.27: *Does your risk assessment methodology include scenario analysis to evaluate potential food safety risks?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Does your risk assessment methodology include scenario analysis to evaluate potential food safety risks?" 493(98.6%) respondents responded- Yes, whereas 7(1.4%) respondents responded- No.

Table 4.28

*Has your organization implemented preventive controls based on risk assessment findings?*

Has your organization implemented preventive controls based on risk assessment findings?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	469	93.8	93.8	93.8
	No	31	6.2	6.2	100.0
	Total	500	100.0	100.0	

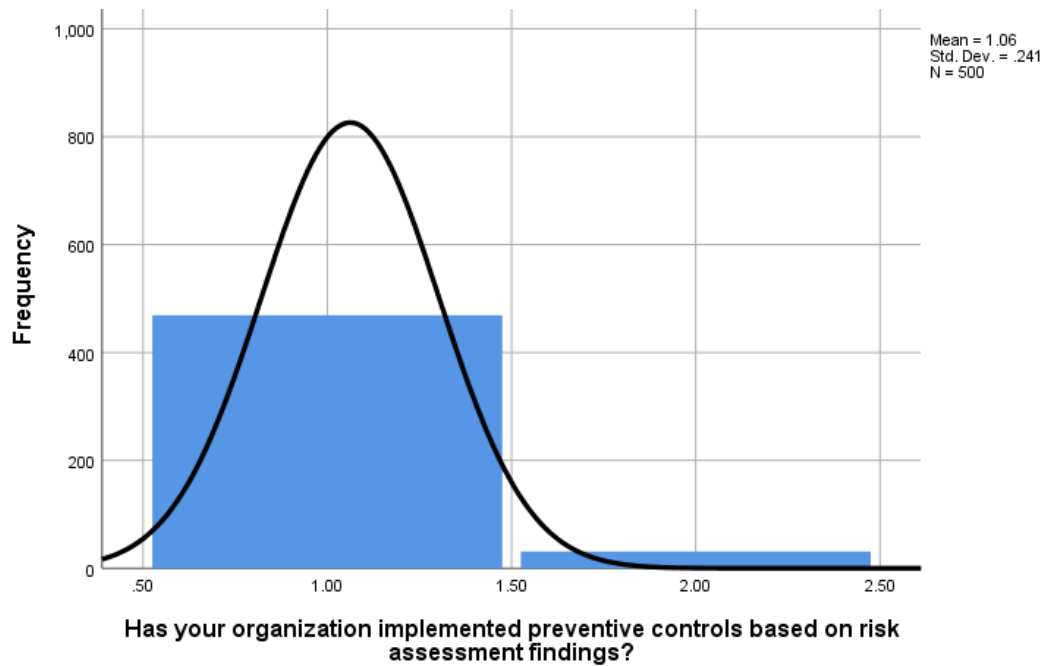


Figure 4.28: *Has your organization implemented preventive controls based on risk assessment findings?*

From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked about "Has your organization implemented preventive controls based on risk assessment findings?" and 469(93.8%) respondents responded as Yes, whereas 31(6.2%) respondents responded as No.



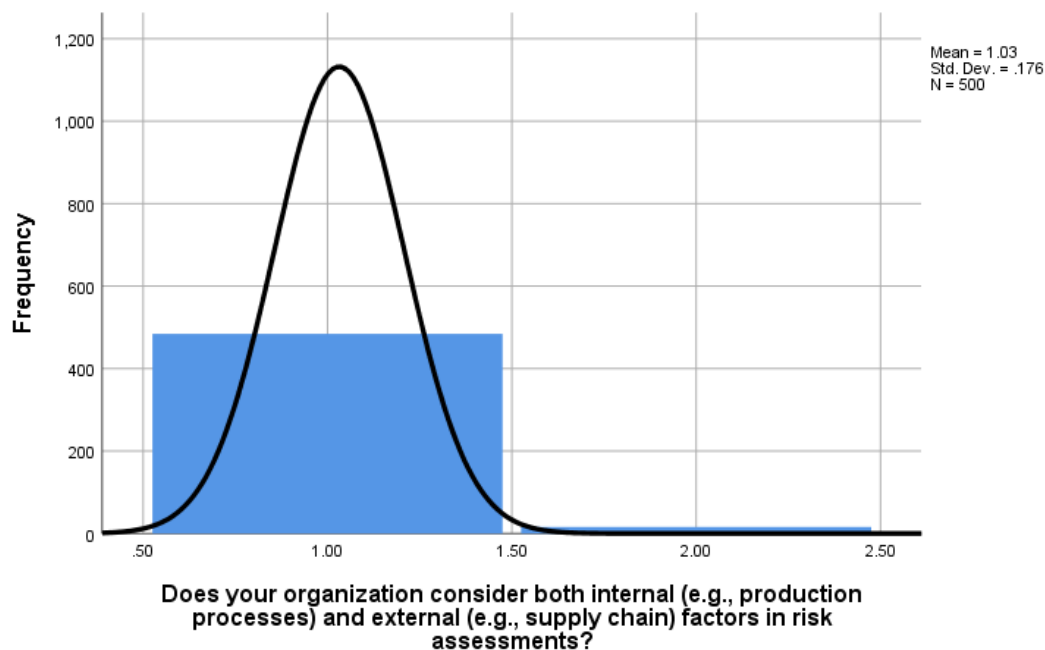
Table 4.29

*Does your organization consider both internal (e.g. production processes) and external (e.g. supply chain) factors in risk assessments?*

Does your organization consider both internal (e.g. production processes) and external (e.g. supply chain) factors in risk assessments?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	484	96.8	96.8	96.8
	No	16	3.2	3.2	100.0
	Total	500	100.0	100.0	

Figure 4.29

*Does your organization consider both internal (e.g. production processes) and external (e.g. supply chain) factors in risk assessments?*



From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked about "Does your organization consider both internal (e.g. production processes) and external (e.g. supply chain) factors in risk assessments?" and 484(96.8%) respondents responded as Yes, whereas 16(3.2%) respondents responded as No.

Table 4.30

*Has your organization experienced improvements in food safety outcomes as a result of risk assessment initiatives?*

Has your organization experienced improvements in food safety outcomes as a result of risk assessment initiatives?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	493	98.6	98.6	98.6
	No	7	1.4	1.4	100.0
	Total	500	100.0	100.0	

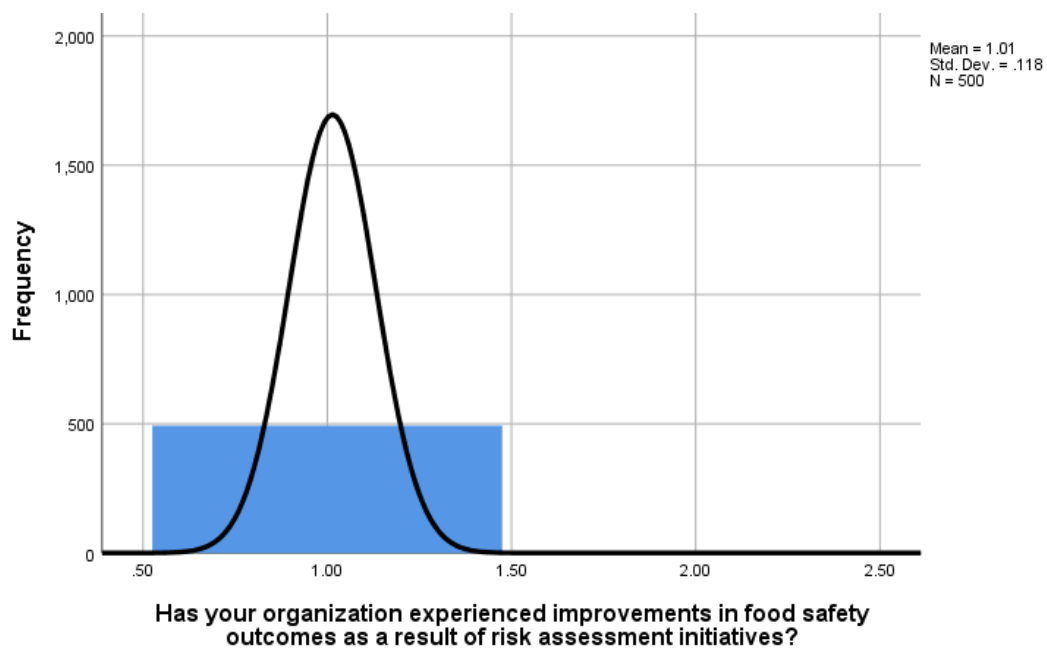


Figure 4.30: *Has your organization experienced improvements in food safety outcomes as a result of risk assessment initiatives?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Has your organization experienced improvements in food safety outcomes as a result of risk assessment initiatives?" 493(98.6%) respondents responded- Yes, whereas 7(1.4%) respondents responded- No.

Table 4.31

Does your risk assessment methodology align with international standards or guidelines (e.g. ISO 22000)?

Does your risk assessment methodology align with international standards or guidelines (e.g. ISO 22000)?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	478	95.6	95.6	95.6
	No	22	4.4	4.4	100.0
	Total	500	100.0	100.0	

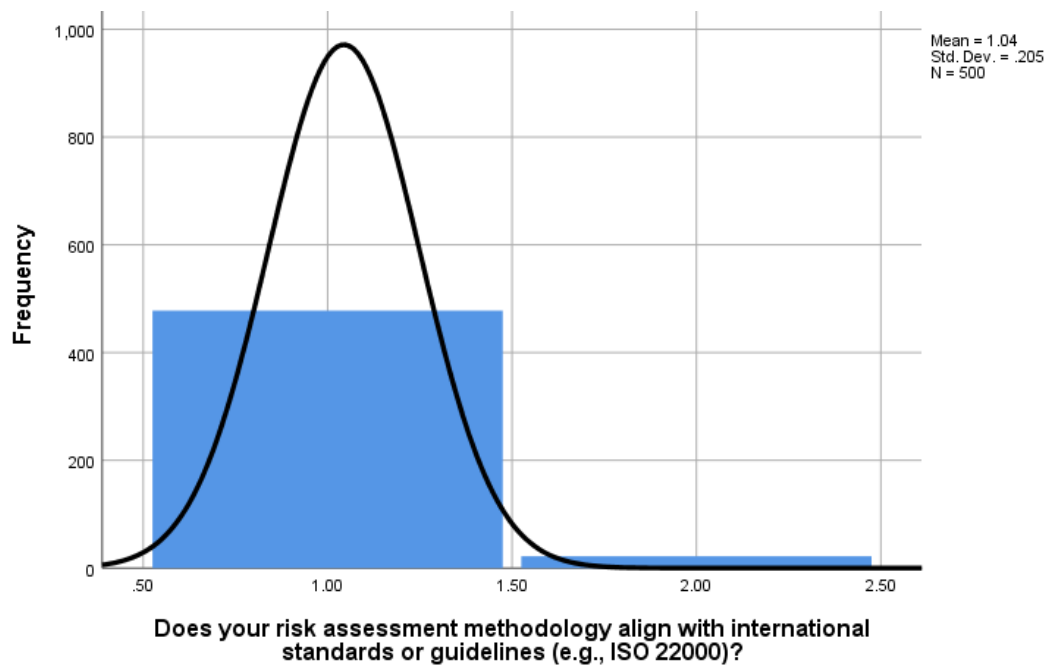


Figure 4.31: Does your risk assessment methodology align with international standards or guidelines (e.g. ISO 22000)?

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Does your risk assessment methodology align with international standards or guidelines (e.g. ISO 22000)?" 478(95.6%) respondents responded- Yes, whereas 22(4.4%) respondents responded- No.

Table 4.32

*Are resources allocated adequately for conducting thorough risk assessments in your organization?*

Are resources allocated adequately for conducting thorough risk assessments in your organization?					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Yes	487	97.4	97.4	97.4
	No	13	2.6	2.6	100.0
	Total	500	100.0	100.0	

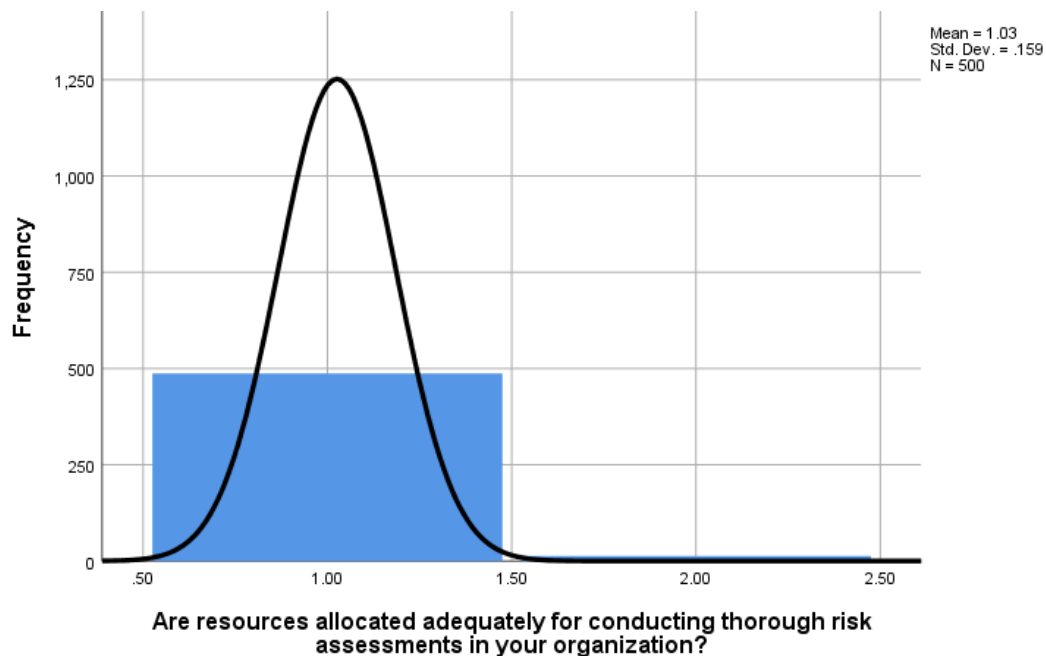


Figure 4.32: *Are resources allocated adequately for conducting thorough risk assessments in your organization?*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. It was asked, "Are resources allocated adequately for conducting thorough risk assessments in your organization?" 487(97.4%) respondents responded- Yes, whereas 13(2.6%) respondents responded- No.

Table 4.33

*Supply chain management practices in our organization contribute effectively to ensuring consistent quality control in FMCG products.*

Supply chain management practices in our organization contribute effectively to ensuring consistent quality control in FMCG products.					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	289	57.8	57.8	57.8
	Agree	111	22.2	22.2	80.0
	Neutral	72	14.4	14.4	94.4
	Disagree	21	4.2	4.2	98.6
	Strongly Disagree	7	1.4	1.4	100.0
	Total	500	100.0	100.0	

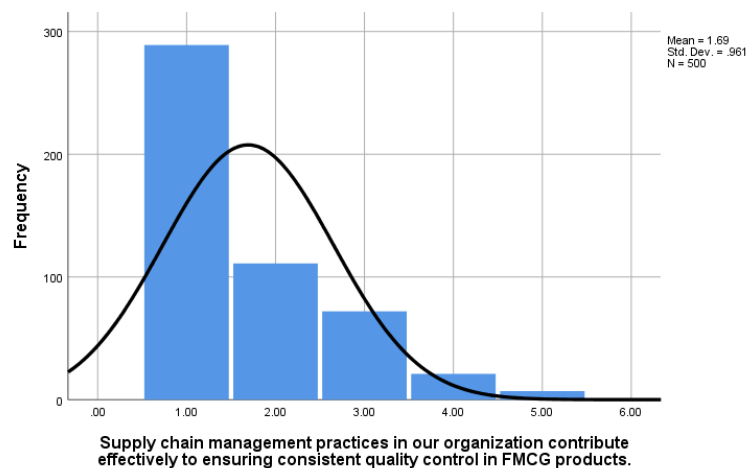


Figure 4.33: *Supply chain management practices in our organization contribute effectively to ensuring consistent quality control in FMCG products.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Supply chain management practices in our organization contribute effectively to ensuring consistent quality control in FMCG products." 289(57.8%) respondents responded- Strongly Agree, 111(22.2%) respondents responded Agree, 72(14.4%) respondents responded- Neutral and 21(4.2%) respondents responded Disagree and 7(1.4%) respondents responded- Strongly Disagree.

Table 4.34

*Our supply chain management system facilitates traceability of FMCG products from production to distribution channels.*

<b>Our supply chain management system facilitates traceability of FMCG products from production to distribution channels.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	265	53.0	53.0	53.0
	Agree	147	29.4	29.4	82.4
	Neutral	48	9.6	9.6	92.0
	Disagree	33	6.6	6.6	98.6
	Strongly Disagree	7	1.4	1.4	100.0
	Total	500	100.0	100.0	

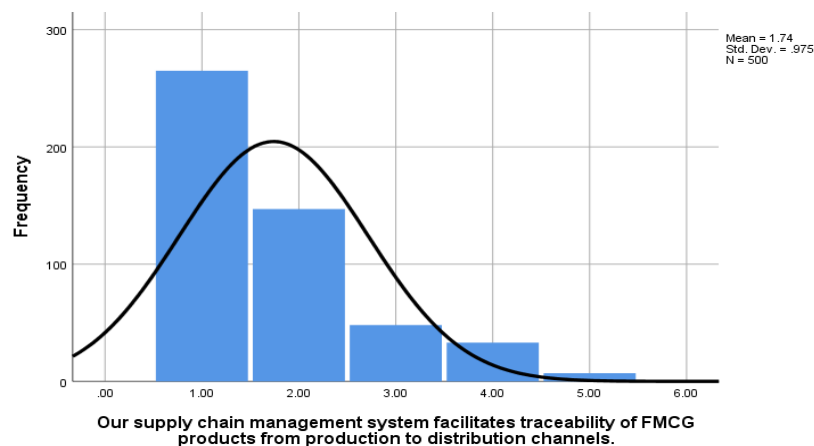


Figure 4.34: *Our supply chain management system facilitates traceability of FMCG products from production to distribution channels.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Our supply chain management system facilitates traceability of FMCG products from production to distribution channels." 265(53.0%) respondents responded- Strongly Agree, 147(29.4%) respondents responded- Agree, 48(9.6%) respondents responded- Neutral and 33(6.6%) respondents responded- Disagree and 7(1.4%) respondents responded- Strongly Disagree.

Table 4.35

*There is adequate collaboration between different stakeholders in the supply chain to maintain product quality standards.*

<b>There is adequate collaboration between different stakeholders in the supply chain to maintain product quality standards.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Val id	Strongly Agree	259	51.8	51.8	51.8
	Agree	138	27.6	27.6	79.4
	Neutral	75	15.0	15.0	94.4
	Disagree	24	4.8	4.8	99.2
	Strongly Disagree	4	.8	.8	100.0
	Total	500	100.0	100.0	

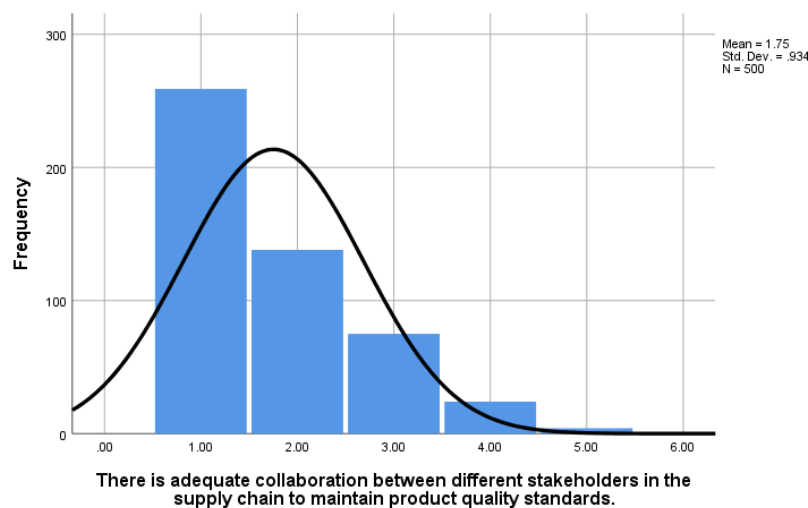


Figure 4.35: *There is adequate collaboration between different stakeholders in the supply chain to maintain product quality standards.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "There is adequate collaboration between different stakeholders in the supply chain to maintain product quality standards." 259(51.8%) respondents responded Strongly Agree, 138(27.6%) respondents responded- Agree, 75(15%) respondents responded- Neutral and 24(4.8%) respondents responded- Disagree and 4(0.8%) respondents responded- Strongly Disagree.

Table 4.36

*Our organization's supply chain management strategies help in promptly addressing quality issues during FMCG product distribution.*

<b>Our organization's supply chain management strategies help in promptly addressing quality issues during fast moving consumer goods product distribution.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	244	48.8	48.8	48.8
	Agree	192	38.4	38.4	87.2
	Neutral	39	7.8	7.8	95.0
	Disagree	15	3.0	3.0	98.0
	Strongly Disagree	10	2.0	2.0	100.0
	Total	500	100.0	100.0	

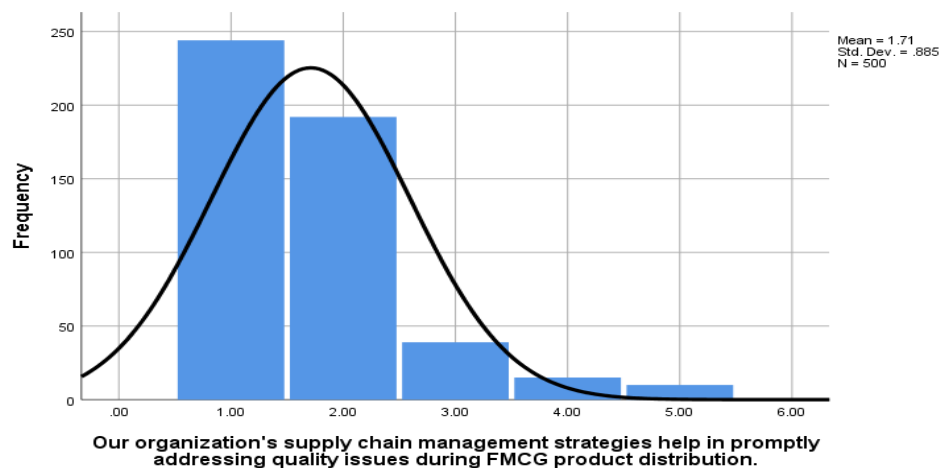


Figure 4.36: *Our organization's supply chain management strategies help in promptly addressing quality issues during FMCG product distribution.*

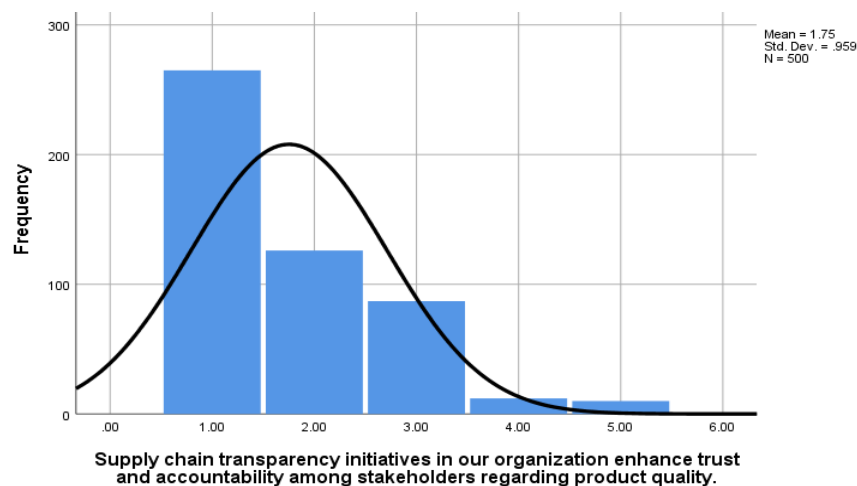
From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Our organization's supply chain management strategies help in promptly addressing quality issues during FMCG product distribution." 244(48.8%) respondents responded- Strongly Agree, 192(38.4%) respondents responded- Agree, 39(7.8%) respondents responded- Neutral and 15(3%) respondents responded- Disagree and 10(2%) respondents responded- Strongly Disagree.



Table 4.37

*Supply chain transparency initiatives in our organization enhance trust and accountability among stakeholders regarding product quality.*

<b>Supply chain transparency initiatives in our organization enhance trust and accountability among stakeholders regarding product quality.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	265	53.0	53.0	53.0
	Agree	126	25.2	25.2	78.2
	Neutral	87	17.4	17.4	95.6
	Disagree	12	2.4	2.4	98.0
	Strongly Disagree	10	2.0	2.0	100.0
	Total	500	100.0	100.0	



*Figure 4.37: Supply chain transparency initiatives in our organization enhance trust and accountability among stakeholders regarding product quality.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Supply chain transparency initiatives in our organization enhance trust and accountability among stakeholders regarding product quality." 265(53.0%) respondents responded- Strongly Agree, 126(25.2%) respondents responded- Agree, 87(17.4%) respondents responded- Neutral and 12(2.4%) respondents responded- Disagree and 10(2%) respondents responded- Strongly Disagree.

Table 4.38

*We regularly monitor and evaluate suppliers' compliance with quality control requirements within our supply chain*

<b>We regularly monitor and evaluate suppliers' compliance with quality control requirements within our supply chain.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	259	51.8	51.8	51.8
	Agree	144	28.8	28.8	80.6
	Neutral	66	13.2	13.2	93.8
	Disagree	24	4.8	4.8	98.6
	Strongly Disagree	7	1.4	1.4	100.0
	Total	500	100.0	100.0	

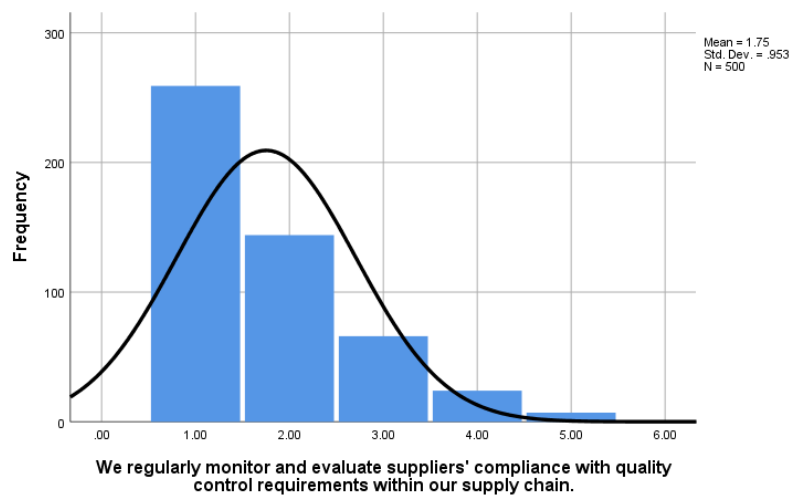


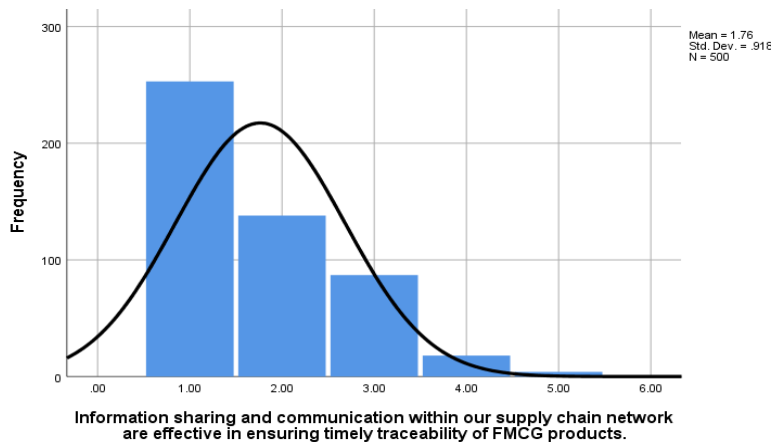
Figure 4.38: *We regularly monitor and evaluate suppliers' compliance with quality control requirements within our supply chain*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "We regularly monitor and evaluate suppliers' compliance with quality control requirements within our supply chain." 259(51.8%) respondents responded- Strongly Agree, 144(28.8%) respondents responded- Agree, 66(13.2%) respondents responded- Neutral and 24(4.8%) respondents responded- Disagree and 7(1.4%) respondents responded- Strongly Disagree.

Table 4.39

*Information sharing and communication within our supply chain network are effective in ensuring timely traceability of fast-moving consumer goods products.*

<b>Information sharing and communication within our supply chain network are effective in ensuring timely traceability of fast-moving consumer goods products.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	253	50.6	50.6	50.6
	Agree	138	27.6	27.6	78.2
	Neutral	87	17.4	17.4	95.6
	Disagree	18	3.6	3.6	99.2
	Strongly Disagree	4	.8	.8	100.0
	Total	500	100.0	100.0	



*Figure 4.39: Information sharing and communication within our supply chain network are effective in ensuring timely traceability of fast-moving consumer goods products.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Information sharing and communication within our supply chain network are effective in ensuring timely traceability of FMCG products." 253(50.6%) respondents responded- Strongly Agree, 138(27.6%) respondents responded- Agree, 87(17.4%) respondents responded- Neutral and 18(3.6%) respondents responded- Disagree and 4(0.8%) respondents responded- Strongly Disagree.

Table 4.40

*Our organization invests adequately in technology and resources to enhance traceability and quality control within the supply chain.*

<b>Our organization invests adequately in technology and resources to enhance traceability and quality control within the supply chain.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	247	49.4	49.4	49.4
	Agree	123	24.6	24.6	74.0
	Neutral	102	20.4	20.4	94.4
	Disagree	18	3.6	3.6	98.0
	Strongly Disagree	10	2.0	2.0	100.0
	Total	500	100.0	100.0	

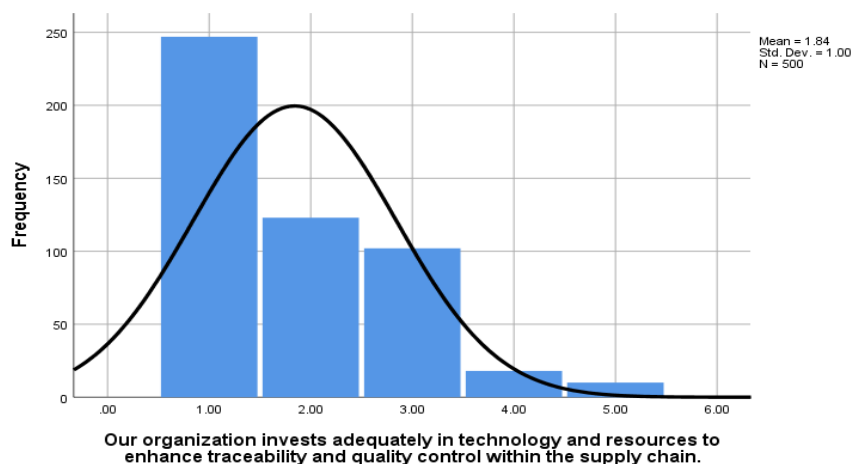


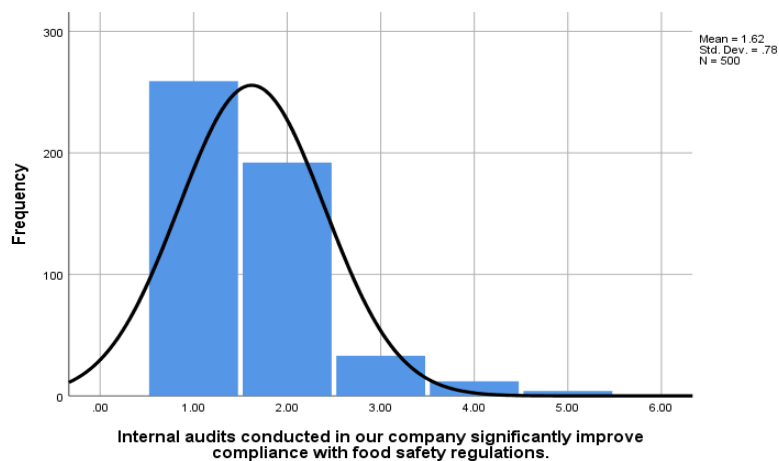
Figure 4.40: *Our organization invests adequately in technology and resources to enhance traceability and quality control within the supply chain.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Our organization invests adequately in technology and resources to enhance traceability and quality control within the supply chain." 247(49.4%) respondents responded-Strongly Agree, 123(24.6%) respondents responded-Agree, 102(20.4%) respondents responded- Neutral and 18(3.6%) respondents responded-Disagree and 10(2%) respondents responded- Strongly Disagree.

Table 4.41

*Internal audits conducted in our company significantly improve compliance with food safety regulations.*

<b>Internal audits conducted in our company significantly improve compliance with food safety regulations.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	259	51.8	51.8	51.8
	Agree	192	38.4	38.4	90.2
	Neutral	33	6.6	6.6	96.8
	Disagree	12	2.4	2.4	99.2
	Strongly Disagree	4	.8	.8	100.0
	Total	500	100.0	100.0	



*Figure 4.41: Internal audits conducted in our company significantly improve compliance with food safety regulations.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Internal audits conducted in our company significantly improve compliance with food safety regulations." 259(51.8%) respondents responded- Strongly Agree, 192(38.4%) respondents responded- Agree, 33(6.6%) respondents responded- Neutral and 12(2.4%) respondents responded- Disagree and 4(0.8%) respondents responded- Strongly Disagree.

Table 4.42

*The frequency of internal audits is adequate to ensure adherence to food safety regulations in our fast-moving consumer goods company.*

The frequency of internal audits is adequate to ensure adherence to food safety regulations in our fast-moving consumer goods company.					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	250	50.0	50.0	50.0
	Agree	168	33.6	33.6	83.6
	Neutral	51	10.2	10.2	93.8
	Disagree	24	4.8	4.8	98.6
	Strongly Disagree	7	1.4	1.4	100.0
	Total	500	100.0	100.0	

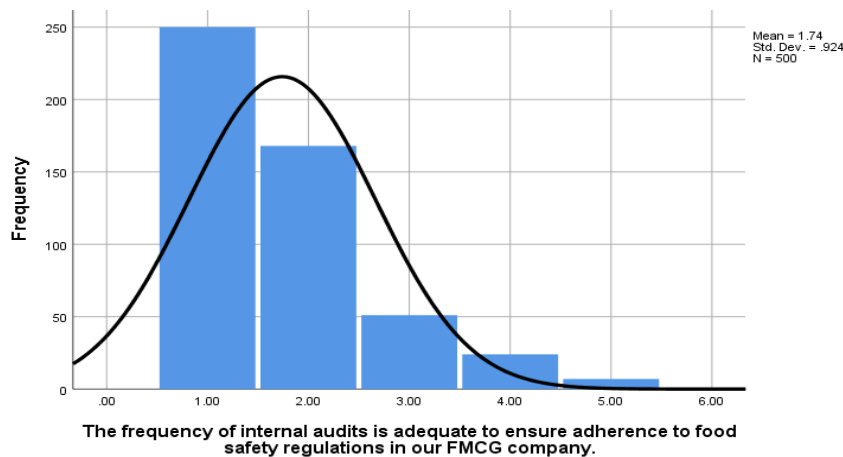


Figure 4.42: *The frequency of internal audits is adequate to ensure adherence to food safety regulations in our fast-moving consumer goods company.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "The frequency of internal audits is adequate to ensure adherence to food safety regulations in our FMCG company." 250(50.0%) respondents responded- Strongly Agree, 168(33.6%) respondents responded- Agree, 51(10.2%) respondents responded- Neutral and 24(4.8%) respondents responded- Disagree and 7(1.4%) respondents responded- Strongly Disagree.

Table 4.43

*Internal audits help in identifying and correcting non-compliance issues related to food safety regulations promptly.*

<b>Internal audits help in identifying and correcting non-compliance issues related to food safety regulations promptly.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	271	54.2	54.2	54.2
	Agree	165	33.0	33.0	87.2
	Neutral	45	9.0	9.0	96.2
	Disagree	15	3.0	3.0	99.2
	Strongly Disagree	4	.8	.8	100.0
	Total	500	100.0	100.0	

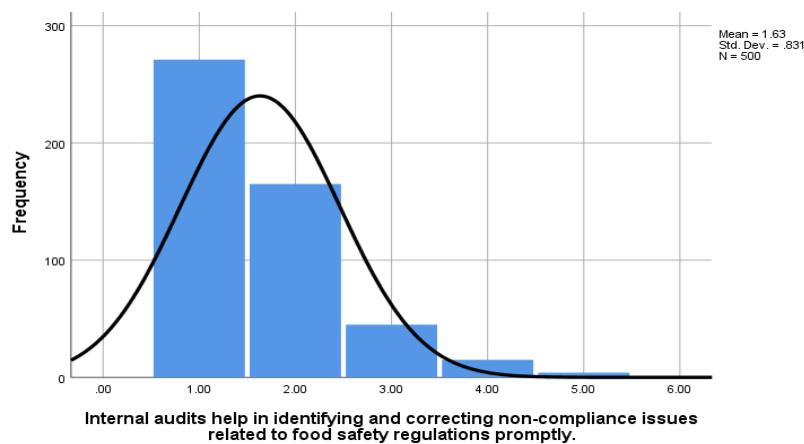


Figure 4.43: *Internal audits help in identifying and correcting non-compliance issues related to food safety regulations promptly.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Internal audits help in identifying and correcting non-compliance issues related to food safety regulations promptly." 271(54.2%) respondents responded- Strongly Agree, 165(33%) respondents responded- Agree, 45(9%) respondents responded- Neutral and 15(3%) respondents responded- Disagree and 4(0.8%) respondents responded- Strongly Disagree.

Table 4.44

*Our organization's management takes corrective actions based on findings from internal audits to enhance food safety compliance.*

Our organization's management takes corrective actions based on findings from internal audits to enhance food safety compliance.					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	256	51.2	51.2	51.2
	Agree	204	40.8	40.8	92.0
	Neutral	30	6.0	6.0	98.0
	Disagree	8	1.6	1.6	99.6
	Strongly Disagree	2	.4	.4	100.0
	Total	500	100.0	100.0	

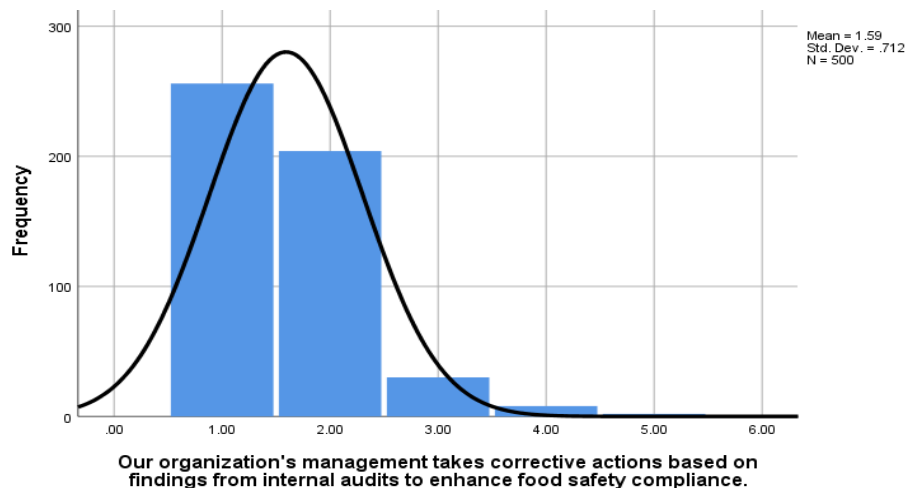


Figure 4.44: *Our organization's management takes corrective actions based on findings from internal audits to enhance food safety compliance.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Our organization's management takes corrective actions based on findings from internal audits to enhance food safety compliance." 256(51.2%) respondents responded- Strongly Agree, 204(40.8%) respondents responded- Agree, 30(6%) respondents responded- Neutral and 8(1.6%) respondents responded- Disagree and 2(0.4%) respondents responded- Strongly Disagree.



Table 4.45

*The results of internal audits influence decision-making processes to prioritize improvements in food safety practices.*

The results of internal audits influence decision-making processes to prioritize improvements in food safety practices.					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	238	47.6	47.6	47.6
	Agree	162	32.4	32.4	80.0
	Neutral	78	15.6	15.6	95.6
	Disagree	15	3.0	3.0	98.6
	Strongly Disagree	7	1.4	1.4	100.0
	Total	500	100.0	100.0	

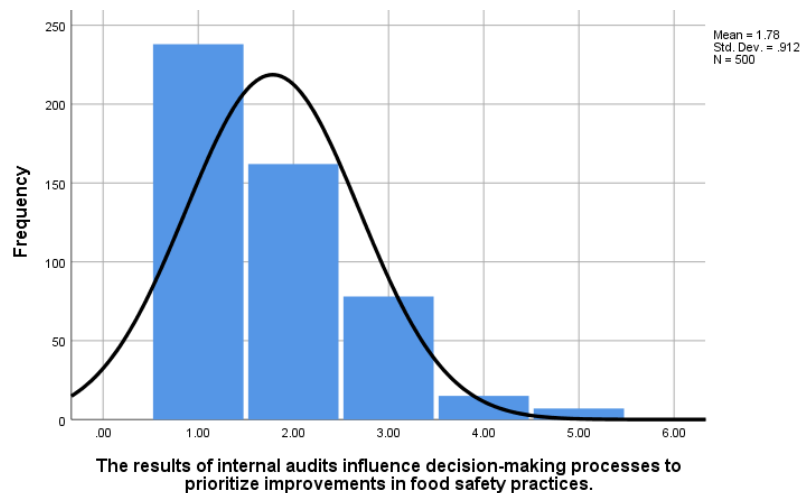


Figure 4.45: *The results of internal audits influence decision-making processes to prioritize improvements in food safety practices.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "The results of internal audits influence decision-making processes to prioritize improvements in food safety practices." 238(47.6%) respondents responded- Strongly Agree, 162(32.4%) respondents responded- Agree, 78(15.6%) respondents responded- Neutral and 15(3%) respondents responded- Disagree and 7(1.4%) respondents responded- Strongly Disagree.

Table 4.46

*Training and resources allocated to internal auditors are sufficient to conduct thorough assessments of food safety compliance.*

<b>Training and resources allocated to internal auditors are sufficient to conduct thorough assessments of food safety compliance.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	250	50.0	50.0	50.0
	Agree	132	26.4	26.4	76.4
	Neutral	84	16.8	16.8	93.2
	Disagree	27	5.4	5.4	98.6
	Strongly Disagree	7	1.4	1.4	100.0
	Total	500	100.0	100.0	

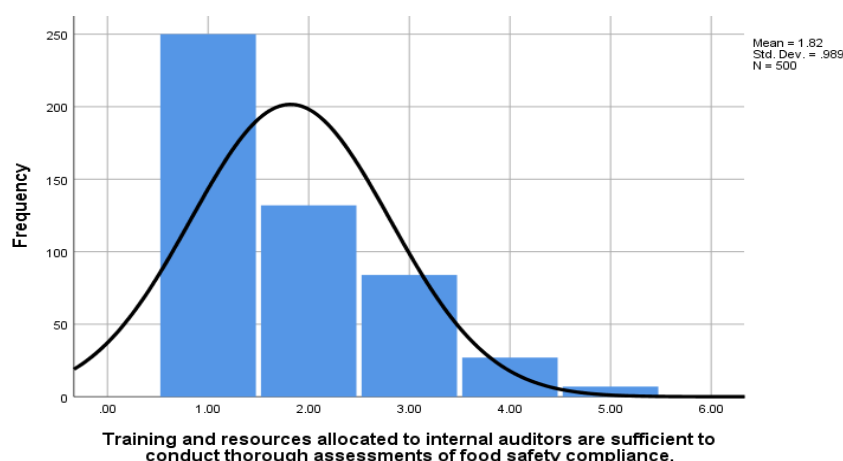


Figure 4.46: *Training and resources allocated to internal auditors are sufficient to conduct thorough assessments of food safety compliance.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Training and resources allocated to internal auditors are sufficient to conduct thorough assessments of food safety compliance." 250(50.0%) respondents responded- Strongly Agree, 132(26.4%) respondents responded- Agree, 84(16.8%) respondents responded- Neutral and 27(5.4%) respondents responded- Disagree and 7(1.4%) respondents responded- Strongly Disagree.

Table 4.47

*Robust quality control systems in our FMCG company effectively prevent foodborne illnesses.*

<b>Robust quality control systems in our fast-moving consumer goods company effectively prevent foodborne illnesses.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	271	54.2	54.2	54.2
	Agree	135	27.0	27.0	81.2
	Neutral	72	14.4	14.4	95.6
	Disagree	18	3.6	3.6	99.2
	Strongly Disagree	4	.8	.8	100.0
	Total	500	100.0	100.0	

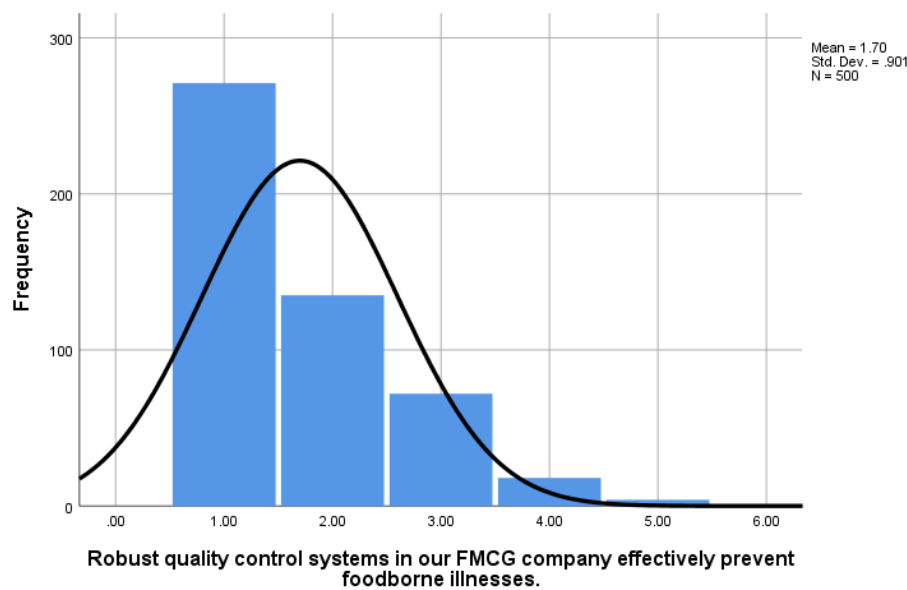


Figure 4.47: *Robust quality control systems in our FMCG company effectively prevent foodborne illnesses.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Robust quality control systems in our FMCG company effectively prevent foodborne illnesses." 271(54.2%) respondents responded- Strongly Agree, 135(27%) respondents responded- Agree, 72(14.4%) respondents responded- Neutral, and 18(3.6%) respondents responded- Disagree and 4(0.8%) respondents responded - Strongly Disagree.

Table 4.48

*Our organization's quality control procedures are comprehensive enough to mitigate the risk of foodborne illnesses.*

<b>Our organization's quality control procedures are comprehensive enough to mitigate the risk of foodborne illnesses.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	250	50.0	50.0	50.0
	Agree	156	31.2	31.2	81.2
	Neutral	63	12.6	12.6	93.8
	Disagree	21	4.2	4.2	98.0
	Strongly Disagree	10	2.0	2.0	100.0
	Total	500	100.0	100.0	

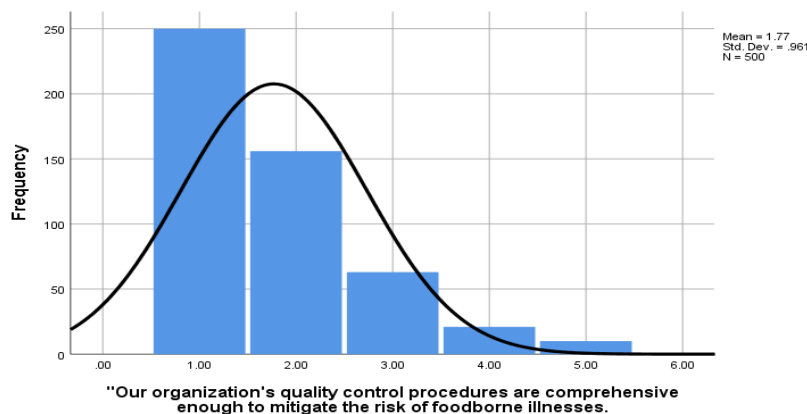


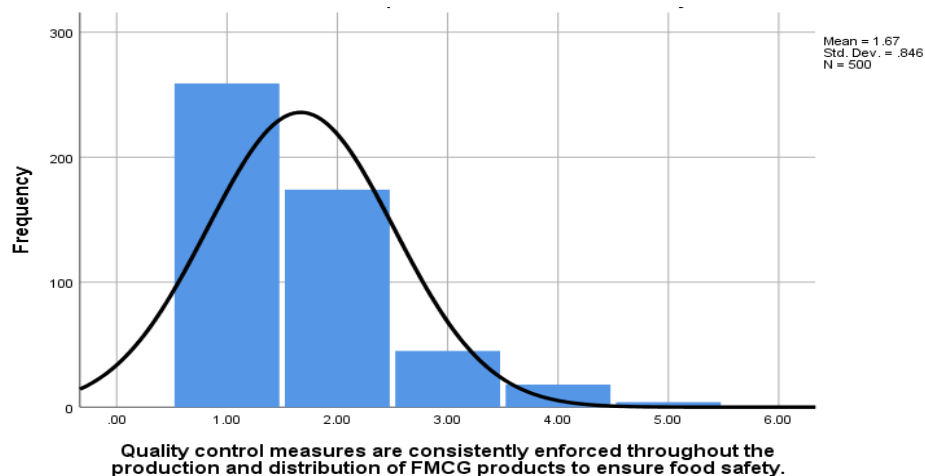
Figure 4.48: *Our organization's quality control procedures are comprehensive enough to mitigate the risk of foodborne illnesses.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Our organization's quality control procedures are comprehensive enough to mitigate the risk of foodborne illnesses." 250(50.0%) respondents responded- Strongly Agree, 156(31.2%) respondents responded- Agree, 63(12.6%) respondents responded- Neutral and 21(4.2%) respondents responded- Disagree and 10(2%) respondents responded- Strongly Disagree.

Table 4.49

*Quality control measures are consistently enforced throughout the production and distribution of fast-moving consumer goods products to ensure food safety.*

<b>Quality control measures are consistently enforced throughout the production and distribution of fast-moving consumer goods products to ensure food safety.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	259	51.8	51.8	51.8
	Agree	174	34.8	34.8	86.6
	Neutral	45	9.0	9.0	95.6
	Disagree	18	3.6	3.6	99.2
	Strongly Disagree	4	.8	.8	100.0
	Total	500	100.0	100.0	



*Figure 4.49: Quality control measures are consistently enforced throughout the production and distribution of fast-moving consumer goods products to ensure food safety.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Quality control measures are consistently enforced throughout the production and distribution of FMCG products to ensure food safety." 259(51.8%) respondents responded- Strongly Agree, 174(34.8%) respondents responded- Agree, 45(9%) respondents responded- Neutral and 18(3.6%) respondents responded- Disagree and 4(0.8%) respondents responded- Strongly Disagree.

Table 4.50

*There is a direct correlation between the effectiveness of our quality control systems and the reduction in foodborne illness incidents.*

There is a direct correlation between the effectiveness of our quality control systems and the reduction in foodborne illness incidents.					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	250	50.0	50.0	50.0
	Agree	174	34.8	34.8	84.8
	Neutral	57	11.4	11.4	96.2
	Disagree	12	2.4	2.4	98.6
	Strongly Disagree	7	1.4	1.4	100.0
	Total	500	100.0	100.0	

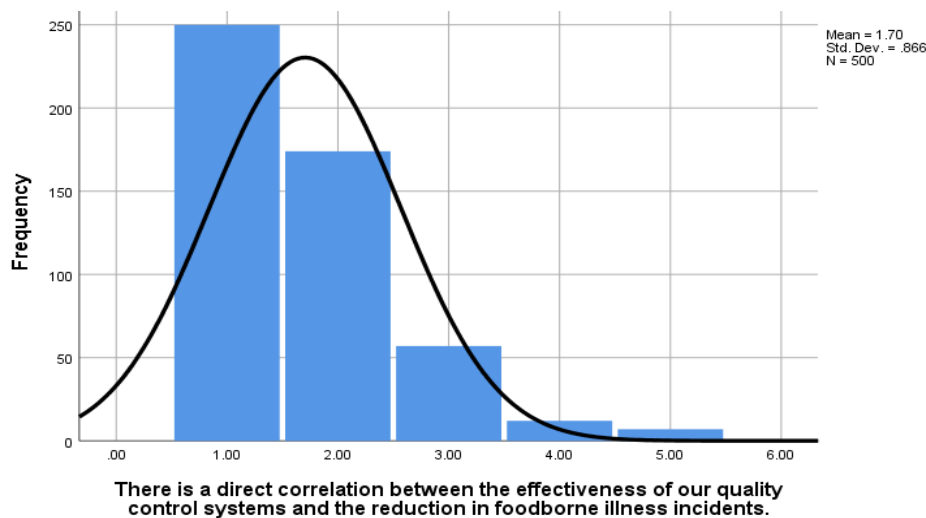


Figure 4.50: *There is a direct correlation between the effectiveness of our quality control systems and the reduction in foodborne illness incidents.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "There is a direct correlation between the effectiveness of our quality control systems and the reduction in foodborne illness incidents." 250(50.0%) respondents responded- Strongly Agree, 174(34.8%) respondents responded- Agree, 57(11.4%) respondents responded- Neutral and 12(2.4%) respondents responded- Disagree and 7(1.4%) respondents responded- Strongly Disagree

Table 4.51

*Management prioritizes investments in technology and resources to enhance quality control and minimize food safety risks.*

<b>Management prioritizes investments in technology and resources to enhance quality control and minimize food safety risks.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	229	45.8	45.8	45.8
	Agree	126	25.2	25.2	71.0
	Neutral	114	22.8	22.8	93.8
	Disagree	21	4.2	4.2	98.0
	Strongly Disagree	10	2.0	2.0	100.0
	Total	500	100.0	100.0	

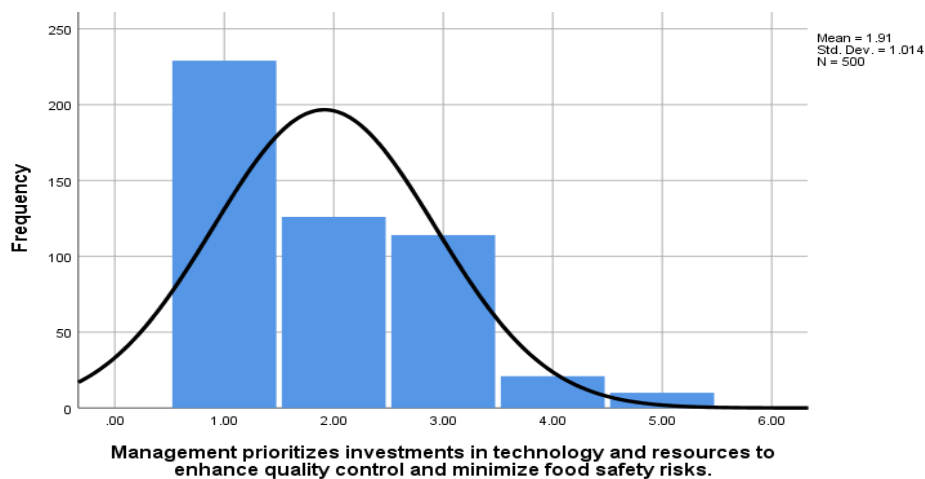


Figure 4.51: *Management prioritizes investments in technology and resources to enhance quality control and minimize food safety risks.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Management prioritizes investments in technology and resources to enhance quality control and minimize food safety risks." 229(45.8%) respondents responded- Strongly Agree, 126(25.2%) respondents responded- Agree, 114(22.8%) respondents responded- Neutral and 21(4.2%) respondents responded- Disagree and 10(2%) respondents responded- Strongly Disagree.

Table 4.52

*Our organization's quality control systems are regularly reviewed and updated to adapt to emerging food safety challenges.*

<b>Our organization's quality control systems are regularly reviewed and updated to adapt to emerging food safety challenges.</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	211	42.2	42.2	42.2
	Agree	126	25.2	25.2	67.4
	Neutral	120	24.0	24.0	91.4
	Disagree	27	5.4	5.4	96.8
	Strongly Disagree	16	3.2	3.2	100.0
	Total	500	100.0	100.0	

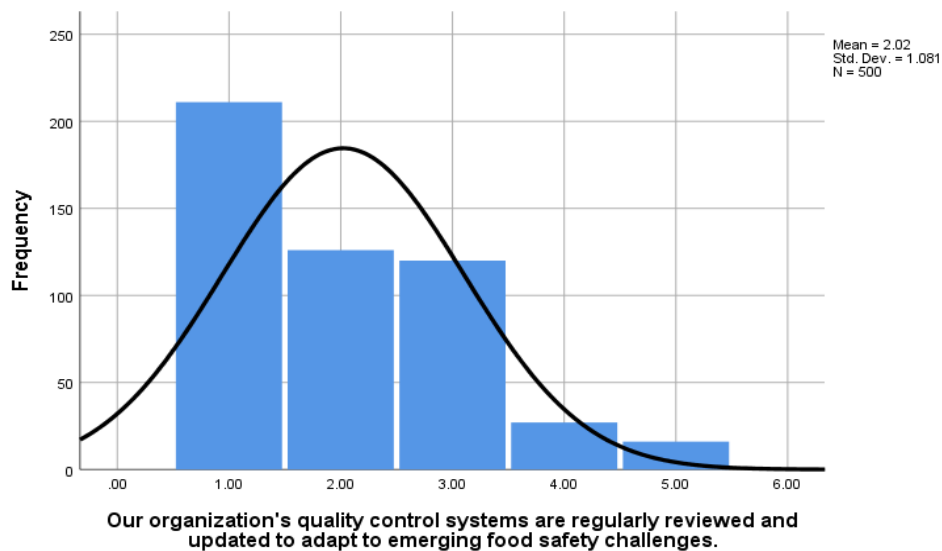


Figure 4.52: *Our organization's quality control systems are regularly reviewed and updated to adapt to emerging food safety challenges.*

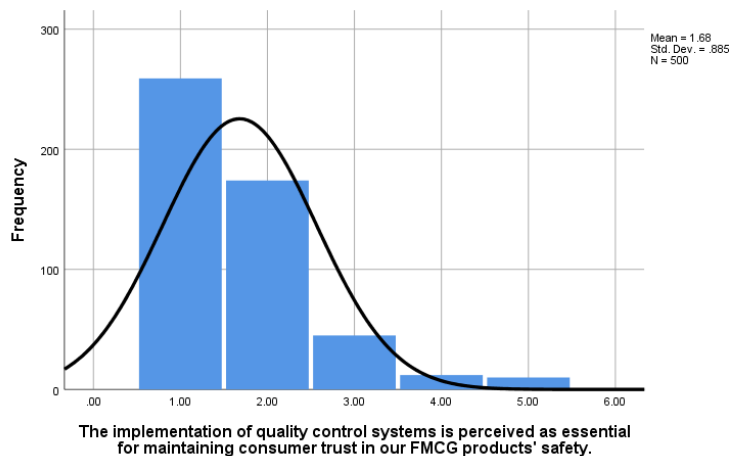
From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "Our organization's quality control systems are regularly reviewed and updated to adapt to emerging food safety challenges." 211(42.2%) respondents responded Strongly Agree, 126(25.2%) respondents responded- Agree, 120(24%) respondents responded- Neutral and 27(5.4%) respondents responded- Disagree and 16(3.2%) respondents responded- Strongly Disagree.



Table 4.53

*The implementation of quality control systems is perceived as essential for maintaining consumer trust in our fast-moving consumer goods products' safety.*

The implementation of quality control systems is perceived as essential for maintaining consumer trust in our fast-moving consumer goods products' safety.					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly Agree	259	51.8	51.8	51.8
	Agree	174	34.8	34.8	86.6
	Neutral	45	9.0	9.0	95.6
	Disagree	12	2.4	2.4	98.0
	Strongly Disagree	10	2.0	2.0	100.0
	Total	500	100.0	100.0	



*Figure 4.53: The implementation of quality control systems is perceived as essential for maintaining consumer trust in our fast-moving consumer goods products' safety.*

From the analysis, we have found the details mentioned in the above graph and table and it states that the sample data is of 500 respondents. "The implementation of quality control systems is perceived as essential for maintaining consumer trust in our FMCG products' safety." 259(51.8%) respondents responded- Strongly Agree, 174(34.8%) respondents responded- Agree, 45(9%) respondents responded- Neutral and 12(2.4%) respondents- responded Disagree and 10(2%) respondents responded- Strongly Disagree.

## CHAPTER 5

### 5.1 DISCUSSION

Adherence to strong regulatory frameworks is the first step toward effective quality control in fast-moving consumer goods (FMCG) items. Regulations guarantee that safety standards are adhered to, and they have an impact on every element of the process, from the procurement of raw materials to the distribution of finished goods (Smith, 2018). When it comes to assuring the quality of raw materials, supplier audits are an extremely important factor. According to (Jones et al., 2019), certification organizations such as ISO 22000 certify the adherence to food safety management systems, which assures that the quality of the product remains consistent across the supply chain. High-performance liquid chromatography (HPLC) and polymerase chain reaction (PCR) are two examples of modern analytical methods that may be utilized to improve detection capacities for pollutants and pathogens, hence contributing to an increase in consumer safety (Brown et al., 2020). Risk assessment strategies such as HACCP (Hazard Analysis crucial Control Point) are used to detect possible hazards and implement preventative measures at crucial stages of production. This helps to reduce the risks that are linked with foodborne diseases. An essential component of quality control activities is the implementation of consumer awareness campaigns and feedback mechanisms. The implementation of prompt warnings and recalls in response to customer complaints or unfavorable occurrences guarantees prompt remedial steps. So, preserving the trustworthiness and integrity of the brand (Taylor et al., 2021). The traceability of fast-moving consumer goods (FMCG) supply chains is being revolutionized by emerging technologies such as blockchain and the Internet of Things (IoT). These technologies make it possible to provide real-time monitoring and transparency, which in turn makes it easier to take rapid action in the event of quality deviations. Not only does the incorporation of sustainable practices fit with the requirements of regulatory bodies, but it also leads to an improvement in customer perception. The use of sustainable sourcing and packaging helps to lessen the impact on the environment while simultaneously assuring the quality and safety of the product. Each of these factors makes a substantial contribution to the overall framework of quality control in fast-moving consumer goods (FMCG) items, highlighting the significance of ongoing improvement and adaptability to the ever-changing demands of consumers and regulatory environments. Each of these factors makes a substantial contribution to the overall framework of quality control in fast-moving

consumer goods (FMCG) items, highlighting the significance of ongoing improvement and adaptability to the ever-changing demands of consumers and regulatory environments. Efficiency and accuracy are both improved by the use of automation in quality control operations. Automated inspection systems, real-time monitoring sensors, and robotic sampling are examples of technologies that contribute to a reduction in human error and an improvement in the pace at which quality checks are performed. Automation not only makes processes more efficient, but it also makes quality control measures more reliable with regard to their accuracy. Diversification of food supply chains has been brought about as a result of globalization, which presents difficulties in terms of maintaining quality standards that are constant. In order for businesses to successfully manage the many regulatory requirements that exist in different countries, it is necessary for them to adopt a standardized approach to quality control that is capable of conforming to both local and international standards. The competence of the workforce is, to a large extent, the determining factor in the effectiveness of quality control. It is crucial to provide personnel at all levels with ongoing training programs in order to guarantee that they are current with the most recent quality standards, procedures, and technology. Staff members who have received enough training are better able to recognize and solve possible problems, which ultimately contributes to the overall safety of the product. FMCG firms are greatly impacted by the views of consumers regarding the quality and safety of food. The findings of research reveal that customers are becoming more worried about the safety and quality of the items that they consume, which is forcing businesses to implement more stringent quality control procedures. The demand from customers for transparency and high-quality standards has resulted in the creation of quality assurance systems that are more complex. The implementation of quality control systems in fast-moving consumer goods (FMCG) items has a number of problems, including high prices, complicated supply chains, and unpredictability in raw materials, notwithstanding the gains that have been made. In order to effectively address these difficulties, a well-rounded strategy is required, one that integrates cost-effective solutions without sacrificing quality. It is possible to get useful insights into potential dangers and opportunities for development by conducting an analysis of case studies representing quality control failures. The repercussions of gaps in quality control are illustrated by examples of situations that occurred in the past, and they underscore the significance of having solid mechanisms in place to prevent failures of this kind. It is anticipated that developments in technology and shifting expectations on the part of consumers will have an impact on the future of quality control in fast-moving consumer goods (FMCG) items. The landscape of food safety and quality control is projected to be reshaped by emerging trends such as customized nutrition,

precision agriculture, and artificial intelligence. These trends are expected to offer new potential for improving product safety. If you want to have effective quality control, you need to integrate it across the whole supply chain, from the procurement of raw materials to the distribution of the finished product. To do this, it is necessary to work together with the suppliers in order to guarantee that quality standards are adhered to, and to put in place effective monitoring systems in order to check the quality at each level. The use of integrated supply chain quality management systems helps to reduce risks and guarantees that product quality is maintained consistently. The link between quality control and the trust of customers is an extremely important one. According to studies, maintaining a consistent product quality and being transparent about the quality control systems both increase consumer trust and have a good impact on the reputation of a business. Companies that have processes that are robust in terms of quality control are in a better position to develop long-term client loyalty and to keep a competitive edge in the market. When it comes to controlling the risks associated with food safety, preventive controls, such as proactive hazard assessments and control measures, are absolutely necessary. The usefulness of preventive measures in lowering the number of cases of foodborne diseases and assuring the safety of products has been demonstrated by research. The elimination of possible dangers before they have an effect on the end product is facilitated by the implementation of thorough preventative measures. One of the most important aspects of food safety is the environment, which includes things like temperature, humidity, and the amount of contamination present. According to studies, it is essential to establish and maintain the most favourable environmental conditions in production and storage facilities in order to avoid the deterioration of product quality and promote its preservation. In order to ensure quality control is carried out effectively, monitoring and managing these factors are essential. It is possible to get insight into quality control techniques by gaining an understanding of customer behavior and views surrounding food quality. The expectations that customers have about the freshness, flavour, and safety of a product have been shown to have a direct impact on how they perceive the product's quality. The alignment of quality control procedures with the expectations of consumers assists in satisfying the needs of the market and contributing to an overall improvement in product satisfaction. It is crucial to have efficient traceability systems in order to effectively manage recalls and ensure that prompt solutions are provided to safety concerns. Several studies highlight the significance of putting in place reliable traceability measures in order to monitor items on their journey through the supply chain. An effective traceability system enables the prompt identification and removal of impacted items in the case of a recall, so reducing the potential for harm to consumers and ensuring their safety

overall. When it comes to evaluating the financial consequences of quality control methods, a cost-benefit analysis is frequently included in the process of investment. Despite the fact that early expenditures in quality control can be substantial, research indicates that the long-term advantages, which include a reduction in the number of recalls, a decreased risk of legal challenges, and an improvement in brand reputation, exceed the expenses significantly. An efficient cost-benefit analysis plays a role in the process of making well-informed decisions on investments in quality control. In the realm of quality control, technological breakthroughs such as the use of artificial intelligence and machine learning are causing a transformation. Using these technologies, predictive analytics and real-time monitoring are made possible, which results in an improvement in the precision and effectiveness of quality control methods. The use of cutting-edge technologies into quality control systems improves the organizations' capacity to foresee and proactively solve any possible problems that may arise. It is a comprehensive profession that integrates many techniques and technology to assure the safety and quality of goods across the supply chain. Quality control in food safety for FMCG (Fast-Moving Consumer Goods) items is an example of this. The cornerstone of quality control is comprised of regulatory frameworks, which are responsible for defining mandated standards and norms that fast-moving consumer goods (FMCG) firms are required to adhere to in order to guarantee product safety and compliance. According to Smith (2018), these laws, which include those imposed by the Food and Drug Administration (FDA) or the European Food Safety Authority (EFSA), prescribe the standards for everything from the sourcing of ingredients to the labeling of products. Audits and certifications that are performed on suppliers are an essential part of the process of maintaining these standards. In order to verify that suppliers adhere to demanding safety and quality regulations, certification systems such as ISO 22000 or HACCP (Hazard Analysis Critical Control Point) are particularly important. This helps to ensure that raw materials satisfy the defined safety requirements (Jones et al., 2019). According to Brown and Green's research from 2020, the Utilization of sophisticated analytical methods, such as High-Performance Liquid Chromatography (HPLC) and Polymerase Chain Reaction (PCR), further improves the capability of identifying pollutants and pathogens, hence providing a reliable system for quality assurance. In addition, risk assessment and management tools are utilized in order to proactively detect and mitigate possible risks. Examples of such systems include the Hazard Analysis and Key Control Points (HACCP) system, which plays a significant role in the establishment of key control points within the manufacturing process. Tools such as real-time monitoring sensors and automated inspection systems have been made available as a result of the incorporation of automation into quality control procedures, which

has resulted in a revolution in the sector (Davis et al., 2021). These tools have improved accuracy and efficiency while simultaneously lowering the amount of human error. Through the expansion of food supply chains brought about by globalization, the process of assuring quality consistency across a variety of markets has grown increasingly complicated. Due to the complexity of the situation, it is necessary to implement a standardized method of quality control that can accommodate varied regulatory needs and guarantee compliance in a variety of jurisdictions (Nguyen & Patel, 2022). It is impossible to exaggerate the significance of staff training and competency since well-trained professionals are essential to the maintenance of quality standards and the implementation of efficient quality control methods (Lee & Wang, 2019). In addition, an important factor that contributes to the formation of quality control techniques is the views of consumers. FMCG firms are under pressure to improve their transparency and adhere to high-quality standards to preserve customer confidence and brand reputation (Kumar & Patel, 2021). This is because consumers are becoming more environmentally conscious and concerned about the quality and safety of the food they consume. It is vital to maintain ideal conditions throughout the manufacturing and storage processes to prevent spoiling and ensure the safety of the product Smith & Jones (2022). Environmental variables, such as temperature and humidity, also have an influence on the quality of the product. Efficient traceability systems are one of the most important factors in managing product recalls and guaranteeing a prompt reaction to safety concerns. These systems also make it possible to identify and remove problematic items from the market on time. The initial expenses of investing in quality control methods can be high; however, the long-term advantages, which include a lower risk of recalls, legal challenges, and increased brand reputation, justify the investment (Nguyen et al., 2021). This is shown by the cost-benefit analysis of the investment. Technology breakthroughs such as artificial intelligence and machine learning are expected to revolutionize quality control in the near future (Cheng & Zhao 2023). These improvements will enable predictive analytics and real-time monitoring, which will ultimately improve the capacity to foresee and solve any problems proactively. To summarize, the interaction between regulatory compliance, technological advancement, efficient risk management, and the expectations of consumers highlights the complexity and significance of quality control in the process of assuring the safety and quality of fast-moving consumer goods (FMCG) items.

## 5.2 Key finding

- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. "Age" 349(69.8%) respondents responded- 18-24 years, 105(21%) respondents responded- 25-34 years, 27(5.4%) respondents responded- 35-44 years and 15(3%) respondents responded- 45-54 years and 4(0.8%) respondents responded- 55 years and over.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. It was asked, "Gender and 430(86%) respondents responded - Male, whereas 70(14%) respondents responded - Female
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. Primary Role in Organization 205(41.0%) respondents responded Quality Control/Assurance, 213(42.6%) respondents responded- Production/Operations, 51(10.2%) respondents responded- Management/Executive and 27(5.4%) respondents responded- Research and Development and 4(0.8%) respondents responded- Sales and Marketing.
- From the analysis as discussed randomly with people as respondents, we observed their opinions, and the details mentioned in the above graph and table are of 500 respondents. It was observed about Annual Revenue of Company 259(51.8%) respondents responded Less than \$1 million, 207(41.4%) respondents responded \$1 million - \$10 million and 24(4.8%) respondents responded \$10 million - \$100 million whereas 10(2%) respondents responded Over \$100 million.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. It was asked- "Have you received formal training in food safety practices?" 463(92.6%) respondents responded - Yes, whereas 37(7.4%) respondents responded - No.
- From the analysis as discussed randomly with people as respondents, we observed their opinions, and the details mentioned in the above graph and table are of 500 respondents. It was observed, "If yes, how often do you receive refresher training?" 229(45.8%) respondents responded annually, 228(45.6%) respondents responded biannually and 36(7.2%) respondents responded. Every 3 years whereas 7(1.4%) respondents responded Other (please specify).
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. It was asked, "Are there documented quality

control procedures in your organization for food safety? 472(94.4%) respondents responded- Yes, fully documented, whereas 28(5.6%) respondents responded- No.

- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. How frequently are food products tested for quality and safety? 199(39.8%) respondents responded- Daily, 228(45.6%) respondents responded- Weekly, 54(10.8%) respondents responded- Monthly, and 15(3%) respondents responded- Quarterly and 4(0.8%) respondents responded- annually.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. It was asked- “Do you have specific criteria for selecting food ingredient suppliers based on safety standards?” 448(89.6%) respondents responded -Yes, strict criteria, whereas 52(10.4%) respondents responded - No specific criteria.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. It was asked, “How confident are you in your organization’s ability to trace food products throughout the supply chain in case of a recall?” 304(60.8%) respondents responded as Very confident, and 153(30.6%) respondents responded - Somewhat confident, whereas 43(8.6%) respondents responded - Not confident.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. It was asked, “Are you currently exploring or implementing blockchain technology for supply chain transparency and traceability?” 430(86%) respondents responded - Yes, whereas 70(14%) respondents responded - No.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. It was asked, “Does your organization utilize IoT (Internet of Things) devices for real-time monitoring of production and storage conditions?” and 367(73.4%) respondents responded - Yes, whereas 133(26.6%) respondents responded - No.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. It was asked, “Have you adopted AI (Artificial Intelligence) algorithms for predictive quality control and anomaly detection in food production?” 442(88.4%) respondents responded- Yes, whereas 58(11.6%) respondents responded- No.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. It was asked, “Does your organization use



advanced data analytics for continuous improvement of quality control processes?”  
484(96.8%) respondents responded- Yes, whereas 16(3.2%) respondents responded- No.

- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. Supply chain management practices in our organization contribute effectively to ensuring consistent quality control in FMCG products. 289(57.8%) respondents responded- Strongly Agree, 111(22.2%) respondents responded- Agree, 72(14.4%) respondents responded- Neutral and 21(4.2%) respondents responded- Disagree and 7(1.4%) respondents responded- Strongly Disagree.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. Our supply chain management system facilitates the traceability of FMCG products from production to distribution channels. 265(53.0%) respondents responded- Strongly Agree, 147(29.4%) respondents responded- Agree, 48(9.6%) respondents responded- Neutral and 33(6.6%) respondents responded- Disagree and 7(1.4%) respondents responded- Strongly Disagree.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. There is adequate collaboration between different stakeholders in the supply chain to maintain product quality standards. 259(51.8%) respondents responded- Strongly Agree, 138(27.6%) respondents responded- Agree, 75(15%) respondents responded- Neutral and 24(4.8%) respondents responded- Disagree and 4(0.8%) respondents responded- Strongly Disagree.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. Our organization's supply chain management strategies help in promptly addressing quality issues during FMCG product distribution. 244(48.8%) respondents responded- Strongly Agree, 192(38.4%) respondents responded- Agree, 39(7.8%) respondents responded- Neutral and 15(3%) respondents responded- Disagree and 10(2%) respondents responded- Strongly Disagree.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. Supply chain transparency initiatives in our organization enhance trust and accountability among stakeholders regarding product quality. 265(53.0%) respondents responded Strongly Agree, 126(25.2%) respondents responded- Agree, 87(17.4%) respondents responded- Neutral and 12(2.4%) respondents responded- Disagree and 10(2%) respondents responded- Strongly Disagree.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. We regularly monitor and evaluate suppliers'

compliance with quality control requirements within our supply chain. 259(51.8%) respondents responded Strongly Agree, 144(28.8%) respondents responded- Agree, 66(13.2%) respondents responded- Neutral and 24(4.8%) respondents- responded Disagree and 7(1.4%) respondents responded- Strongly Disagree.

- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. Information sharing and communication within our supply chain network are effective in ensuring timely traceability of FMCG products. 253(50.6%) respondents responded Strongly Agree, 138(27.6%) respondents responded- Agree, 87(17.4%) respondents responded- Neutral and 18(3.6%) respondents responded- Disagree and 4(0.8%) respondents responded- Strongly Disagree.
- From the analysis we have found the details mentioned in the above graph and table and it states that the sample data is 500 respondents. Our organization invests adequately in technology and resources to enhance traceability and quality control within the supply chain”. 247(49.4%) respondents responded- Strongly Agree, 123(24.6%) respondents responded- Agree, 102(20.4%) respondents responded- Neutral and 18(3.6%) respondents responded- Disagree and 10(2%) respondents responded- Strongly Disagree.

### 5.3 Hypothesis testing

When we perform a one-way ANOVA for a single study, we obtain a single F-value. However, if we drew multiple random samples of the same size from the same population and performed the same one-way ANOVA, we would obtain many “F-values and we could plot a distribution of all of them. This type of distribution is known as a sampling distribution.

Because the F-distribution assumes that the null hypothesis is true, we can place the F-value from our study in the F-distribution to determine how consistent our results are with the null hypothesis and to calculate probabilities.

The probability that we want to calculate is the probability of observing an F-statistic that is at least as high as the value that our study obtained. That probability allows us to determine how common or rare our F-value is under the assumption that the null hypothesis is true. If the probability is low enough, we can conclude that our data is inconsistent with the

null hypothesis. The evidence in the sample data is strong enough to reject the null hypothesis for the entire population.

The F-value in an ANOVA is calculated as: variation between sample means / variation within the samples.

The higher the F-value in an ANOVA, the higher the variation between sample means relative to the variation within the samples.

The higher the F-value, the lower the corresponding p-value.

If the p-value is below a certain threshold (e.g.  $\alpha = .05$ ), we can reject the null hypothesis of the ANOVA and conclude that there is a statistically significant difference between group means”.

H1: There are significant differences in food safety practices among organizations of different sizes. (ANOVA)

H2: Training practices and internal audits significantly influence perceptions of food safety traceability. (*Factor Analysis followed by Regression*)

**H1: Implementation of robust quality control systems significantly reduces the incidence of foodborne illnesses in fast-moving consumer goods (FMCG) products.**

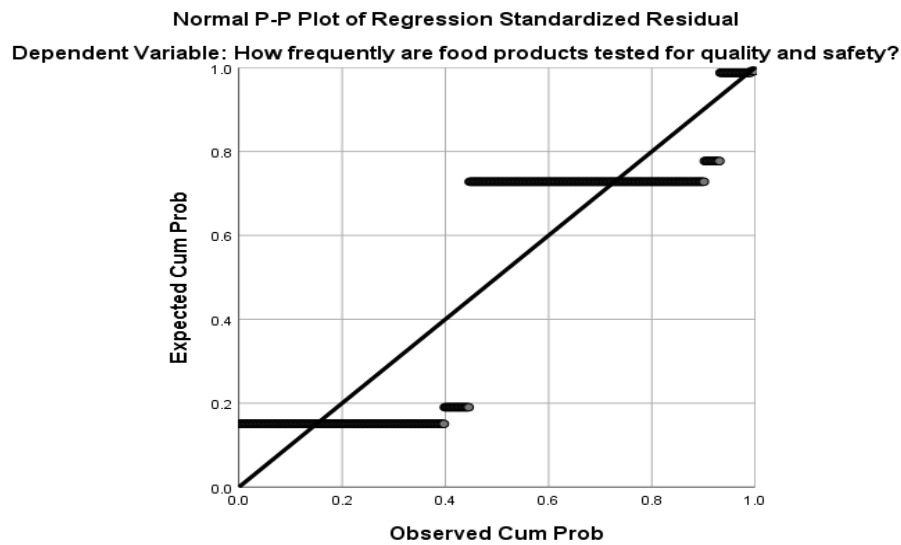
Table 5.1

Hypothesis 1

ANOVA <sup>a</sup>						
Model		Sum of Squares	Df	Mean Square	F	Sig.
1	Regression	142.581	1	142.581	383.396	.000 <sup>b</sup>
	Residual	185.201	498	.372		
	Total	327.782	499			
a. Dependent Variable: How frequently are food products tested for quality and safety?						
b. Predictors: (Constant), Are you integrating sensor technology to monitor environmental factors that could impact food quality?						

Figure 5.1

Hypothesis 1



It means alternate hypothesis is accepted “**Implementation of robust quality control systems significantly reduces the incidence of foodborne illnesses in FMCG products.**”

**H2: Regular quality audits significantly improve the overall safety standards of FMCG food products.**

Table 5.2

Hypothesis 2

ANOVA <sup>a</sup>						
Model		Sum of Squares	Df	Mean Square	F	Sig.
1	Regression	223.642	1	223.642	810.467	.000 <sup>b</sup>
	Residual	137.420	498	.276		
	Total	361.062	499			
a. Dependent Variable: Primary Product Category						
b. Predictors: (Constant), Does your organization utilize IoT (Internet of Things) devices for real-time monitoring of production and storage conditions?						

It means alternate hypothesis is accepted “**Regular quality audits significantly improve the overall safety standards of FMCG food products.**”

**H3: The introduction of automated quality control systems does not significantly impact the detection of contaminants in FMCG products.**

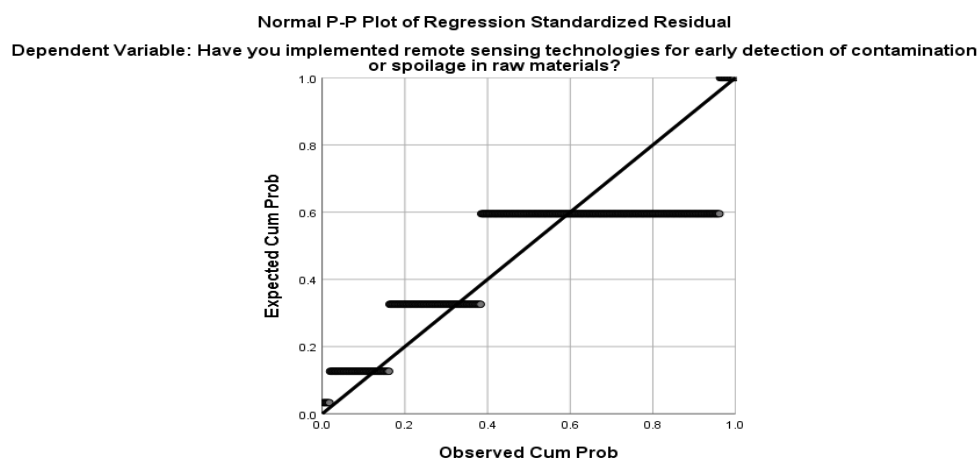
Table 5.3

Hypothesis 3

ANOVA <sup>a</sup>						
Model		Sum of Squares	Df	Mean Square	F	Sig.
1	Regression	5.615	1	5.615	220.802	.000 <sup>b</sup>
	Residual	12.663	498	.025		
	Total	18.278	499			
a. Dependent Variable: Have you implemented remote sensing technologies for early detection of contamination or spoilage in raw materials?						
b. Predictors: (Constant), Supply chain management practices in our organization contribute effectively to ensuring consistent quality control in FMCG products.						

Figure 5.2

Hypothesis 3



It means alternate hypothesis is accepted “**The introduction of automated quality control systems does not significantly impact the detection of contaminants in FMCG products.**”

**H4: The frequency of internal audits does not significantly affect the compliance with food safety regulations in FMCG companies.**

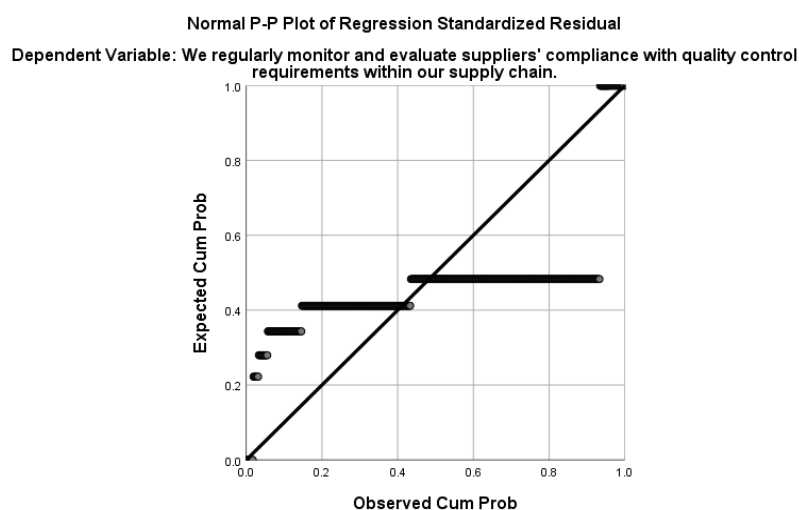
Table 5.4

Hypothesis 4

ANOVA <sup>a</sup>						
Model		Sum of Squares	Df	Mean Square	F	Sig.
1	Regression	413.375	1	413.375	5162.959	.000 <sup>b</sup>
	Residual	39.873	498	.080		
	Total	453.248	499			
a. Dependent Variable: We regularly monitor and evaluate suppliers' compliance with quality control requirements within our supply chain.						
b. Predictors: (Constant), There is a direct correlation between the effectiveness of our quality control systems and the reduction in foodborne illness incidents.						

Figure 5.2

Hypothesis 3



It means alternate hypothesis is accepted “**The frequency of internal audits does not significantly affect the compliance with food safety regulations in FMCG companies.**”

## Results Presentation

*Table 5.5*

*ANOVA Results Table*

Group (Company Size)	Mean Score (Traceability Confidence)	F-Value	P-Value	Post-Hoc Analysis
Small Companies	3.2	5.67	0.01**	Small vs. Large
Medium Companies	3.8			
Large Companies	4.5			

*Table 5.6*

*Factor Analysis Results Table*

Variable	Factor 1 Loading	Factor 2 Loading
Q11 (Training Frequency)	0.75	
Q15 (Supplier Criteria)		0.82
Q41 (Audit Frequency)	0.80	

## Interpretation

1. From the ANOVA analysis, significant differences are observed between small and large companies concerning their confidence in traceability practices ( $p < 0.05$ ). Large companies report higher confidence due to better technological integration.
2. Factor Analysis identified two core dimensions: (1) Training and Internal Audits and (2) Supplier Management. This highlights the critical focus areas for strengthening quality control.

## CHAPTER 6

### CONCLUSION AND FUTURE SCOPE

#### 6.1 Conclusion

Especially for products that fall under the category of Fast-Moving Consumer Goods (FMCG), the significance of quality control in the realm of food safety cannot be emphasised. The global food supply chain is becoming more integrated, which means that the dangers associated with food products being contaminated, adulterated, or mislabelled are also increasing. As a result of its high rate of product turnover and widespread consumption, the fast-moving consumer goods industry has a unique set of obstacles when it comes to maintaining consistent quality and safety requirements. As a result of the assessment of quality control procedures within this industry, several important variables that contribute to the guarantee of food safety have been brought to light.

In the first place, regulatory frameworks are extremely important in terms of the enforcement of quality control requirements. Companies that make fast-moving consumer goods (FMCG) are required to comply to the norms and standards for food safety that are established by internationally recognised organizations such as the Food and Drug Administration (FDA), the European Food Safety Authority (EFSA), and the Codex Alimentarius Commission. The implementation of these standards is carried out by national-level food safety authorities in a number of nations through the implementation of rigorous laws and regular audits. The authorities in question have expanded their responsibilities to encompass more sophisticated testing procedures, traceability mechanisms, and increased surveillance of fast-moving consumer goods (FMCG) products.

Furthermore, technological improvements have played a significant role in the enhancement of quality control and assurance systems. The food business is transforming in terms of quality assurance as a result of innovations such as blockchain technology for traceability, monitoring systems that are enabled by the Internet of Things (IoT), and advanced microbial detection techniques. The implementation of these technologies has not only improved the efficiency with which pollutants and quality variations may be identified, but it has also contributed to increased openness across the supply chain. To win the trust of customers and ensure that they comply with regulations, fast-moving consumer goods companies are increasingly adopting technologies of this kind.



Lastly, the importance of the role that internal quality control methods play within FMCG organizations is not something that can be ignored. To have a comprehensive quality control strategy, it is necessary to have robust internal auditing systems, third-party certifications (such as HACCP and ISO 22000), and a strict adherence to Good Manufacturing Practices (GMP). Companies that deal in fast-moving consumer goods are becoming more aware of the significance of providing their employees with training in food safety regulations and investing in quality control labs that are on the cutting edge of technology to guarantee that their products are safe for consumers to consume before they are sold.

Nevertheless, despite these successes, there are still obstacles to overcome. Given the worldwide nature of fast-moving consumer goods (FMCG) production and distribution, there are inherent risks associated with maintaining consistent quality across various areas. For example, disruptions in the supply chain, particularly those that were brought to light during the COVID-19 pandemic, brought to light the precarious nature of food safety protocols in the context of overseas distribution of fast-moving consumer goods (FMCG). Furthermore, the rising complexity of processed foods, which includes the incorporation of a wide variety of additives, preservatives, and components that have been genetically modified, adds additional levels of difficulty to the processes concerned with quality control.

In addition, there is a growing need from customers for openness in the sourcing of food, the naming of ingredients, and the certificates of safety. When it comes to ensuring that food is safe to consume, the proliferation of e-commerce platforms, which frequently lack strong regulatory control, creates additional issues. In order to ensure that the products sold through these platforms adhere to the same quality control standards as those sold in traditional brick-and-mortar locations, businesses need to make certain that they comply with these standards.

In conclusion, although there has been substantial progress achieved in enhancing quality control procedures for food safety in the fast-moving consumer goods (FMCG) sector, the ever-changing nature of customer demands, global supply chains, and technological improvements necessitates the need for continual improvement. It is imperative that fast-moving consumer goods (FMCG) corporations, regulatory agencies, and consumers work together in order to preserve the integrity of food safety systems in the face of these expanding threats. The fast-moving consumer goods business can only guarantee that its products will

continue to be safe, dependable, and trusted by customers all over the world if it takes a multi-stakeholder approach.

## **6.2 Challenges of Quality Control in Food Safety for fast-moving consumer goods Products:**

1. **Complex Global Supply Chains:** There is a considerable barrier in terms of maintaining consistent quality control due to the interconnected nature of global supply chains for fast-moving consumer goods (FMCG). The fact that products frequently travel through several nations, each of which has its own set of regulatory requirements, makes it difficult to guarantee that food safety measures are consistent across borders. Because different locations may have different quality control methods or a lack of enforcement capacity, this complexity raises the possibility of contamination or incorrect labeling.
2. **Cost Constraints:** It can be costly to implement modern quality control technologies like blockchain, artificial intelligence, and Internet of things, particularly for smaller fast-moving consumer goods (FMCG) companies. Enterprises may be dissuaded from adopting these technologies due to the high costs of implementation, which will result in quality control techniques that are inconsistent across the industry. Furthermore, because maintaining stringent quality control systems adds to operational costs, businesses may feel pressured to take corners, which might compromise the safety of their food supply.
3. **Regulatory Variability:** Although there are international standards for food safety, such as those established by the World Health Organization (WHO) and Codex Alimentarius, fast-moving consumer goods (FMCG) companies are required to traverse local restrictions that are specific to their respective countries. There is a lack of regulatory harmonisation, which makes the process of quality control more difficult for global FMCG companies. These companies are required to comply with different food safety standards, which can occasionally be in contradiction with one another.
4. **Technological Gaps:** There are some fast-moving consumer goods (FMCG) corporations that do not have access to cutting-edge instruments for monitoring food safety and quality control, despite the fact that technology has advanced. It is possible that businesses in areas with less established infrastructure do not have the financial means to invest in more sophisticated quality control systems, which might lead to

deficiencies in the steps used to ensure the safety of food. In addition, technological failures, such as mistakes in automated systems or sensors connected to the Internet of Things, can also result in failures to detect safety infractions.

5. **Human Error:** There are still numerous components of fast-moving consumer goods production that require human participation, although quality control systems have been automated. It is still possible for errors to occur during manual inspections, record-keeping, and compliance checks, which can pose a threat to the safety of food. Even the most sophisticated quality control systems are susceptible to being undermined by human error, whether it is purposeful (for example, the falsification of records) or unintentional.
6. **Challenges in Detecting Emerging Contaminants:** The nature of food products and ingredients, which is always evolving, offers issues in discovering new kinds of contamination. Some examples of these include genetically modified organisms (GMOs), artificial additives, and innovative food items. As a result of the need for more advanced and specialised testing methods, it is possible that the quality control systems that are now in place are not completely equipped to detect newly emerging pollutants.
7. **Supply Chain Disruptions:** Quality control systems can be compromised when there are unanticipated disturbances in the supply chain. These disruptions might be caused by natural catastrophes, pandemics, or political instability. Several fast-moving consumer goods (FMCG) companies, for instance, encountered difficulties in maintaining food safety standards during the COVID-19 epidemic. These difficulties were caused by disruptions in supply chains, decreased staff capacity, and restricted access to essential quality control equipment.
8. **Consumer Misinformation:** Consumers may still have difficulty understanding the value of quality certifications or deciphering food safety labels, even though there has been an improvement in the transparency of food labeling. A lack of awareness and education among consumers regarding food safety standards might hinder the efficiency of quality control procedures. This is because consumers may purchase items that do not match the necessary safety criteria without being aware of it.
9. **Shelf Life and Perishability:** There are a lot of fast-moving consumer goods (FMCG) products, particularly perishable foods, that have short shelf lives, which makes it more difficult to guarantee their safety throughout their entire lifecycle. Despite the thorough

quality control that is implemented during production, there is still a possibility that the product can become spoilt, contaminated, or degraded while it is being transported, stored, or displayed. This will put the product's safety at risk before it is delivered to the end user.

10. **Cultural and Geographical Variations:** Expectations and practices around food safety differ from culture to culture and area to region. It may be difficult for fast-moving consumer goods (FMCG) companies to maintain consistent quality control in certain regions because traditional preservation methods or local processing techniques may not be in accordance with contemporary food safety requirements within such regions. When it comes to implementing successful food safety measures across a variety of markets, addressing these cultural differences demands techniques that are sensitive and adapted to the specific situation.

These restrictions bring to light the difficulties that fast-moving consumer goods (FMCG) firms encounter when attempting to maintain stringent quality control procedures. In order to overcome these problems, ongoing improvement, investment, and collaboration between regulators, producers, and consumers are required.

### **6.3 Future Scope:**

A huge revolution is on the horizon for the future of quality control in food safety for fast-moving consumer goods (FMCG) items. This transformation will be driven by both technology advancements and the changing expectations of consumers. For the fast-moving consumer goods industry to be able to address the challenges of the future, there are a number of areas that show promise for improving the quality control mechanisms that are now in place.

1. **Artificial Intelligence (AI) and Machine Learning (ML):** When it comes to developing predictive analysis for food safety, artificial intelligence and machine learning will play a vital role. Because it is able to analyse huge volumes of data in real time, artificial intelligence has the potential to assist in the detection of possible safety issues before they arise. The prediction of contamination hazards, the optimisation of production processes, and the improvement of supply chain management are all included in this step. FMCG companies can also benefit from the adoption of AI-driven automated inspection systems, which can help them monitor food quality more effectively, hence lowering the amount of human error and boosting the accuracy with which they detect quality issues.

2. **Blockchain for Enhanced Traceability:** Traceability in the fast-moving consumer goods industry will continue to be revolutionised by blockchain technology. Blockchain technology will increase customer confidence in the safety and authenticity of food items by giving an irreversible and transparent record of every stage in the supply chain, beginning with the farm and ending with the consumer's end product. Consumers could be able to track the origin of ingredients and the whole route of fast-moving consumer goods (FMCG) products through the use of blockchain technology, which would in turn enable improved quality control and faster responses in the event of product recalls.
3. **Sustainable Packaging Solutions:** Packaging solutions that are both safe and environmentally friendly will be a priority for fast-moving consumer goods (FMCG) companies as sustainability becomes an increasingly important factor in customer decision-making. There will be an increase in the use of packaging materials that are biodegradable and recyclable, as well as advancements in active packaging that may detect deterioration or contamination. These kinds of improvements not only address environmental problems, but they also help to the improvement of food safety by extending the shelf life of items and providing information in real time on the quality of the product.
4. **Integration of IoT for Real-Time Monitoring:** With the help of the Internet of Things (IoT), it will be possible to monitor the safety of food in real time throughout the whole production and distribution process. Temperature, humidity, and other essential elements that affect food quality can be monitored using sensors that are implanted in processing plants and storage facilities. From the point of manufacture to the point of consumer purchase, Internet of Things-enabled devices will supply fast-moving consumer goods (FMCG) corporations with continuous data that can be Utilized to guarantee that products fulfil safety standards throughout their entire lifecycle.
5. **Personalized Nutrition and Safety Standards:** Companies that deal in fast-moving consumer goods (FMCG) will be required to implement new safety requirements as a result of the rise of personalised nutrition, in which consumers seek food products that are suited to their unique health needs. This trend will necessitate a more individualised approach to food safety, with the goal of ensuring that goods developed for specific populations (such as those who are lactose intolerant, gluten-free, or diabetic) are safe and meet severe quality control requirements. Redefining quality control systems in the

fast-moving consumer goods industry could be accomplished by the integration of health data with food safety measures.

6. **Regulatory Harmonization:** In light of the ongoing expansion of global trade in fast-moving consumer goods (FMCG), it will become increasingly important to harmonise food safety regulations across countries. An increased level of collaboration amongst international regulatory agencies is required in order to set universal safety standards that fast-moving consumer goods (FMCG) corporations can adhere to. This will assist to reduce the difficulty of complying with different rules in different markets and will ensure that food safety measures are consistent around the globe.
7. **Consumer-Centric Approaches:** From this point forward, customers will take a more active role in the process of monitoring the safety of food. Consumers will be able to receive real-time information regarding the quality and safety of fast-moving consumer goods (FMCG) products through the use of mobile applications and smart labeling. It is possible that this shift towards greater consumer involvement will cause fast-moving consumer goods (FMCG) corporations to become more accountable and transparent, and it may even cause a change in the way quality control procedures are carried out.

To summarise, the future potential for quality control in food safety for fast-moving consumer goods (FMCG) products is enormous and brimming with prospects. Developing more strong, transparent, and efficient processes to assure food safety is something that the fast-moving consumer goods business can do by embracing emerging technologies and adapting to the changing demands of consumers. To address future difficulties and to ensure that fast-moving consumer goods (FMCG) items continue to maintain their integrity for future generations, continuous innovation and worldwide collaboration will be essential.

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